



To: Chair and Members of the Cabinet

Date: 12 March 2012

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Dear Councillor

You are invited to attend a meeting of the **CABINET** to be held at **10.00 am** on **TUESDAY, 20 MARCH 2012** in **COUNTY HALL, RUTHIN**.

Yours sincerely

G Williams
Head of Legal and Democratic Services

AGENDA

Please note that this is a revised agenda.

Two of the reports originally scheduled to be considered without the press and public being present ('Supporting People Strategy Update and Operational Plan 2012-13' and 'Tender Exemption from Supported People Service Contract Transfer') can now be considered in open session and have therefore been attached to this agenda (*to avoid reprinting Cabinet members are asked to refer to agenda items 12 and 14 of their original agenda packs*).

1 APOLOGIES

2 DECLARATION OF INTERESTS

Members to declare any personal or prejudicial interests in any business identified to be considered at this meeting.

3 URGENT MATTERS

Notice of items which, in the opinion of the Chair, should be considered at the meeting as a matter of urgency pursuant to Section 100B(4) of the Local Government Act 1972.

4 MINUTES (Pages 1 - 10)

To receive the minutes of the Cabinet meeting held on 21st February 2012 [copy enclosed].

5 CORWEN TOWN PLAN (Pages 11 - 28)

To consider a report by Councillor D.A.J. Thomas, Lead Member for Regeneration and Tourism (copy enclosed) seeking Cabinet's support for the proposed town plan for Corwen.

6 LLANGOLLEN TOWN PLAN (Pages 29 - 46)

To consider a report by Councillor D.A.J. Thomas, Lead Member for Regeneration and Tourism (copy enclosed) seeking Cabinet's support for the proposed town plan for Llangollen.

7 PRESTATYN TOWN PLAN (Pages 47 - 66)

To consider a report by Councillor D.A.J. Thomas, Lead Member for Regeneration and Tourism (copy enclosed) seeking Cabinet's support for the proposed town plan for Prestatyn.

8 MONITORING PERFORMANCE AGAINST THE CORPORATE PLAN
(Pages 67 - 106)

To consider a report (copy enclosed) by Councillor H.H. Evans, Leader of the Council, which gives an update of the Council's performance against the Corporate Plan.

9 APPROVAL FOR NMWTRA PARTNERSHIP AGREEMENT (Pages 107 - 124)

To consider a report by the Head of Highways & Infrastructure (copy enclosed) which provides an update of developments concerning the North Wales Trunk Road Agency and asks for the Cabinet to confirm the continuation of the Partnership Agreement.

10 CABINET FORWARD WORK PROGRAMME (Pages 125 - 126)

To receive the enclosed Cabinet Forward Work Programme and note the contents.

11 SUPPORTING PEOPLE STRATEGY UPDATE AND OPERATIONAL PLAN 2012 – 13 (Pages 127 - 156)

To consider a report (copy enclosed) from Councillor P.A. Dobb, Lead Member for Health, Social Care and Wellbeing, that provides the Cabinet with an update of recent developments regarding the Supporting People Strategy and Operational Plan 2012-13.

12 TENDER EXEMPTION FOR SUPPORTING PEOPLE SERVICE CONTRACT TRANSFERS FROM THE WELSH GOVERNMENT TO DENBIGHSHIRE COUNTY COUNCIL (Pages 157 - 160)

To consider a report (copy enclosed) from Councillor P.A. Dobb, Lead Member for Health, Social Care and Wellbeing, that asks for the Cabinet to approve an exemption from the tendering process for a Supporting People Service contract.

EXCLUSION OF PRESS AND PUBLIC

It is recommended in accordance with Section 100A (4) of the Local Government Act 1972, that the Press and Public be excluded from the meeting during consideration of the following items of business because it is likely that exempt information (as defined in paragraphs 13 and 14 of Part 4 of Schedule 12A of the Act) would be disclosed.

13 TENDER EXEMPTION FOR SEASHELLS SUPPORTED HOUSING CONTRACT (Pages 161 - 162)

To consider a confidential report (copy enclosed) from Councillors P.A. Dobb, Lead Member for Health, Social Care and Wellbeing, and J. Thompson-Hill, Lead Member for Finance and Efficiency, that asks for the Cabinet to approve an exemption from the tendering process for a Supported Housing contract.

14 FINANCE REPORT 2011 - 2012 (Pages 163 - 192)

To consider a confidential report by Councillor J. Thompson-Hill, Lead Member Finance and Efficiency (copy enclosed) detailing the latest financial position and progress against the agreed budget strategy.

15 THE HONEY CLUB SITE, RHYL - DEVELOPER INTEREST AND COMPULSORY PURCHASE ORDER ON ADJACENT PROPERTY

To consider a confidential report by Councillor P.J. Marfleet (copy to follow) which provides an update on developer interest in the Honey Club site in Rhyl, and seeks approval for taking Compulsory Purchase Order powers against an adjacent property.

16 REGIONAL FOOD WASTE PROJECT - CHANGE OF PREFERRED BIDDER (Pages 193 - 198)

To consider a confidential report (copy enclosed) from the Project Manager of the North-East Wales Hub which asks for Cabinet approval of a change in the preferred bidder for the Regional Food Waste hub.

MEMBERSHIP

Councillors

Pauline Dobb
Hugh Evans
Sharon Frobisher
Morfudd Jones

Paul Marfleet
David Thomas
Julian Thompson-Hill
Eryl Williams

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Agenda Item 4

CABINET

Minutes of the Cabinet meeting held at 9.30 a.m. on Tuesday 21 February, 2012 in Conference Room 1a, County Hall, Ruthin.

PRESENT

Councillors: P.A. Dobb, Lead Member for Health, Social Care and Wellbeing; H.H. Evans, Leader; S. Frobisher, Lead Member for Environment and Sustainable Development; M.M. Jones, Lead Member for Welsh Language, Children, Young People and Leisure; P.J. Marfleet, Lead Member for Modernising the Council; D.A.J Thomas, Lead Member for Regeneration and Tourism, J. Thompson Hill, Lead Member for Finance and Efficiency and E.W. Williams, Lead Member for Education.

Observers: Councillors M.L.I. Davies, G.C. Evans, E.R. Jones, and D.I. Smith

ALSO PRESENT

Chief Executive (MM); Corporate Directors: Learning & Communities (HW); Demographics, Wellbeing & Planning (SE), and Business Transformation & Regeneration (BJ); Head of Legal and Democratic Services (RGW); Head of Finance and Assets (PM); Head of Housing Services (PM) Strategic Regeneration Manager (MD) and Committee Administrator (KEJ).

POINT OF NOTICE

Councillor P.A. Dobb reported upon the British Red Cross, Gofal North Wales official launch on 17 February 2012 at which Mark Isherwood, MP was a guest speaker. Mr. Isherwood acknowledged the Council for a number of initiatives and Councillor Dobb had been pleased that others across Wales and the UK had heard how progressive and innovative Denbighshire was.

1 APOLOGIES

There were no apologies.

2 DECLARATION OF INTERESTS

Councillor D.A.J. Thomas declared a personal but non-prejudicial interest in the Housing Revenue Account Budget 2012/13 (Agenda Item No. 11) as he was a council tenant. Councillor M.L. Davies also declared a personal but non prejudicial interest in that item as he rented a council garage.

3 URGENT MATTERS

No urgent matters had been raised.

4 MINUTES

The minutes of the Cabinet meeting held on 24 January 2012 were submitted.

Matters Arising –

Page 3 – Item No. 6 Ruthin Town Plan – Councillor P.A. Dobb had been pleased to note that councillors' comments had been taken on board and incorporated into the Town Plan prior to submission to the Area Members Group. The Ruthin Town Plan had since become the first Town Plan to be finalised.

Page 5 – Item No. 7 Finance Report – Councillor M.Ll. Davies thanked the Corporate Director Demographics, Wellbeing and Planning for providing him with a response to his query regarding asbestos removal.

***RESOLVED** that the minutes of the meeting held on 24 January 2012 be approved as a correct record and signed by the Leader.*

5 REGIONAL SCHOOL EFFECTIVENESS AND IMPROVEMENT SERVICE PROJECT (RSEIS) – FULL BUSINESS CASE

Councillor E.W. Williams presented the report seeking Cabinet approval for the Full Business Case for a new Regional School Effectiveness and Improvement Service (RSEIS) across the six North Wales authorities.

The project aimed to establish a regional service which would be central to school improvement in North Wales and drive good practise across the region ensuring challenge and support for schools. Councillor Williams highlighted that the new service would particularly strengthen Welsh Language in Denbighshire's schools and would promote school improvement across the board. He referred to the key developments for the Full Business Case including governance arrangements; deciding on the host authority; staffing and timescales for implementation. Reference was also made to the financial implications and savings which would be made. Finally Councillor Williams advised the Communities Scrutiny Committee had been content with the way the project was progressing but questions had been raised regarding future scrutiny arrangements which were under consideration.

Cabinet welcomed the comprehensive report on such an exciting project and congratulated those involved in production of the Full Business Case. Members felt that the RESIS project set out a clear direction and progressive way forward leading to school improvement whilst delivering value for money and sustainability for the future. During a detailed debate members sought clarification on a number of issues, particularly referring to the spend differential between local authorities and other financial considerations; timescales and implementation of the service; definition of 'host' and 'lead' authorities; future Estyn inspection arrangements for joint services, and the new service's Welsh Language policy.

Members also discussed future scrutiny arrangements for regional and collaborative projects and highlighted the need for clear processes to be established with a system in place prior to the RESIS project being fully implemented. The Chief Executive advocated local scrutiny of regional services and stressed the need for lead members and officers to be held to account. The Head of Legal and Democratic Services referred to provision in the Local Government Measure for joint

overview and scrutiny committees advising that draft guidance on that aspect was expected in the summer. Councillor Williams provided assurances regarding transparency of processes advising that the minutes of Board meetings would be made publicly available and an annual report produced to enable ongoing checks to be made.

RESOLVED that Cabinet approve the Full Business Case for a new Regional School Effectiveness and Improvement Service.

6 REGIONAL COMMISSIONING, PROCUREMENT AND MONITORING HUB

Councillor P.A. Dobb presented her joint report with Councillor M.M. Jones seeking Cabinet's agreement to the establishment of a Regional Commissioning, Procurement and Monitoring Hub (RCH) in North Wales to serve the six local authorities (education and social services) and Betsi Cadwaladar University Health Board (BCUHB) following completion of the Full Business Case.

The initial scope of services provided by the RCH had been limited to high cost, low volume residential care placements above £500 per week and would cover elements of the commissioning cycle. A description of the preferred option and activities had been detailed within the report together with the costs associated with the project. It had been proposed that the RCH would be hosted by Denbighshire County Council. Details of the cost benefits had also been provided with a projected savings total of between £1m – £1.8m over a three year period.

Cabinet considered the report and noted that whilst modest savings for Denbighshire would be made the RCH would provide other benefits for the authority in terms of the quality of service provided and good practice. There was also potential for further regional collaboration on other services in the future such as placements for foster care and community living and other categories of residential placements. Members noted that BCUHB accounted for almost half of expenditure on the services to be provided by the RCH and the Corporate Director Demographics, Wellbeing and Planning reported upon robust governance arrangements in place to deal with the proportional elements of costs and need and ensure an appropriate balance was reached between the partners. Further consideration was also given to the financial benefits to each partner as detailed within the Full Business Case. The Head of Finance and Assets advised that the financial risk to each partner was low given the relatively low investment required.

RESOLVED that Cabinet agrees to the establishment of a Regional Commissioning, Procurement and Monitoring Hub in North Wales to service the six local authorities and Betsi Cadwaladr University Health Board (BCUHB) following completion of the Full Business Case as detailed in the appendix to the report.

7 CARE HOME FEES

Councillor P.A. Dobb presented the report seeking Cabinet agreement that the revised methodology for agreeing care home fees on an annual basis be adopted.

Councillor Dobb provided some background to the current situation regarding care homes fees and the work undertaken to develop a revised methodology for setting a fair rate that ensured the Council was compliant with statutory guidance. Work had been undertaken in collaboration with Wrexham and Flintshire Councils which was in line with the Welsh Government's guidance on commissioning adult social care services. Reference was also made to the successful judicial review of Pembrokeshire County Council by care home owners and the news that Neath Port Talbot had been able to challenge their judicial review.

Members considered the proposed methodology for Denbighshire and the significant financial implications for the council. Councillor Dobb advised that the estimated difference in rates for care home fees from 2011/12 to 2012/13 was £950k per year. Councillor J. Thompson-Hill added that a total of £900k for 2012/13 had been included within the budget. In response to a question from the Leader, the Head of Housing reported upon the factors to be taken into account in terms of the financing arrangements in place for residential care homes.

RESOLVED that Cabinet agree the revised methodology for agreeing care homes fees on an annual basis be adopted.

8 RHUDDLAN TOWN PLAN

Councillor D.A.J. Thomas presented the report seeking Cabinet's support for the proposed town plan for Rhuddlan (appendix to the report). The plan set out the town's current situation, key challenges and opportunities together with a vision and actions to deliver that vision.

Councillor Thomas reported upon the consultation process and reminded members that delivery of the Town Plans needed to be managed by the Area Member Groups. The Strategic Regeneration Manager (SRM) reported upon the responses to the consultation, particularly referring to a response from a local resident supporting a different approach to providing facilities at the Admiral's playing fields which had not been considered a viable proposition after investigation.

During consideration of Rhuddlan Town Plan the following comments were raised –

- reference to the Builders' Merchant having a lot of customers was too vague
- Rhuddlan's Nature Reserve needed to be highlighted
- there was little mention of Rhuddlan Castle and further links
- tidying the ditches would allow a walking trail around the old moat and castle

RESOLVED that, subject to members' comments above, Cabinet supports the proposed town plan for Rhuddlan.

9 ST. ASAPH TOWN PLAN

Councillor D.A.J. Thomas presented the report seeking Cabinet's support for the proposed town plan for St. Asaph (appendix to the report). The plan set out the town's current situation, key challenges and opportunities together with a vision and actions to deliver that vision.

The Strategic Regeneration Manager (SRM) reported upon the responses to the consultation as follows –

- St. Asaph Town Council had asked that reference to the lobbying for a Bypass be included in the Town Plan
- Councillor D. Owens had requested that the wording be changed regarding the Community Centre aspiration to reflect the fact that discussions were still ongoing with a view to providing such a facility
- inward investment in the business park would likely involve regional collaboration with other authorities
- reference would be made to the fact that OpTIC Technium also spanned both Bodelwyddan and Trefnant Wards
- a positive meeting with young people the previous evening had found the youth club to be a valuable facility but there appeared to be a gap in youth provision for the 15 -18 age group

The ensuing discussion focused on the following points –

- due to the higher number of over 85s and overcrowded households there was a need to be more specific in how housing needs were being addressed and to provide for families in the area. The SRM reported upon how the figures had been derived from the census and the number of sites identified for housing
- the council owned land behind the HM Stanley Hospital site which currently had restricted access and may provide an opportunity if the proposed residential developments on that site proceeded
- concerns were raised over the long term vacant units at the business park and lack of car parking space for businesses. The SRM advised that an analysis of vacancy rates found that they related to small units
- reference should be made to the two Post Offices within St. Asaph and the Wynnstay Store as popular specialist retailers
- Tweedmill was located in Trefnant and the address should read Llannerch Park, Trefnant in the Plan
- greater reference should be made to Ysgol Glan Clwyd and the other schools within the town
- a suggestion was made that the three separate funding bids for the Library, Community Centre and Cricket Club could be combined with a view to securing one multi purpose building to house them
- acknowledged that the increase in the deprivation figure was due to a fall in income and increase in unemployment relative to the rest of Wales.

RESOLVED that, subject to members' comments above, Cabinet supports the proposed town plan for St. Asaph.

At this juncture (11.10 a.m.) the meeting adjourned for a refreshment break.

10 FINANCE REPORT & RECOMMENDATIONS OF THE STRATEGIC INVESTMENT GROUP

Councillor J. Thompson-Hill presented the report detailing the latest financial position and progress against the agreed budget strategy and sought Cabinet's consideration of the recommendations of the Strategic Investment Group. He provided a summary of the Council's financial position as follows –

- a net under spend on the revenue budget of £753k was forecast for services plus £400k on corporate budgets with an overspend forecast for schools of £396k
- £6.024 of the savings agreed as part of the budget had been achieved and £0.275 were being progressed
- highlighted key variances from budgets or savings targets relating to individual services
- a general update on the Capital Plan and Housing Revenue Account. In terms of major projects the Apollo Cinema had be withdrawn from the Capital Plan following members' comments at the last meeting. After considering funding sources the project would proceed without capital plan expenditure.

Councillor E.W. Williams responded to questions from Councillor P.A. Dobb regarding the action taken to address schools classed as being in financial difficulty though robust financial recovery plans and the support of finance officers, and in dealing with surplus balances. He highlighted the work of the School Budget Forum in providing innovative ways of budgeting effectively through strategic spending and pooling of resources. Councillor Williams also took the opportunity to commend the practice of clustering schools and the benefits of joined up working which had also been recognised by Estyn. In response to a question from Councillor M.Ll. Davies, Councillor J. Thompson-Hill advised that the figures contained within the report were current projections and that a future report on proposals for any under spends would be submitted once confirmed at the financial year end.

Councillor J. Thompson-Hill also sought support for the recommendations of the Strategic Investment Group as detailed in Appendix 5 to the report which would be presented to Council on 28 February for approval as part of the Capital Plan for 2012/13. For clarity Councillor E.W. Williams advised that the unspent contingency funds had been allocated to Modernising Education and not specifically to 21st Century Schools (paragraph 4.5 of Appendix 5 referred) and asked that all references in the report and future documentation reflect that.

Councillor E.W. Williams noted the recommendation to combine the Community Capital bid and the Strategic Regeneration Match Funding bid together with the priority funds in the revenue budget to create a larger strategic fund that could support town plans, regeneration and communities. He expressed concern that smaller communities may lose the opportunity to bid for funding and lose out to larger projects in other areas and felt that the matter required further debate and scrutiny on the way the process would be delivered. He also sought assurances that funding in the revenue budget would not be classed as capital funding and would be retained for future years. The Head of Finance and Assets confirmed that the fund would only include capital elements and he referred to the individual funding streams being dealt with individually which would benefit from a coordinated approach to ensure maximum value. The Corporate Director Business Transformation and

Regeneration suggested that the matter be scrutinised by the Communities Scrutiny Committee. The Leader agreed that the process needed to be scrutinised and sought assurances that funding for smaller projects could be easily drawn down.

Councillor P.J. Marfleet highlighted the processes of the Strategic Investment Group (SIG) and advised of the likelihood that significant capital receipts would be received in this financial year. It had been considered sensible to report back to this Cabinet following receipt of capital monies rather than leaving the matter to be dealt with by the new administration.

Proposed allocations for the 2012/13 capital bids had been included as a confidential appendix to the report and in order to discuss those bids further it was –

RESOLVED that under Section 100A of the Local Government Act 1972, the Press and Public be excluded from the meeting for the following items of business on the grounds that it involved the likely disclosure of exempt information as defined in Paragraph 14 of Part 4 of Schedule 12A of the Local Government Act 1972.

Councillor J. Thompson-Hill elaborated upon the proposed allocations and responded to members' question thereon following which it was –

RESOLVED that –

- (a) *the latest financial position and progress against the agreed budget strategy be noted, and*
- (b) *the recommendations of the Strategic Investment Group as detailed in Appendix 5 to the report be supported, subject to further scrutiny of the recommendation to combine funding to create a larger strategic fund to support town plans, regeneration and communities to ensure smaller communities did not lose out when bidding for funding.*

SCALA CINEMA AND ARTS CENTRE, PRESTATYN UPDATE

At this juncture the Leader referred to Cabinet's previous resolution that a group of senior officers and members meet with the Scala Board to discuss the measures required to address the financial difficulties experienced by the company. Councillors H.H. Evans, P.A. Dobb and E.W. Williams verbally reported upon that meeting with the Scala Board held the previous day and updated Cabinet on the latest financial position of the company and the outcome of the meeting. The Head of Finance and Assets provided further detail regarding the short term financial position together with the longer term viability of the company. Councillor Dobb advised that a further report would be submitted to the next Cabinet meeting.

RESOLVED that the verbal update on the financial position be noted.

OPEN SESSION

Upon completion of the above the meeting resumed in open session.

11 HOUSING REVENUE ACCOUNT, REVENUE BUDGETS AND CAPITAL BUDGETS 2012/13

[Councillor D.A.J. Thomas declared a personal but non-prejudicial interest in this item as he was a council tenant. Councillor M.L.I. Davies declared a personal but non-prejudicial interest in this item as he rented a council garage.]

Councillors J. Thompson-Hill and D.A.J. Thomas presented the joint report seeking Cabinet's adoption of the Housing Revenue Account Budget and the Housing Stock Business Plan and an increase in the rents for Council dwellings, garages and heating charges with effect from 2 April 2012. Cabinet were guided through the budget figures and reasoning behind the proposed increases in rent levels with all tenants paying Guideline Rent for council dwellings. Approximately 66% of all tenants were in receipt of some form of housing benefit but in view of the large amount of unclaimed benefits in Denbighshire work was ongoing to support a benefit take up campaign. It was pleasing to note that Denbighshire was one of the few authorities on track to deliver the Welsh Housing Quality Standard by August 2013.

In response to questions the Head of Housing Services (H:HS) advised that a Stock Condition Survey was being commissioned to provide a rigorous appraisal of the council's housing stock and identify future investment need. The new profile would be reflected in the Housing Stock Business Plan. He also confirmed there may be an opportunity to acquire housing stock in the future. Denbighshire was the best performing council in Wales in terms of quality of housing and in response to requests from members to publicise those achievements, Councillor Thomas confirmed that a press release had been issued that day about raising the standards of council houses in Denbighshire. At the request of Councillor M.L.I. Davies, the H:HS reported upon the reasoning behind the review of garages in order to utilise those sites more strategically.

RESOLVED that Cabinet agree –

- (a) *that the Housing Revenue Account Budget (Appendix 1 to the report) and the Housing Stock Business Plan (Appendix 2 to the report) be adopted;*
- (b) *rents for Council dwellings be increased in accordance with the Rent Setting Policy in Section 2.2.10 (average 5.67% in line with Guidance from Welsh Government) from Monday 2 April 2012;*
- (c) *rents for Council garages be increased in accordance with Section 2.5.1 by £0.14 to £5.84 (2.5%) per week with effect from Monday 2 April 2012;*
- (d) *heating charges be increased in accordance with Section 2.6.3 with effect from Monday 2 April 2012.*

12 CABINET FORWARD WORK PROGRAMME

Councillor H.H. Evans presented the Cabinet Forward Work Programme for consideration and members noted a number of amendments as follows –

- a report on the Scala Cinema and Arts Centre would be presented to Cabinet on 20 March, and
- the report on the Regeneration Strategy for Denbighshire had been removed from the agenda on 20 March.

The Corporate Director Business Transformation and Regeneration agreed to check whether the item on Regional Collaboration on Economic Regeneration would be available for submission to Cabinet on 20 March.

RESOLVED that Cabinet's amended Forward Work Programme be noted.

EXCLUSION OF PRESS AND PUBLIC

RESOLVED that under Section 100A of the Local Government Act 1972, the Press and Public be excluded from the meeting for the following items of business on the grounds that it involved the likely disclosure of exempt information as defined in Paragraphs 13 and 14 of Part 4 of Schedule 12A of the Local Government Act 1972.

13 FAMILIES FIRST GRANT PROGRAMME

Councillor M.M. Jones presented the confidential report (circulated at the meeting) seeking Cabinet's agreement to the outcome of the Families First tendering exercise. She provided details of the funding provision and tendering exercise and paid tribute to the hard work of the officers involved in the process.

Councillor P.A. Dobb queried the amount of funding available for young carers in 2012/14 and the Head of Business Planning and Performance explained that not all funding had been allocated in the first tranche. Councillor Dobb hoped that this element would not be overlooked.

RESOLVED that Cabinet support the decision made by the Children & Young People's Strategic Partnership Board to commission the services presented in Appendix A to the report.

14 COMMUNITY LIVING – LEARNING DISABILITY

Councillor P.A. Dobb presented the confidential report recommending the award of a contract for three new Community Living Schemes. The report detailed the tendering process that was undertaken and the evaluation that led to the recommendation for the award of a contract to a particular organisation.

Councillor Dobb provided further details of the new schemes to provide supported housing for disabled adults with high levels of specialist need. She also confirmed that the local ward members had been consulted on the schemes.

RESOLVED that the contract be awarded to Cartrefi Cymru for the provision of support to the three Community Living Schemes in Henllan to run for a period of initially one year, renewable for a further five years subject to satisfactory performance.

15 NEW WORK CONNECTIONS TRAINING AND EDUCATION – PROCUREMENT OF FRAMEWORK OF ACCREDITED TRAINING COURSES

Councillor P.A. Dobb presented the confidential report seeking Cabinet approval of the strategic training framework procurement agreement listing the suppliers of the project's training and education requirements. The New Work Connections project supported various groups facing disadvantage into training, education and employment and details of the tendering procedure for potential providers had been detailed within in the report.

***RESOLVED** that Cabinet approves the strategic training framework procurement agreement which lists the suppliers of the project's training and education requirements, as recommended by officers, following completion of the procurement process.*

16 FORYD HARBOUR PROJECT – AWARD OF CONTRACTS

Councillors D.A.J. Thomas and J. Thompson-Hill presented the confidential report seeking Cabinet's approval of the award of phased construction contracts for the Foryd Harbour Development subject to a maximum value and approval by the Foryd Harbour Programme Board. The Board had confidence in the construction costs contained within the report and would formally approve all the contracts before they were awarded.

Councillor Thomas reported upon the time pressures for awarding the contracts detailed within the project programme advising that any delays may result in the project not being completed by the target date and subsequent financial penalties being incurred. Councillor Thompson Hill reported upon the re-profiling of the project budget advising that it was a viable scheme which was deliverable and members paid tribute to the hard work of the officers in that regard. Finally reference was made to the programme of works and risk allocations together with mitigating actions. It was confirmed that the project would be robustly monitored.

***RESOLVED** that Cabinet approve the award of phased construction contracts to a maximum value of £9,699,999, on the understanding that the construction contracts were all sanctioned by the Foryd Harbour Project Board.*

The meeting concluded at 1.15 p.m.

Report To: Cabinet
Date of Meeting: 20th March 2012
Lead Officer: Councillor D A J Thomas
Report Author: Mark Dixon
Title: Corwen Town Plan

1. What is the report about?

The report is about the town plan which has been prepared for Corwen.

2. What is the reason for making this report?

The County Council has invited the town councils, and the business, community and voluntary sectors in each of its main towns to join together to develop Town Plans. Cabinet is requested to confirm support for the Corwen Town Plan on behalf of the County Council.

3. What are the Recommendations?

To support the proposed town plan for Corwen

4. Report details.

The town plan sets out the current situation in the town, the key challenges and opportunities which it will face over the next decade, a vision which will provide it with a sustainable future, and realistic and achievable actions which will deliver that vision.

The proposed town plan for Corwen is attached as the annex to the report.

5. How does the decision contribute to the Corporate Priorities?

Preparing town plans will assist the County Council achieve its strategic objective of “bringing the Council closer to the community” and the outcomes for its corporate priority for regeneration.

6. What will it cost and how will it affect other services?

There are no costs arising directly from supporting the proposed town plan considering whether the structure and nor are there any consequences for other services. Any of the actions proposed which have not already been agreed previously will need to be considered through relevant statutory or business planning processes at the appropriate time.

7. What consultations have been carried out?

A workshop for members took place on 14th March 2011 about the purpose and structure of the town plans and this was also an agenda item at the Cabinet briefing on 5th April 2011, at the Senior Leadership Team meeting on 19th May 2011 and at Communities Scrutiny Committee on 27th October 2011.

All Heads of Service were invited to participate at every step in the development of the draft plan. It has been considered by the local member for the Corwen ward, by members of Corwen Community Council and discussed with representatives of the South Denbighshire Community Partnership and Corwen & District Business Association. It has also been the subject of a public consultation on the council's website and in the town's one stop shop. Reference will be made to any additional comments received at the meeting.

8. Chief Finance Officer Statement

The cost and funding implications of any actions not already agreed arising from the plan would have to be considered and approved on an individual basis.

9. What risks are there and is there anything we can do to reduce them?

The risk of not adopting all the town plans before the next County Council election has been reduced by including them in the Cabinet forward work programme for the meetings leading up to March 2012.

10. Power to make the Decision

Section 2 of the Local Government Act 2000 gives the Council the power to do anything which it considers is likely to promote or improve the economic, social and environmental well-being of the area.

DRAFT **CORWEN TOWN PLAN** **2012**

“Looking Forward Together”



Introduction

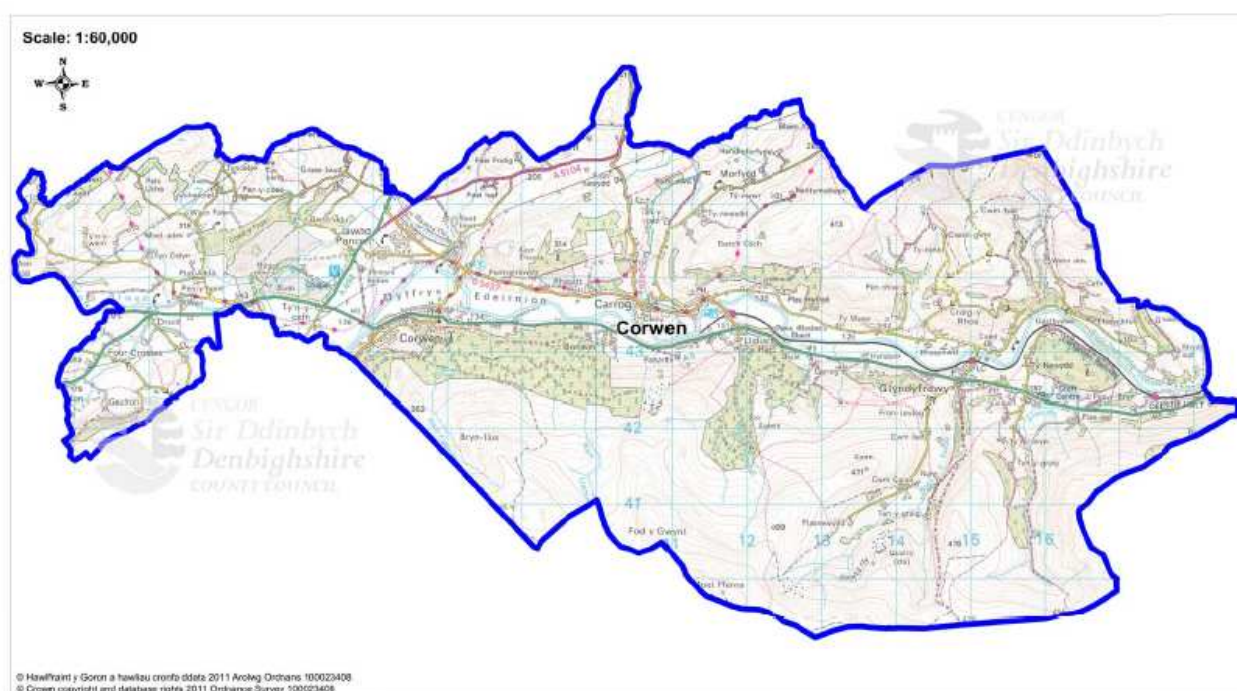
Denbighshire County Council has adopted a strategic aim of being “a high performing council closer to the community”.

To help achieve this aim, the County Council is inviting the town and community councils and the businesses, community and voluntary sectors in each of its main towns and the smaller outlying communities which relate to them to join together to develop “town plans”. These will be living documents which will be subject to regular reviews and will set out

- the current situation in the towns
- the key challenges and opportunities which they will face over the next decade
- a vision for each town which will provide it with a sustainable future, and
- realistic and achievable actions which will deliver that vision.



Map showing the ward of Corwen



Corwen sits at the foot of the Berwyn Mountains at the western end of the Dee Valley. Corwen is well known for its strong association with Owain Glyndŵr, one of Wales' most renowned heroes, with Corwen and its surrounding area being his ancestral homeland. The Owain Glyndŵr Society is a well established community group in the town.

Corwen and its surrounding area has several interesting historic buildings such as Llangar Church, Rug Chapel, the Owain Glyndŵr Hotel, the Church of Saints Mael and Sulien and Corwen Manor which was originally a workhouse.

Corwen has a leisure centre with a swimming pool, fitness suite and sauna, squash courts and all weather pitch. The town has a Sports Pavilion with pitches and there has been a major investment in play equipment in the adjacent War Memorial Park. The town has a Healthy Living Centre with co-working office space set up for different organisations to use.

Ifor Williams Trailers is a major employer in the Corwen area along with Corwen Forestry, Wholebake, Bart Spices, Ruth Lea and the agricultural sector. Rhug Estate to the west of Corwen runs a very successful organic food shop and restaurant and is also the venue for the "Cneifio Corwen Shears" lamb shearing competition which takes place each year at the end of July.

The A5 trunk road runs through Corwen town centre.

The population of the town of Corwen is 2,400.

The town also serves a number of rural villages and settlements including Cynwyd, Carrog, Gwyddelwern, Llandrillo, Bryneglwys, Betws Gwerfil Goch and Glyndyfrdwy and these communities are the home to a further 2,330 people.

Where we are now

People

Compared to the county as a whole, the Corwen ward has

- fewer people aged over 65 (and there are significantly fewer in the town of Corwen),
- a lower percentage of over 85's,
- more young people under 15,
- more households claiming housing or Council Tax benefit, and
- fewer households are overcrowded.

Community

Compared to the county as a whole, more people in the town of Corwen

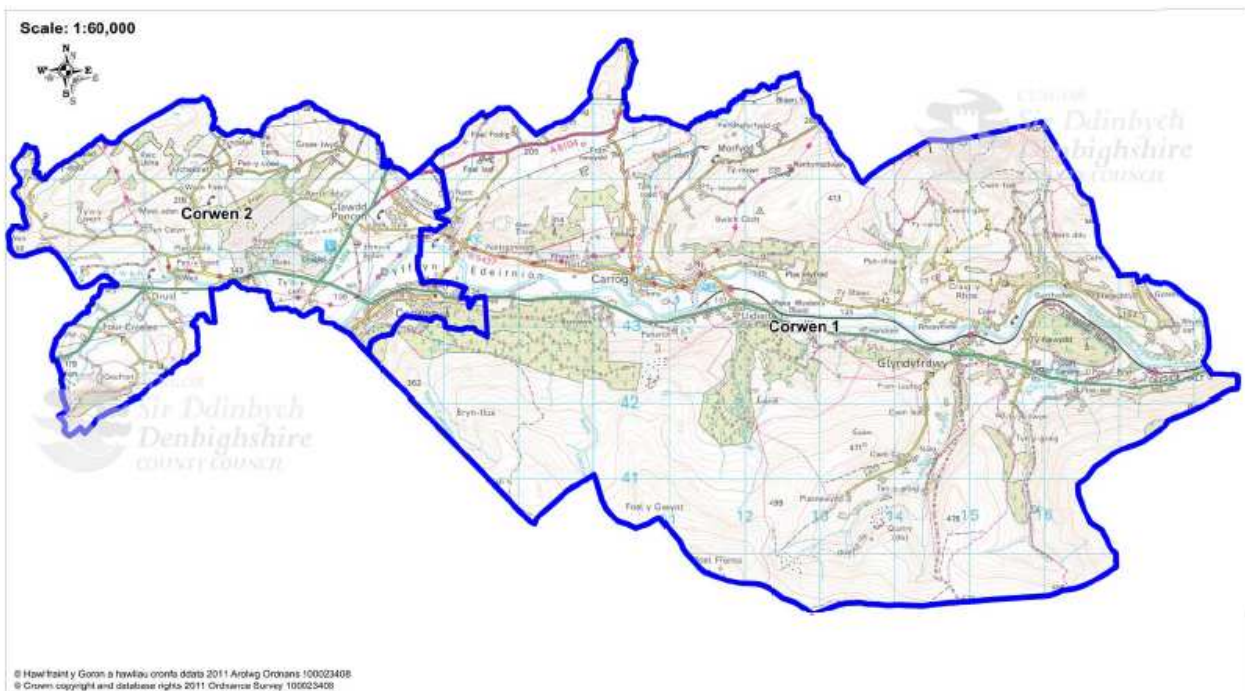
- have been born in Wales, and
- significantly more people can speak Welsh.

The crime rate in Corwen is lower than the average rate for the County, particularly for incidences of violence against the person, criminal damage and theft and handling.

The Welsh Government uses a formula to measure deprivation. Wales is split into 1896 areas which are smaller than County Council wards which are called "Lower Super Output Areas". Each of these areas is then ranked with the most deprived given a score of 1 and the least deprived as score of 1896. The scores in different years are not directly comparable because the way in which the index is calculated changes over time.

"Lower layer super output area"	Ranking in 2005	Ranking in 2008	Ranking in 2011
Corwen 1	1094	1074	1161
Corwen 2	907	963	940

Map showing the Lower Super Output Areas in Corwen



Jobs

Compared to the county as a whole,

- a higher percentage of people work in manufacturing
- a higher percentage of people work in agriculture
- more people commute more than 20km to work, and
- a lower percentage of people of working age claim Job Seekers' Allowance.

Average annual household incomes in Corwen are higher than the average for the County.

The place

Corwen currently has one of the highest percentages of vacant town centre retail units in the County. This figure is also higher than the national average. However, at least three of the units are subject to enquiries or are under development and once these are back in use, the vacancy rate will be much lower than either that for the County or the UK.

Vacancy rates for retail premises – Autumn 2011

Corwen	15.6%	(7 units)
UK	13.3%	(Colliers International)

The principal visitor attraction in the Corwen area currently is the Rhug Estate, which has around 350,000 visitors a year. The railway is also expected to be very popular when it arrives in the town.

There are 44 bedspaces in graded visitor accommodation in the town and there is also a 5* "restaurant with rooms" nearby at Llandrillo.

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Future challenges and opportunities

People

Primary school provision is currently being reviewed in the area.

Community

There is a lack of community buildings in the town.

The Pavilion is in a dangerous state of repair.

There is no disabled access to the first floor in the Library/One Stop Shop.

The British Legion Clubhouse is in a poor condition but still in use.

There are thriving Beavers and Cubs groups in the town.

The civic amenity provision for the disposal of household waste is currently a very limited service.

Jobs

The construction of an extension to the Llangollen railway and a new temporary 4 car platform some 300m east of the town centre is scheduled for completion before the end of 2012. An increase in footfall of 90,000 people is expected when the railway extension is complete.

There is an aspiration amongst local organisations to develop and operate visitor facilities which would complement the extension of the railway including a new railway museum and an attraction in the adjacent former chapel.

A further extension would bring the railway closer to the town centre and this would encourage passengers to disembark and spend more time in Corwen. Including an 8 car platform and a loop in the second extension would enable trains hauled by steam locomotives to the town which would make the journey a more attractive proposition altogether.

The place

There are some strong brands associated with the area including Ifor Williams Trailers, Rhug Estate Organic Farm and the Llangollen Railway.

The Arts Council for Wales has indicated a willingness to part fund an arts trail in Corwen.

The privately owned Commerce House is a prominent building on the A5 which is in a very poor state of repair.

Possible development of an Owain Glyndŵr trail by the Owain Glyndŵr Society.

The appearance of the old fire station building needs some attention.

Large and heavy vehicles are using the narrow Green Lane route causing congestion. This could potentially be addressed by directing them to use alternative route following the improvements to the traffic light controlled junction to the west of the town.

The library and one stop shop are closed on Wednesdays and Fridays which could be busy days for the forthcoming railway.

DRAFT

Vision for Corwen

We want Corwen

- to offer an enviable quality of life which is attractive to residents of all ages,
- to have the range of community facilities and transport services required to address the town's relative isolation from larger centres of population,
- to be the main centre for manufacturing in the south of the county, and
- to offer a brilliant experience for visitors to the area

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Making it happen...

...for people			
What we want to achieve	We will achieve this by	This will be led by	Within
An improvement in educational attainment	Reviewing the primary education provision in the Edeyrnion area and securing Ministerial agreement to implement the proposals	County Council Modernising Education	1 year
	Creating a new area school to serve the communities of Cynwyd and Llandrillo	County Council Modernising Education	1 year
	Creating a Federated Governing Body for Ysgol Betws Gwerfil Goch and Ysgol Bro Elwern	Governing Bodies of Ysgol Betws Gwerfil Goch and Ysgol Bro Elwern County Council Modernising Education	1 year
	Creating a Federated Governing Body for Ysgol Caer Drewyn and Ysgol Carrog	Governing Bodies of Ysgol Caer Drewyn and Ysgol Carrog County Council Modernising Education	1 year
	Completing the extension and improvement works to the area school at Cynwyd	County Council Modernising Education	1-5 years
	Changing the language status of Ysgol Caer Drewyn and Ysgol Carrog to become bilingual schools to increase the use of the Welsh language at these schools	County Council Modernising Education and School Improvement	1-5 years
	Securing funding to minor improvements to other schools in the area	County Council Modernising Education	5-10 years
The housing needs of local people of all ages are met	Looking into the provision of affordable units in any residential developments	County Council Planning, Regeneration and Regulatory Services	5-10 years
	Looking into the provision of extra care units for elderly people	County Council Housing / Registered Social Landlords	5-10 years

Making it happen...

...for the community			
What we want to achieve	We will achieve this by	This will be led by	Within...
More and better facilities for community use	Securing funding to carry out a feasibility study to find out the needs and aspirations of the local community	South Denbighshire Community Partnership	1 year
	Securing funding to implement the findings of the feasibility study	South Denbighshire Community Partnership	1 year
	Identifying future funding for the South Denbighshire Community Partnership	South Denbighshire Community Partnership	1-5 years
	Determining the future of the Pavilion site	County Council Leisure, Libraries & Community Development, Community Council, Corwen Partnership	1 year
Easier access to facilities for the disposal of household waste	Looking into the feasibility of a better civic amenity provision	County Council Environment	1 year

Making it happen...

...for the jobs			
What we want to achieve	We will achieve this by	This will be led by	By when
The benefits to the town from the extension of the Llangollen Railway are maximised	Producing a master plan which would set out the relationship between the temporary platform for the railway, a further extension and the complementary visitor facilities suggested for the immediate area and the link to the town centre	County Council Planning, Regeneration and Regulatory Services	1 year
	Commissioning a study into the feasibility of the further extension of the railway	County Council Major Projects	1 year
	Carrying out a cost benefit analysis which would be required for raising the finance needed for the investment including any grant funding which may be available	County Council Planning, Regeneration and Regulatory Services	1 year
	Setting out a financing model showing the mechanisms by which the constituent elements which make up the master plan could be funded including on-going maintenance liabilities for the station buildings	County Council Planning, Regeneration and Regulatory Services	1 year
New jobs in the manufacturing sector could be accommodated in the town	Proposing the retention of as yet undeveloped employment allocations at Tyn y Lliidiart in the Local Development Plan for Denbighshire 2006-21	County Council Planning, Regeneration and Regulatory Services	1 year

Making it happen...

...for the place			
What we want to achieve	We will achieve this by	This will be led by	within
The town will look even more attractive	Tackling untidy sites and buildings such as Commerce House and the land between Church House and the Royal Oak using enforcement action where necessary	County Council Planning, Regeneration and Regulatory Services	1-5 years
	Improving the external appearance of the old fire station where the gritter is kept and looking at alternative places for parking it	County Council Highways	1-5 years
Visitors will have a brilliant experience	Improving traffic flows through the introduction of new regulations on the A5	Welsh Government	1 year
	Looking into developing good links with Rhug Estate Organic Farm which already attracts large numbers of visitors	County Council Planning, Regeneration and Regulatory Services	1-5 years
	Reviewing signage in the area	County Council Highways	1-5 years

How will we know if we are on track?

Annual reviews of progress will be undertaken by the County Council together with Corwen Community Council. More regular updates will also be provided to the County Council's Member Area Groups and to the Community Council, and also to the wider community through County Voice and through press releases made by Denbighshire County Council. The Plan will be treated as a living document in which aspirations can be added or removed according to changes in circumstances.

DRAFT

Statistical Appendix

2001 census data

Percentage of...	In the whole County Council ward for Corwen	In the town of Corwen ("Corwen 2" Lower Super Output Area)	In Carrog and Glyndyfrdwy ("Corwen 1" Lower Super Output Area)	In Denbighshire
Young people aged 15 or under	21.2	22.2	19.9	19.7
All people aged 65 or over	16.4	14.1	19.2	20.2
People aged 85 or over	1.9	1.3	2.6	2.8
People claiming housing or Council Tax benefit	9.0	10.4	7.0	9.9
Overcrowded households	3.6	4.4	2.7	4.4
People born in Wales	65.7	68.2	62.8	57.9
People over 3 years of age who can speak, read or write Welsh	54.4	53.9	55.0	29.0
Working residents employed in the public sector	21.8	18.6	25.6	30.0
Working residents employed in manufacturing	23.5	26.7	19.4	13.9
Working residents employed in agriculture	8.1	6.6	9.9	3.6
Working residents who travel more than 20km to work	21.6	20.6	22.3	18.6

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Report To: Cabinet
Date of Meeting: 20th March 2012
Lead Officer: Councillor D A J Thomas
Report Author: Mark Dixon
Title: Llangollen Town Plan

1. What is the report about?

The report is about the town plan which has been prepared for Llangollen.

2. What is the reason for making this report?

The County Council has invited the town councils, and the business, community and voluntary sectors in each of its main towns to join together to develop Town Plans. Cabinet is requested to confirm support for the Llangollen Town Plan on behalf of the County Council.

3. What are the Recommendations?

To support the proposed town plan for Llangollen

4. Report details.

The town plan sets out the current situation in the town, the key challenges and opportunities which it will face over the next decade, a vision which will provide it with a sustainable future, and realistic and achievable actions which will deliver that vision.

The proposed town plan for Llangollen is attached as the annex to the report.

5. How does the decision contribute to the Corporate Priorities?

Preparing town plans will assist the County Council achieve its strategic objective of “bringing the Council closer to the community” and the outcomes for its corporate priority for regeneration.

6. What will it cost and how will it affect other services?

There are no costs arising directly from supporting the proposed town plan considering whether the structure and nor are there any consequences for other services. Any of the actions proposed which have not already been agreed previously will need to be considered through relevant statutory or business planning processes at the appropriate time.

7. What consultations have been carried out?

A workshop for members took place on 14th March 2011 about the purpose and structure of the town plans and this was also an agenda item at the Cabinet briefing on 5th April 2011, at the Senior Leadership Team meeting on 19th May 2011 and at Communities Scrutiny Committee on 27th October 2011.

All Heads of Service were invited to participate at every step in the development of the draft plan. It has been considered by the local members for the Llangollen wards, by members of Llangollen Town Council and a discussion has been arranged with representatives of the Llangollen Chamber of Trade. It has also been the subject of a public consultation on the council's website and in the town's one stop shop. Reference will be made to any additional comments received at the meeting.

8. Chief Finance Officer Statement

The cost and funding implications of any actions not already agreed arising from the plan would have to be considered and approved on an individual basis.

9. What risks are there and is there anything we can do to reduce them?

The risk of not adopting all the town plans before the next County Council election has been reduced by including them in the Cabinet forward work programme for the meetings leading up to March 2012.

10. Power to make the Decision

Section 2 of the Local Government Act 2000 gives the Council the power to do anything which it considers is likely to promote or improve the economic, social and environmental well-being of the area.

DRAFT LLANGOLLEN TOWN PLAN 2012

"Looking Forward Together"



Introduction

Denbighshire County Council has adopted a strategic aim of being “a high performing council closer to the community”.

To help achieve this aim, the County Council is inviting the town and community councils and the businesses, community and voluntary sectors in each of its main towns and the smaller outlying communities which relate to them to join together to develop “town plans”. These will be living documents which will be subject to regular reviews and will set out

- the current situation in the towns
- the key challenges and opportunities which they will face over the next decade
- a vision for each town which will provide it with a sustainable future, and
- realistic and achievable actions which will deliver that vision.

Llangollen is situated along the River Dee between the Berwyn and Ruabon mountains, overlooked by Castell Dinas Bran. The town has been a magnet for travellers and visitors since the early 19th century.

Llangollen is famous for its annual International Musical Eisteddfod, held every July at the Llangollen Pavilion, with competitors coming from more than 50 different countries.

The railway arrived in Llangollen in 1862 and the restored railway is now run by Llangollen Railway PLC. The rail line currently extends to Carrog but will soon run as far as Corwen.

The ruins of 13th century Castell Dinas Bran are on the hillside above Llangollen and the 18th century home of the Ladies of Llangollen, Plas Newydd, is in the town itself.

The population of the town of Llangollen is 3,900. The town also serves the surrounding areas of Froncysyllte and Garth, Acrefair and Llantysilio, a further population of 4,260.



Map showing the wards in the Llangollen Area



Where we are now

People

Compared to the county as a whole, the town of Llangollen has

- more people aged over 65,
- a higher percentage of over 85's,
- fewer young people under 15,
- fewer households claiming housing or Council Tax benefit
- a similar proportion of households which are overcrowded

Community

Compared to the county as a whole,

- more people in the town of Llangollen have been born in Wales, but
- less people can speak Welsh.

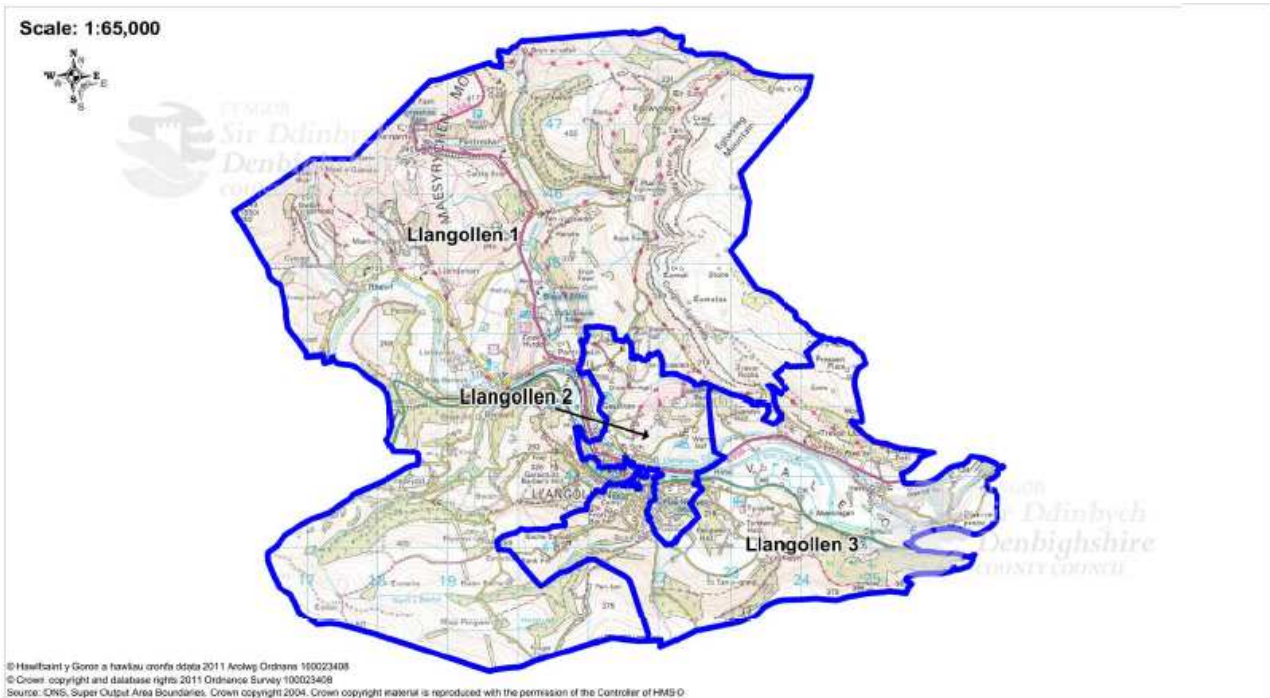
The crime rate in Llangollen is higher than the average rate for the County, particularly for incidences of theft and handling. The rates of incidences of violence and criminal damage are lower than the averages for the County.

The Welsh Government uses a formula to measure deprivation. Wales is split into 1896 areas which are smaller than County Council wards. Each area is then ranked with the most deprived given a score of 1 and the least deprived as score of 1896. The scores in different years are not directly comparable because the way in which the index is calculated changes over time, but nevertheless give an indication of the Welsh Government's view about the deprivation in the town at various points in time.

"Lower layer super output area"	Ranking in 2005	Ranking in 2008	Ranking in 2011
Llangollen 1	755	811	842
Llangollen 2	1118	915	1192
Llangollen 3	1482	1494	1607

In the 2011 edition of the Index, all wards have a better ranking than in 2005.

Map showing the Lower Super Output Areas



Jobs

Compared to the county as a whole,

- fewer people who live in Llangollen work in the public sector
- fewer people work in retail
- a higher percentage of people work in manufacturing
- a higher percentage of people work in hotels and restaurants
- fewer people commute more than 20km to work, and
- a lower percentage of people of working age claim Job Seekers' Allowance.

Annual household incomes in the Llangollen are higher than the average for Denbighshire.

The place

There are a number of vacant retail units in Llangollen but this is much lower than average level for the UK.

Vacancy rates for retail premises – Autumn 2011

Llangollen	6.4%	9 units
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UK	13.3%	(Colliers International)
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Llangollen has several popular attractions, including Plas Newydd which had 9340 visitors in 2011, Dinas Bran Castle, the Llangollen Steam Railway, a noted golf club, the canal and its horse drawn boats, Valle Crucis Abbey, the Horseshoe Pass and Thomas Telford's Pontcysyllte Aqueduct, now a World Heritage Site, located just outside Llangollen.

The number of bed spaces in graded visitor accommodation in the town is 46.

DRAFT

Future challenges and opportunities

People

There is a higher proportion of people aged over 65 and 85 in Llangollen. This is an age group that is projected to increase as a proportion of the population, creating both more demand for local services and opportunities for local businesses and the local economy.

A transient population are using accommodation that is not suitable for long term occupation.

Community

There is no permanent civic amenity site.

There is potential to improve the sports pitch.

Greater use could be made of the Pavilion as a school and community resource particularly during the school day.

There is a lot of community activity for young people including a youth club, young farmers, youth football club, youth cricket team, scouts and beavers, silver youth band, operatic youth group, boys brigade.

The scout hut is in need of refurbishment.

The Riverside Park is popular and well used. There is a good working arrangement with the café owner to open and close the public toilets.

A boys male voice choir is well established at the high school.

Jobs

Possible development of large brownfield site on the edge of town with retail opportunity.

Possible move by Dobson and Crowther to new purpose built premises.

There is potential to promote and encourage higher value tourism to Llangollen which could result in more people employed in higher paid jobs.

There is potentially a market for outdoor pursuits that hasn't yet been fully exploited.

The place

Llangollen is a popular tourist destination for day visitors. There is an opportunity to turn day visits into longer stays.

The signage in and around the town is of poor quality and confusing.

There is insufficient parking in the town centre.

The weekly market occupies part of the coach park in Market Street car park reducing the amount of parking space available.

Llangollen is now within the extended Area of Outstanding Natural Beauty and the World Heritage Site buffer zone.

Llangollen is within range of the cruise ships docking at Liverpool offering tours to passengers.

The canal is very busy and up to maximum capacity for canal boats.

There is no pedestrian crossing on or near the junction of the A5 and Castle Street.

There is a good bus service serving Llangollen.

A project at the Horseshoe Falls is about to start to improve the footpath and toilets, provide better interpretation and making the venturi mechanism accessible for public viewing.

Flytipping and litter are a problem across the area.

There is a need for more restaurants, particularly to support the night time economy.

An exhibition about the importance of the picturesque landscape is to be held at Plas Newydd in 2014.

A feasibility study has been produced for the Weaver's Mill at Plas Newydd.

Vision for Llangollen

We want Llangollen

- to offer an enviable quality of life attractive to residents of all ages,
- to provide a visitor offer that is of higher quality and value
- to continue being the place 'where Wales welcomes the world'

DRAFT

Making it happen...

...for people			
What we want to achieve	We will achieve this by	This will be led by	By when
The housing needs of residents have been met	Looking into providing more affordable housing	County Council Social Services Cymdeithas Tai Clwyd	1-5 years
The needs of the older population have been met	Looking into providing more extra care housing for older people	County Council Social Services	1 - 5 years

DRAFT

Making it happen...

...for the community			
What we want to achieve	We will achieve this by	This will be led by	By when
Improved sports facilities	Looking into the feasibility of a 3G sports pitch and the possibility of providing an additional football pitch	County Council Leisure, Libraries & Community Development	1 – 5 years
Improved local facilities	Transferring the town hall management to the Town Council	County Council Finance & Assets	1 year
	Looking into the feasibility of a new civic amenity site	County Council Environment	1 year
	Securing funding to refurbish the Scout Hut	County Council Planning, Regeneration & Regulatory Services	1 year
	Possibly relocating the police station from Parade Street to the Church Hall	North Wales Police	1 year
	Looking into improving the parking for the Health Centre	County Council Highways	1 year
	Developing a community garden at the Weaver's Mill, Plas Newydd	Sustainability Llangollen County Council Heritage Service	1 – 5 years
Residents and visitors not feeling intimidated by people consuming alcohol in public places	Implementing a Designated Public Place Order within the part of the town covered by the 30 mph speed limit	County Council Planning, Regeneration & Regulatory Services	1 year
A reduction in the amount of dog mess in public places	Consulting on the introduction of a Dog Control Order within the part of the town covered by the 30 mph speed limit	County Council Planning, Regeneration & Regulatory Services	1 year

Making it happen...

...for jobs			
What we want to achieve	We will achieve this by	This will be led by	By when
Secure local employment	Securing the future of Dobson and Crowther	County Council Planning, Regeneration and Regulatory Services	1 – 5 years
	Improving local mobile phone reception	County Council Customer Services	1-5 years
	Encouraging higher value tourism jobs	County Council Planning, Regeneration and Regulatory Services	1 – 5 years

DRAFT

Making it happen...

...for the place			
What we want to achieve	We will achieve this by	This will be led by	By when
An improved visitor experience	Carrying out a full signage, parking and traffic movement audit	County Council Highways	1 year
	Looking into the possibility of moving the market to a different part of Market Street car park away from the coach parking area	County Council Highways County Council Planning, Regeneration and Regulatory Services	1 year
	Tackling untidy sites and buildings such as the old car showroom in George Street, the Woodlands Hotel, the Chainbridge Hotel, the old egg packing station	County Council Planning, Regeneration and Regulatory Services	1-5 years
	Improving the use of parking at the Pavilion and Ysgol Dinas Bran in peak season	County Council Highways	1 year
	Looking into the restoration of the Chain Bridge	Town Council	1-5 years
	Reducing the amount of litter and flytipping	County Council Environment	1 year
	Securing funding to implement the feasibility study for the Weaver's Mill at Plas Newydd to improve the visitor offer and therefore maximise the commercial benefit of the site	County Council Heritage Service	
	A viable town centre	Exploiting any untapped markets such as the outdoor pursuit market	Llangollen Chamber of Trade County Council Planning, Regeneration and Regulatory Services
Looking into the effect of Stan's supermarket		County Council Planning,	1 year

	opening on pedestrians and traffic flow	Regeneration and Regulatory Services County Council Highways	

DRAFT

How will we know if we are on track?

Annual reviews of progress will be undertaken by the County Council together with Llangollen Town Council. More regular updates will also be provided to the County Council's Member Area Groups and to the Town Council, and also to the wider community through County Voice and through press releases made by Denbighshire County Council. The Plan will be treated as a living document in which aspirations can be added or removed according to changes in circumstances.

Who was involved in the production of this plan?

This plan was produced by Denbighshire County Council following consultations with County Council Councillors and Services, the Town Council, the Business Group, secondary school and the wider community.

DRAFT

Statistical Appendix

2001 census data

Percentage of...	In Llangollen	In Denbighshire
Young people aged 15 or under	16.2	19.7
All people aged 65 or over	21.7	20.2
People aged 85 or over	3.5	2.8
People claiming housing or Council Tax benefit	8.2	9.9
Overcrowded households	4.3	4.4
People born in Wales	59.7	57.9
People over 3 years of age who can speak, read or write Welsh	23.9	29.0
Working residents employed in the public sector	25.6	30.0
Working residents employed in manufacturing	18.5	13.9
Working residents employed in hotels and restaurants	10.5	6.5
Working residents employed in retail	12.8	16.4
Working residents who travel more than 20km to work	14.8	18.6

Report To: Cabinet

Date of Meeting: 20th March 2012

Lead Officer: Councillor D A J Thomas

Report Author: Mark Dixon

Title: Prestatyn Town Plan

1. What is the report about?

The report is about the town plan which has been prepared for Prestatyn.

2. What is the reason for making this report?

The County Council has invited the town councils, and the business, community and voluntary sectors in each of its main towns to join together to develop Town Plans. Cabinet is requested to confirm support for the Prestatyn Town Plan on behalf of the County Council.

3. What are the Recommendations?

To support the proposed town plan for Prestatyn

4. Report details.

The town plan sets out the current situation in the town, the key challenges and opportunities which it will face over the next decade, a vision which will provide it with a sustainable future, and realistic and achievable actions which will deliver that vision.

The proposed town plan for Prestatyn is attached as the annex to the report.

5. How does the decision contribute to the Corporate Priorities?

Preparing town plans will assist the County Council achieve its strategic objective of “bringing the Council closer to the community” and the outcomes for its corporate priority for regeneration.

6. What will it cost and how will it affect other services?

There are no costs arising directly from supporting the proposed town plan considering whether the structure and nor are there any consequences for other services. Any of the actions proposed which have not already been agreed previously will need to be considered through relevant statutory or business planning processes at the appropriate time.

7. What consultations have been carried out?

A workshop for members took place on 14th March 2011 about the purpose and structure of the town plans and this was also an agenda item at the Cabinet briefing on 5th April 2011, at the Senior Leadership Team meeting on 19th May 2011 and at Communities Scrutiny Committee on 27th October 2011.

All Heads of Service were invited to participate at every step in the development of the draft plan. It has been considered at a joint workshop for the Prestatyn Member Area Group and members of the Prestatyn Town Council, and discussed with the Prestatyn Business & Community Forum, Prestatyn & District Business Association and students at Prestatyn High School. It has also been the subject of a public consultation on the council's website and in the town's one stop shop. Reference will be made to any additional comments received at the meeting.

8. Chief Finance Officer Statement

The cost and funding implications of any actions not already agreed arising from the plan would have to be considered and approved on an individual basis.

9. What risks are there and is there anything we can do to reduce them?

The risk of not adopting all the town plans before the next County Council election has been reduced by including them in the Cabinet forward work programme for the meetings leading up to March 2012.

10. Power to make the Decision

Section 2 of the Local Government Act 2000 gives the Council the power to do anything which it considers is likely to promote or improve the economic, social and environmental well-being of the area.

DRAFT **PRESTATYN TOWN PLAN 2012 -2020**

“Looking Forward Together”



Introduction

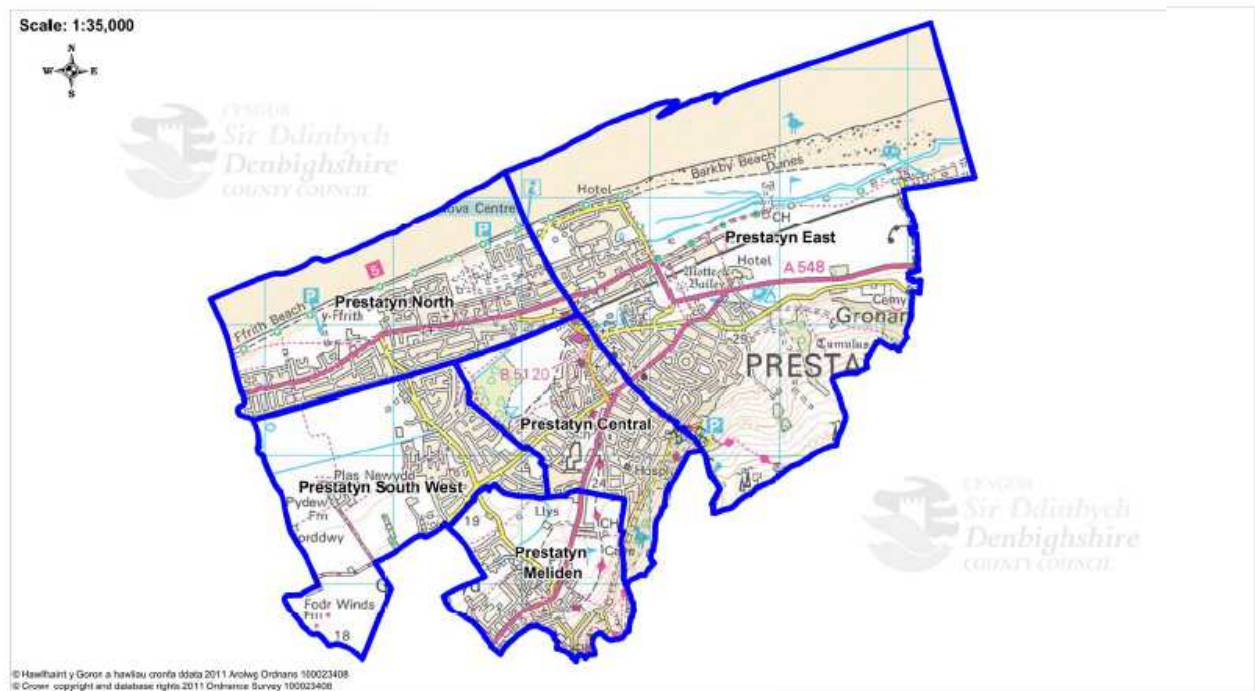
Denbighshire County Council has adopted a strategic aim of being “a high performing council closer to the community”.

To help achieve this aim, the County Council is inviting the town and community councils and the businesses, community and voluntary sectors in each of its main towns and the smaller outlying communities which relate to them to join together to develop “town plans”. These will be living documents which will be subject to regular reviews and will set out

- the current situation in the towns
- the key challenges and opportunities which they will face over the next decade
- a vision for each town which will provide it with a sustainable future, and
- realistic and achievable actions which will deliver that vision.



Map showing the wards in the Prestatyn Area



Prestatyn, originally a Roman settlement, is the gateway to the North Wales coastal area, and the most easterly of the North Wales coastal resorts. The town centre is nestled between the hillside and the sea.

Prestatyn town saw its first major growth when the railway was built between Chester and Holyhead in 1848 and became established as a holiday resort when Thomas Cook built Tower Beach in the 1930's. Pontin's has since built a holiday camp on the old trotting stadium and track.

Prestatyn was home to the national headquarters for Kwik Save until the company was taken over by Somerfield.

Prestatyn has several public facilities including a secondary school (Prestatyn High School) with a leisure centre on site, the Scala Cinema, the Nova, the North Wales Bowls Centre, a community hospital and a Territorial Army unit.

The town is a hub to a number of rural villages and settlements.

The population of the town of Prestatyn is 17,341.

The community also includes the village of Meliden which is the home to a further 2,154 people.

Where we are now

People

Compared to the county as a whole, the town of Prestatyn has

- more people aged over 65,
- a higher percentage of over 85's,
- fewer young people under 15,
- more people claiming housing or Council Tax benefit
- a lower proportion of households which are overcrowded

Community

Compared to the county as a whole, fewer people in the town of Prestatyn

- were born in Wales, and
- can speak Welsh.

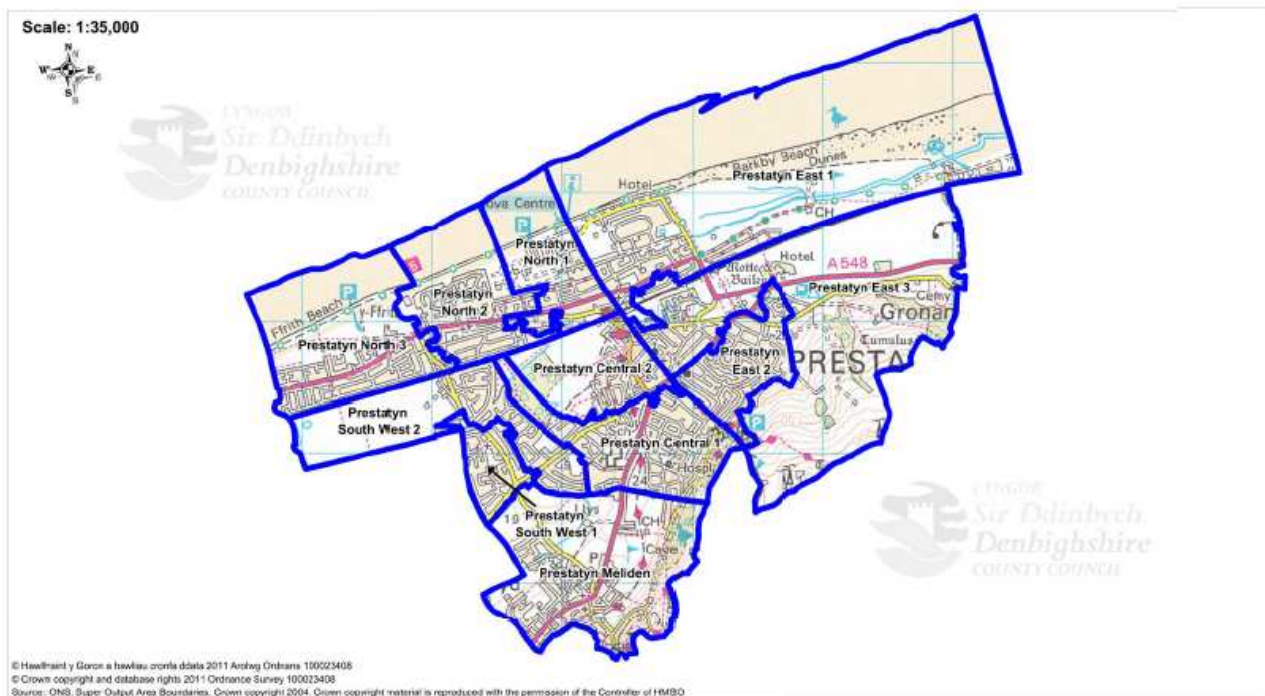
The crime rate in the town is lower than the average rate for the county, except for incidences of criminal damage. The crime rate in the Prestatyn East ward is higher than the county average with incidences of criminal damage and theft & handling being higher than average and violence against the person being lower than average. Crime in this ward is generally concentrated in the High Street and at Pontin's. The crime rate in the town's other wards is lower than the average for the county with the rate in the Prestatyn South West ward being particularly low.

The Welsh Government uses a formula to measure deprivation called the "Welsh Index of Multiple Deprivation". Wales is split into 1896 areas which are smaller than County Council wards. Each area is then ranked with the most deprived given a score of 1 and the least deprived as score of 1896. The scores in different years are not directly comparable because the way in which the index is calculated changes over time.

In the 2011 edition of the Index, all the "Lower Super Output Areas" in the town are considered by the Welsh Government to more deprived than they were in 2005, with the exception of Prestatyn North 2 and Prestatyn East 1.

The Prestatyn Central 2 area is considered to be the most deprived in the town in the Indices for 2005, 2008 and 2011 because they were all calculated using data from the 2001 Census for the proportion of housing with no central heating or double glazing. At the time of the 2001 census, many of the Council houses in this particular area had neither central heating nor double glazing. The subsequent investment by the County Council to bring its housing up to the Welsh Housing Quality Standard should mean that by the time that the 2011 Census data is used to calculate the Index, this area should not receive such a high ranking for this reason.

Map showing the Lower Super Output Areas in Prestatyn



Jobs

Compared to the county as a whole,

- fewer people of working age who live in Prestatyn work in the public sector (although more people in Denbighshire work in this sector than in any other local authority area in Great Britain),
- more people work in retail

- more people work in hotels and restaurants
- a similar percentage of people work in manufacturing (which is lower than in Wales as a whole)
- more people commute more than 20km to work, and
- a lower percentage of people of working age claim Job Seekers' Allowance.

Median annual household incomes in Prestatyn are lower than they are for Denbighshire as a whole except in Prestatyn East ward.

The place

The railway presents a physical barrier between the town centre and the beach.

Prestatyn is at one end of the Offa's Dyke trail.

There are about 150 bed spaces in graded hotels and bed & breakfasts and over 8,000 in self-catering accommodation.

Central Beach has been awarded Blue Flag status.

Whilst there are some vacant units in the town centre in prominent locations, the vacancy rate is actually a lot lower than the national average.

Vacancy rates for retail premises – Autumn 2011

Prestatyn	7.2%	(13 units)
UK	13.3%	(Colliers International)

Some of the properties in the town centre have been poorly maintained which detracts from its overall appearance.

Future challenges and opportunities

People

The number of people aged over 65 and 85 is higher than average for Denbighshire and growing.

There are no longer any major providers of year round employment based in the town itself.

The number of people in the town grows considerably in the summer months with the influx of visitors.

Community

Both the library building and the Nova would require investment to remain viable in the longer term.

Prestatyn will be eligible for further community funds from the Gwynt y Mor off shore windfarm, and additional funds if Burbo Bank windfarm extension goes ahead.

The deposit Local Development Plan (LDP) for Denbighshire suggested no new allocation of Greenfield land for housing in the town. If adopted, this would mean no significant numbers of new homes being built in the town over the next ten years.

Ysgol y Llys school is to be extended and refurbished.

A statutory process is underway to merge Bodnant Infants and Juniors.

Secondary school numbers are reducing which will lessen the need for the currently large number of mobile classrooms.

The vicarage, and in particular its grounds which are used for town centre events, may be sold.

Prestatyn has successful football and cricket clubs, but the cricket club needs a new pavilion.

There could be an impact on the Scala Cinema following the upgrade and refurbishment of the Apollo Cinema in Rhyl.

If North Wales Police were to reduce the number of administrative staff based in Victoria Road as has been suggested, there could be an opportunity to relocate the remaining officers to a base in the town centre.

Jobs

Retailers will require support whilst the Stadium development building work is in progress.

The Stadium development will see the original station buildings façade restored.

The Stadium development will bring high street brands to Prestatyn.

There is a new owner at Pontin's.

The Holyhead to Chester railway line offers a sustainable means of travelling to centres of employment further afield.

The urban nature of the A548 coast road through Flintshire and the unsuitability of other links to the A55 makes travelling by road to centres of employment further afield more difficult than it need be.

There is an opportunity to make more use of Prestatyn's natural assets for cycling, walking and beach holidays/activities.

The place

There are several vacant sites, namely; the former Kwik Save headquarters and warehouse, the former Avimo factory, the former Camelot factory and the former Gas Works site.

Prestatyn is not an easy place to get to by road.

Coronation Gardens has been entered for a Green Flag award which recognises the best green spaces in the United Kingdom.

Vision for Prestatyn

We want Prestatyn

- to be a key retail destination for high street brands on the coast between Chester and Llandudno,
- to provide a high quality experience for residents and visitors alike who want to use the Blue Flag beach, walk the Offa's Dyke and Wales Coastal Paths, and cycle along National Cycle Route 5 which also runs along the sea front, and
- to offer environmentally sustainable easy access to centres of employment further afield.

DRAFT

Making it happen...

...for people			
<i>What we want to achieve</i>	<i>We will achieve this by</i>	<i>This will be led by</i>	<i>By when</i>
an improvement in educational attainment	Improving facilities for Welsh medium education at Ysgol y Llys	DCC – Modernising Education	1 – 5 years
	Consolidating provision by Bodnant Community School on to a single site	DCC – Modernising Education	5 – 10 years
	Reviewing condition of other primary and secondary schools	DCC – Modernising Education	5 – 10 years

DRAFT

Making it happen...

...for the community			
<i>What we want to achieve</i>	<i>We will achieve this by</i>	<i>This will be led by</i>	<i>By when</i>
Improved local services	Review County Council assets in the town centre including the library and 6/8 Nant Hall Road	County Council Finance & Assets	1 – 5 years
	Looking at the feasibility of operating a shared one stop shop for public services in the town centre	Town Council	1- 5 years
	Improving the signage and access at the Scala to increase the footfall and link in with the Stadium development	County Council Leisure, Libraries and Community Development	1 year
	Providing a replacement skate park / BMX pump track	Town Council	1 – 5 years
Continued provision of a venue for shows such as classic car event and flower show	Requesting a provision in any development proposals for the vicarage	Private Sector	1 – 5 years
Improved leisure facilities	Continuing with the upgrading of the indoor facilities at Prestatyn Leisure Centre	County Council Leisure, Libraries and Community Development	1- 5 years
	Working to improve swimming facilities in the coastal area including access to a pool for community use in the town	County Council Leisure, Libraries and Community Development	5-10 years
	Supporting the provision of a new cricket pavilion	Cricket Club	5-10 years
	Supporting the improvement of the Sailing Club building at Barkby Beach	Sailing Club	5-10 years
Residents and visitors not feeling intimidated by people consuming alcohol in public places	Implementing a Designated Public Place Order within the part of the town covered by the	County Council Planning, Regeneration & Regulatory Services	1 year

	30 mph speed limit		
A reduction in the amount of dog fouling in public places	Consulting on the introduction of a Dog Control Order within the part of the town covered by the 30 mph speed limit	County Council Planning, Regeneration & Regulatory Services	1 year

DRAFT

Making it happen...

...for jobs			
<i>What we want to achieve</i>	<i>We will achieve this by</i>	<i>This will be led by</i>	<i>By when</i>
Improved retail offer	Completing Stadium retail development	Private Sector	1-5 years
	Bringing retailers in the High Street and on the new Stadium development together with the County Council and Town Council to work in partnership through a "Town Team" approach for the wider benefit of the town centre	County Council Environment	1-5 years
	Looking into the possibility of the Retail Sector Skills Council undertaking a "Location Modelling" exercise for the town centre	County Council Environment	1-5 years
	Developing and implementing an events programme	Business & Community Forum	1-5 years
Additional employment in the town	Redeveloping the old station buildings	Private Sector	1-5 years
	Working with the new owners of Pontin's to maximise the economic benefit of the holiday park for the town	County Council Planning, Regeneration and Regulatory Services	1- 5 years
	Working with the owners to bring the former Avimo, Camelot and Kwik Save headquarters and warehouse sites back into productive use	County Council Planning, Regeneration and Regulatory Services	5-10 years
Better road connection to centres of employment further afield	Lobbying for improvements to the A548 coast road through Flintshire and other links	County Council Highways & Transportation	5-10 years

Making it happen...

... for the place			
<i>What we want to achieve</i>	<i>We will achieve this by</i>	<i>This will be led by</i>	<i>By when</i>
Visitors to the town will have a better experience	Implementing a programme of environmental improvements to the sea front including tidying up the outside of the Nova	County Council Environment	1 year
	Looking into the feasibility of undertaking further environmental improvements at the sea front including the sea wall, the amusement arcade and Ffrith Beach	County Council Planning, Regeneration & Regulatory Services	1- 5 years
	Refurbishing the bus station	County Council Highways	1 year
	Resurfacing the High Street	County Council Highways	1 - 5 years
	Looking into the feasibility of improving the appearance of pedestrian areas	County Council Highways	1- 5 years
	Carrying out a full signage audit both in the town and from the A55 to replace missing signs, restore damaged signs and provide new signs (including signs to the beach) once the Stadium development is complete	County Council Highways and County Council Environment	1 - 5 years
	Reviewing the extensive parking restrictions around Central Beach	County Council Highways	1- 5 years
	Improving the look of prominent sites and structures including the shopping precinct and other untidy High Street properties, the outdoor market, the former Avimo factory, the former Kwik Save warehouse, the Morfa and the	County Council Planning, Regeneration and Regulatory Services	1 - 5 years

	parapets of the Bodnant and Penrhwyfya railway bridges using enforcement action if necessary		
The vitality of the town centre is retained	Making empty shops look attractive	County Council Environment	1- 5 years
	Being flexible about the uses allowed	County Council Planning, Regeneration and Regulatory Services	5 – 10 years
An improved experience for the visitors joining or leaving the path on Prestatyn hillside	Creating a path between the view point car park and Hillside Gardens which will allow walkers on the National Trail to avoid having to use the road to Gwaenysgor	Offa's Dyke Path Community Interest Company	1 year
	Creating a further path between the Hillside Shelter and Bishopswood Road which will allow walkers on the National Trail to avoid having to use the road to Gwaenysgor	Offa's Dyke Path Community Interest Company	1- 5 years
	Improving the appearance of the Hillside Gardens through new planting	Offa's Dyke Path Community Interest Company	1 – 5 years
	Installing traffic calming measures in Fforddlas	County Council Highways	1 - 5 years
	Restoring the Hillside Shelter	Offa's Dyke Path Community Interest Company	1 – 5 years

How will we know if we are on track?

Annual reviews of progress will be undertaken by the County Council together with Prestatyn Town Council. More regular updates will also be provided to the County Council's Member Area Groups and to the Town Council, and also to the wider community through County Voice and through press releases made by Denbighshire County Council. The Plan will be treated as a living document in which aspirations can be added or removed according to changes in circumstances.

Who was involved in the production of this plan?

This plan was produced by Denbighshire County Council following consultations with County Council Councillors and Services, the Town Council, the Business Group, secondary schools and the wider community.

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Statistical Appendix

2001 census data

Percentage of...	In Prestatyn town	In the village of Meliden	In Denbighshire
Young people aged 15 or under	18.7	22.9	19.7
All people aged 65 or over	25.1	17.6	20.2
People aged 85 or over	3.6	2.9	2.8
People claiming housing or Council Tax benefit	10.4	9.9	9.9
Overcrowded households	3.4	4.6	4.4
People born in Wales	45.7	54.0	57.9
People over 3 years of age who can speak, read or write Welsh	17.4	22.3	29.0
Working residents who travel more than 20km to work	20.0	21.2	18.6
Working residents employed in hotels and restaurants	7.5	8.2	6.5
Working residents employed in manufacturing	13.6	12.3	13.9
Working residents employed in retail	18.1	15.9	16.4
Working residents employed in the public sector	28.4	28.2	30.0

Welsh Index of Multiple Deprivation

Lower Super Output Area	Ranking in 2005	Ranking in 2008	Ranking in 2011
Prestatyn North 1	1006	843	830
Prestatyn North 2	677	815	745
Prestatyn North 3	609	547	571
Prestatyn Central 1	1694	1578	1592
Prestatyn Central 2	516	330	335
Prestatyn South West 1	978	769	695
Prestatyn South West 2	1119	907	925
Prestatyn East 1	835	725	848
Prestatyn East 2	1843	1851	1833
Prestatyn East 3	1062	1123	1020
Meliden	928	801	766

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Report To: Cabinet

Date of Meeting: 20 March 2012

Lead Member / Officer: Cllr Hugh H Evans, Leader of the Council
Alan Smith, Head of Business Planning & Performance

Report Author: Ewan McWilliams, Corporate Improvement Officer

Title: Monitoring Corporate Plan Performance 2011-12, Quarter 3.

1. What is the report about?

- 1.1. This report provides a summary of current performance in 2011-12 against: each outcome within the Corporate Plan, the 2012 Indicators, the Corporate Project Register, Safeguarding and Child protection, Protection of Vulnerable Adults, and our Outcome Agreements with the Welsh Government.

2. What is the reason for making this report?

- 2.1. The reason for the report is to enable Cabinet to carry out their performance management function in relation to the Corporate Plan 2009-12. Performance management of the Corporate Plan is essential to ensure that the Council is able to take action to address specific performance issues.

3. What are the Recommendations?

- 3.1. That Cabinet considers the current likelihood of achieving the outcomes detailed in our Corporate Plan, and follow up performance related issues with the appropriate Head of Service where specific concerns are raised, or where improvement could prove difficult.
- 3.2. That Cabinet approves the proposed Action Plan to address issues identified within this report (see paragraph 30 for details).

4. Comments from Performance Scrutiny

- 4.1. Performance Scrutiny Committee considered the monitoring report on the Council's performance against the Corporate Plan 2011-12 at its meeting on 23 February 2012. The committee noted the following points for consideration by Cabinet.
 - Whilst the Committee acknowledges that the Council has consistently improved its performance against the majority of performance indicators contained in the suite of indicators, it does have concerns with respect to the indicators which are currently registering a "red" RAG status, those which are currently performing below the Wales median, as well as those which deal with performance in the areas of safeguarding and child protection. It therefore

seeks Cabinet to closely monitor these PIs with a view to improving performance and the associated outcomes for residents.

- Of particular concern to the Committee was the risk posed to the Council of losing up to £250k, or 25% of the maximum overall total, of the Outcome Agreement Grant for 2011-12 due to the fact that, presently, 6 out of the 10 Outcome Agreements between it and the Welsh Government are registering below target performance, and are therefore at risk of being subject to financial limitations. Whilst the Committee acknowledges that a number of these agreements are delivered in partnership with other organisations and are therefore not wholly within the Council's control, and that factors outside of local control such as the current national and global economic climate also impact on the Authority's power to deliver the expected outcomes, it urges Cabinet and officers to ensure that all possible measures have been taken to mitigate the risks to the Council of financial loss with respect to this grant from any lack of actions on its part.
- With respect to the Corporate Project Register the Committee was concerned that the Ysgol Dyffryn Iâl project had a delivery confidence RAG Status of Red/Amber based on the fact that the issue of wayleave negotiations between a utility company, the Council and affected landowners had been delayed pending the appointment of a Wayleaves Officer by the utility company concerned. The Committee is of the view that in future communication channels should be established with utility companies, affected parties and other stakeholders at the earliest possible opportunity to facilitate speedy negotiations and ensure that projects are delivered on time.
- Looking forward to the new Council in May 2012 the Committee feels that it would be useful for a standing working group of four members of Performance Scrutiny Committee to be established to meet regularly with the Corporate Improvement Team and the Head of Internal Audit to discuss any areas of concern with respect to the Council's performance against its PIs, Outcome Agreements etc. It will therefore be recommending to its successor Committee that it considers this proposal as a way of further improving the Council's performance.

REPORT DETAILS

5. 2012 Indicators

- 5.1. The 2012 indicators are the set of national performance indicators chosen by the Council to act as a proxy to evaluate whether we are on track to becoming a "High Performing Council". We will use this set to compare our performance against other local authorities in Wales to establish whether we have become a "High Performing Council" by 2012.
- 5.2. Our most recent annual performance against the 2012 Indicators (figure 1) highlights significant improvements from the baseline (2008-09) of the Corporate Plan.

2012 Indicators

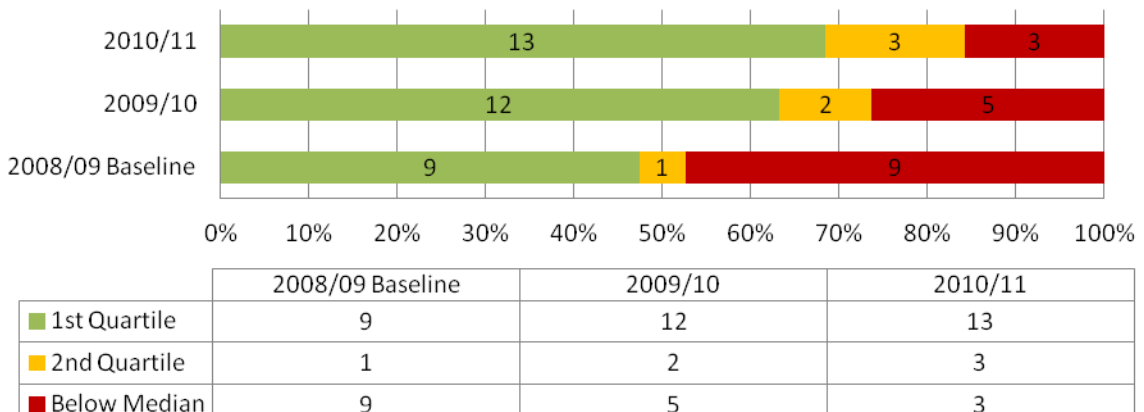


Figure 1 Presents our annual historic performance against the 2012 Indicators.

5.3. The most up-to-date performance data available for the quarterly measures in the 2012 set highlight 3 key indicators where we currently look unlikely to achieve performance above the Wales median for 2011-12:

- The percentage of all pupils who leave compulsory education, training or work-based learning without an approved external qualification

The 2011-12 figures show a decline in performance related to pupils leaving without a qualification. It is highly unlikely that we will perform in the top 2 quartiles for this indicator. During the year 17 pupils were identified as being in danger of leaving without a qualification, of which 11 left without a qualification.
- The percentage of adult protection referrals completed where the risk has been managed

There has been an improvement from Q2 but our performance remains below the projected median and significantly below our upper quartile projection. It is therefore recommended (action plan) that we focus on the management of risk for adult protection referrals to raise our completion rate, but not at the expense of appropriate risk management.
- The percentage of former LAC who are in suitable accommodation (aged 19)

There are 10 young people whom the authority is in contact with. Of these only 6 are deemed to be in suitable accommodation. The remainder shows 3 young people in custody and another who was not in suitable accommodation.

6. The Council's Improvement Objectives

6.1. The Council currently has five Improvement Objectives, four of which relate to our Corporate Priorities (Demographic Change; Regeneration; Modernising Education; and Roads and Flood Defences). The fifth Improvement Objective ("Improving the Council") is based on the work of the Business Transformation Programme, and progress is therefore monitored by the Business Transformation Programme Board.

6.2. The Council aims to deliver nine community focused outcomes associated with our four corporate priorities. A summary of performance against these nine outcomes is provided below, with further details contained within Appendix II.

7. Improvement Objective: Adapting service delivery to address demographic changes

7.1. There are three outcomes relating to our “Demographic Change” Improvement Objective:

- Older people are able to live independently for longer.
- People with learning disabilities are able to live independently for longer.
- Community initiatives meet the needs of an increasing population of older and disabled people

8. Outcome 1: Older people are able to live independently for longer

8.1. This outcome is about enabling older people to live safely and independently in their community, without the need for service provision. To do this we focus on services that promote independence (i.e. intermediate care).

8.2. The current status of this outcome is positive, with the majority of targets met and improvement activity noted as on track. The exception is “carers offered an assessment” and “timely reviews of care plans”.

8.3. After a significant increase in performance back in 2009-10 assessments of carers have been slowly but steadily declining over the past 18 months, attributed to an increase in the numbers of carers identified. Continued work is necessary to improve performance. In addition, the timely review of care plans has been steadily improving throughout the year, although performance needs to continue along this trend if the end year target is to be met. It is therefore recommended (action plan) that we focus on “carers offered an assessment” and “timely reviews of care plans” to continue improvement.

9. Outcome 2: People with learning disabilities are able to live independently for longer

9.1. This outcome aims to enable people with learning disabilities to live safely and independently in their community. To do this we aim to shift the balance from those requiring support in care homes by offering the necessary support to those individuals who can benefit from independent living in their own home.

9.2. The current status of this outcome is positive, with the majority of targets met and improvement activity noted as on track. The exception is “adults with learning disabilities helped to live at home”. The reduction at the beginning of the year was primarily attributed to the end of short term interventions. Since then performance has been slowly increasing, however we remain below target. It is unlikely that current performance will change significantly by the year end so this performance measure may miss its target.

10. Outcome 3: Community initiatives meet the needs of an increasing population of older and disabled people

- 10.1. This outcome is about the Council delivering community initiatives to meet the needs of an increasing population of older and disabled people with the aim of improving the health and wellbeing.
- 10.2. The overall status of this outcome is negative, despite many successful improvement activities and good participation rates in the New Work Connections (NWC) Project (above target), the current outputs from the project are below target. Participation rates in disability sport and the risk management of adult protection referrals are also below target.
- 10.3. The NWC Project has struggled to meet targets citing the economic climate as a critical factor for the low numbers entering employment. The NWC project has been helped by the recent accreditation for the Community Development Agency as a centre for learning which should enable a greater completion rate of qualifications among participants.
- 10.4. The management of risk for adult protection referrals has been below target and below the projected median throughout 2011-12. There is a danger that it will end the year with below median performance. As mentioned earlier (paragraph 5.3) this is one of our 2012 indicators.
- 10.5. The participation in disability sport sessions is lower than expected which has been the result of a vacant post. The disability sport figures are only reflective of disabled people in Denbighshire using our leisure facilities and do not reflect club memberships and figures from activities being delivered through partner agencies. In the absence of a Disability Sport Officer the service worked closely with partners to develop good relationships and deliver a partnership approach offering a range of disability sport opportunities.

11. Improvement Objective: Reducing deprivation, and growing Denbighshire's economy sustainably, by strategically targeting resources

11.1. There are three outcomes relating to our "Regenerating Our Communities" Improvement Objective:

- Pockets of high socio-economic deprivation in the northern coastal strip, particularly those in Rhyl, will be tackled to allow them to catch up with other parts of Wales.
- We will support sustainable economic growth by: increasing the number and quality of job opportunities; improving opportunities for business growth and start-ups; and ensuring that housing of the required quality and quantity is available.
- The rate of decline in the rural economy will be reduced.

12. Outcome 4: Pockets of high socio-economic deprivation in the northern coastal strip, particularly those in Rhyl, will be tackled to allow them to catch up with other parts of Wales

12.1. This outcome aims to bridge the gap between the most deprived communities in Rhyl and the rest of Wales by focusing on three areas: economy; education; and environment.

12.2. The overall status of this outcome is negative, despite many successful improvement activities a significant number of indicators and performance measures are below target. This hasn't been helped by the recently worsening position of JSA claimants. The Resident's Survey also presents negative results; a decrease in satisfaction with Rhyl as a place to live and an increase in the residents who believe that Rhyl has got worse as a place to live.

12.3. One recommendation, which is already being carried out, is to improve performance for supporting those whose income is below the 60% poverty line. The Welfare Rights Team have committed an additional 10 hours per week overtime to help increase outputs. This indicator is related to our outcome agreement.

12.4. The delivery confidence of the Foryd Harbour projects (Pedestrian and cycle-bridge, public square, quayside building and quay walls) is low (red/amber) (see Corporate Project Register paragraph 20).

13. Outcome 5: We will support sustainable economic growth by: increasing the number and quality of job opportunities; improving opportunities for business growth and start-ups; and ensuring that housing of the required quality and quantity is available

13.1. This outcome is all about what the Council can do to support sustainable economic growth in a wider economic climate through targeted activity.

13.2. The overall status of this outcome is neutral; despite referencing good progress in the range of improvement activities, current reporting indicates balanced performance for the indicators and performance measures.

13.3. The Denbighshire population is more economically active when compare to Wales, with the recent reduction in economic inactivity putting Denbighshire in better position than we were at the start of the Corporate Plan. However, a particular problem presents itself in the form of JSA claimants, where a sharp increase during October to December puts Denbighshire in a worse position than Wales. Some balance is brought by the current ratio for earnings to house prices being at its lowest point in the past six years.

14. Outcome 6: The rate of decline in the rural economy will be reduced

14.1. This outcome focuses on what the Council is doing to improve the condition of the rural economy through the delivery of specific improvement activity.

14.2. The overall status of this outcome is positive with success in the performance measures and completion of the associated RDP Business Plan One projects. The remaining improvement activities are progressing well.

15. Improvement Objective: Modernising the education service to achieve a high level of performance across the county

15.1. There is one outcome relating to our “Modernising Education” Improvement Objective:

- Denbighshire will be within the top 10 performing authorities in Wales for educational attainment.

16. Outcome 7: Denbighshire will be within the top 10 performing authorities in Wales for educational attainment

16.1. This outcome is all about improving educational attainment for children and young people in Denbighshire to enable them to reach their full potential.

16.2. The current status of this outcome is positive. There has been significant improvement in all education indicators except attainment at key stage 1, which fell for the second year running to a worse position than the onset of the Corporate Plan. This has been attributed to the exclusion of two large, successful primary schools in the overall percentage results because they are schools in the foundation phase pilot. The inclusion of their outcomes would have had a positive impact on the overall position. All other indicators show significant improvements in education attainment from the start of the Corporate Plan.

16.3. A number of improvement activities have been completed with the remainder presenting progress as planned. One key activity for the Council was the consultation for the Edeyrnion Review which was completed and the results published in October. The objections were collated in November and sent to the Minister, from whom we expect a decision in spring 2012.

17. Improvement Objective: Securing a Sustainable Road Network and Flood Defences

17.1. There are two outcomes relating to our “Roads and Flood Defences” Improvement Objective:

- Residents and visitors to Denbighshire have access to a safe and well managed road network
- Properties have a reduced risk of flooding

18. Outcome 8: Residents and visitors to Denbighshire have access to a safe and well managed road network

18.1. This outcome reflects our ambition to provide residents and visitors with a safe and well managed road network. The outcome has been extended for 2011-12 to include improvements in road safety and management as well as improving the overall quality of our road network.

- 18.2. The current status of this outcome is neutral, there is a positive message from the low accident rates involving serious or fatal injury on Denbighshire roads; however minor injury, which was low throughout the year, has shown a recent increase. It is unfortunate that the results of the Resident's Survey are slightly worse this year as the impact of our highways maintenance programme is only now becoming clear through the data surveyed as part of the Road Condition Index.
- 18.3. The Road Condition Index is taking shape with only 2.8% of the road network yet to be surveyed. The remaining road network will soon be fully surveyed. The current road works showing signs of an improved network reducing the percentage of roads with a poor condition score from 2.8% to 2.6%. This index will now provide the basis for a robust mechanism for monitoring the condition of the road network.

19. Outcome 9: Properties have a reduced risk of flooding

- 19.1. This outcome is entirely related to our flood defence works, where we seek to protect an increased number of properties from the risk of frequent flood events.
- 19.2. The current status of this outcome is negative, owing to the WG deciding to not support the Corwen Flood Defence Scheme with the necessary funding. This meant that the indicators would never have succeeded in meeting their targets, although the improvement activity is progressing on track.
- 19.3. Some focused work is required in order to ensure that we achieve all the planned outputs from the performance measures as they form part of our outcome agreement (see paragraph 23.6). The service has plans in place and continues to work towards the targets.

20. Corporate Project Register

- 20.1. The corporate project register summarises the delivery confidence of all the projects delivered by the council. The summarised report can be found in Appendix IV. The key projects with a delivery confidence of Red or Red/Amber are highlighted here.
- 20.2. The Foryd Harbour (Pedestrian and cycle-bridge, public square, quayside building and quay walls) has a delivery confidence of Red/Amber.

The planning consultation for the public square, quayside building and quay walls finishes on 01 February and the application is scheduled to go to the CCBC Planning Committee in March 2012. Work will commence on the detailed design and a construction risk register for the full construction programme of works has been completed and costed.

The detailed design of the bridge is complete and the costs are being collated. The mechanical and electrical costs have increased by £400k; further costs are being sought from alternative suppliers and an option to operate the bridge via CCTV from the Harbour Masters Office could offer a reduction of at least £200k.

The pedestrian and cycle bridge and the Phase 1 harbour works (the quay walls and the formation of the public square), will be run together with the same contractor, albeit with two contracts. The programme and the contract documentation will be developed to ensure that there are no duplications or omissions between the two contracts. A start on site is scheduled for June 2012 and the bridge will be completed and operational at the end of March 2013, in accordance with the requirements of the Sustrans funding.

Phase 2 of the Foryd Harbour Works, (building, boatyard enhancements parking, finishes and wind turbines), will be separately tendered; the delayed start date for work on this second phase allows for settlement of the public square, hence completion is anticipated in December 2013.

A report will go to Cabinet in February seeking permission to award the contracts, thus managing the lead times for materials to facilitate the start date.

20.3. The Ysgol Dyffryn Ial project has a deliver confidence of Red/Amber.

Scottish Power has now allocated a Wayleaves Officer to this case and we have begun liaising with them to assist with negotiations with affected landowners. Until this issue is addressed the Sponsor Confidence remains at Red/Amber. The potential for delay associated with addressing this issue is reflected in an Amber Time Status.

21. Safeguarding and Child Protection

21.1. This outcome was introduced to highlight a number of key national indicators relating to safeguarding and child protection that require focused attention to ensure satisfactory performance.

21.2. The current status of this outcome is neutral, with a balance between successfully meeting targets and areas where additional work is required. Although poor sickness absence in Children and Family Services is showing an improvement on previous years but remains the highest in the council.

Title	Actual	Target	RAG
SCC010 Referrals that were re-referrals	19.7	28.0	Green
SCC014 Timeliness of Child Protection conferences held	97.3	95.0	Green
SCC015 Timeliness of Core Group meetings held	89.6	85.0	Green
SCC034 Timeliness (statutory) of Child Protection Reviews	100	100	Green
SCC016 Timeliness (statutory) Child In Need plan reviews	55.7	78.5	Red
SCC025 Visits (statutory) LAC within regulations	82.3	90.0	Red
SCC043a Timeliness of Core Assessments	70.3	75.0	Amber
SCC043b Average time of Core Assessments (over 35 days)	71.4	n/a	n/a
Sickness Absence in Children and Family Services	11.3	8.15	Red

22. Protection of Vulnerable Adults

- 22.1. The Denbighshire Adult Protection Committee meet on a quarterly basis to develop, monitor and evaluate the practice of the adult protection procedures and to promote joint working between partner agencies. There is also a North Wales Adult Protection Forum that meets on a quarterly basis.
- 22.2. We are still awaiting a Welsh Government response to the review of 'In Safe Hands' and the All Wales Adult Protection Procedures was launched on 01.04.2011 as an Interim Policy in anticipation that there may be other changes implemented due to the result of the review.
- 22.3. Denbighshire's performance against the Protection of Vulnerable Adults (POVA) performance indicator for Q3 2011 show that 87.2% of POVA cases demonstrated that the risk to adults at risk was removed or reduced. As mentioned earlier (paragraph 5.3) this is one of our 2012 indicators.

23. Outcome Agreement

- 23.1. Each local authority in Wales has developed an Outcome Agreement with the Welsh Government, which sets out how each council will work towards improving outcomes for local people within the context of the Welsh Government's national priorities. By their nature, most outcomes for the citizens of any local area cannot be delivered by one organisation alone. As a result, Outcome Agreements must have a strong collaborative element, as well as evidence of partnership working in order to have the greatest impact. A summary of our Outcome Agreement is attached at Appendix III. The outcome agreements where we believe there is the potential to lose points are highlighted here.
- 23.2. The current worst case scenario predicts the loss of seven points presenting the potential to lose £250k from the Outcome Agreement Grant payment for 2011-12.

23.3. Outcome Agreement 3

Where we are unable to meet the targets for indicators we are likely to be penalised. As we are below target on all indicators is the potential to lose all points, however additional actions have been implemented by the service which may be enough to mitigate some of the problems reducing the lose to a potential 1 or 2 point deduction.

23.4. Outcome Agreement 4

The Hyfrydle service has been delayed due to issues with financing from Health. We have implemented interim arrangements and have pursued the project. It is out of our control and we can demonstrate attempts to deliver the project. There is the potential to lose 1 point, although we hope that WG will not penalise us on the grounds that we can evidence our efforts to deliver the outcome. There is little more we can do to influence the delivery of this outcome.

23.5. Outcome Agreement 5

The potential for 2 points to be deducted as 2 key targets missed, although losing 1 point is the best case scenario. There is nothing more we can do to influence this outcome as the targets have already been missed

23.6. Outcome Agreement 8

Even though this is currently below target, it is still achievable. A plan has been developed by the service to increase the number of people accessing information via electronic mediums. It is hoped that this action will help us to achieve the target and therefore remove the risk of any points being deducted. This needs to be monitored to ensure the target is met and the Corporate Improvement Team expect an update on progress in mid-February.

23.7. Outcome Agreement 9

We have the potential for 1 or 2 points to be deducted if we miss the key target for participation. The current count is 20,000 short, which needs to be made up in the final quarter. It is not clear whether anything further (additional resource etc) could be done to ensure the minimum target is met.

23.8. Outcome Agreement 10

Even though this is currently below target, the service remains confident of being able to achieve this, which would remove the risk of any points being deducted. The Procurement Team is aware that two of the partially completed services need to be finalised by the end of March to ensure the target is met.

24. How does the decision contribute to the Corporate Priorities?

24.1. The information in this report is an overall progress update of the indicators and activity that make up the Corporate Plan. The end result is an evaluation of the likelihood of success for each outcome, and by association, each Improvement Objective. Further detail relating to the performance of each Improvement Objective is attached at Appendix II.

25. What will it cost and how will it affect other services?

25.1. The Council is in receipt of an annual Outcome Agreement Grant to the maximum sum of £1m. The outcome agreements run for a 3 year period from 2010-11 to 2013-14. Each year the Council is evaluated by WG to ascertain how successful we have been then a proportional payment is made. Success is determined by a score, where the 10 outcomes can each score a potential 3 points, with a maximum of 30. In order to receive full payment (100%) we have to score between 25-30 points. A score of 20-24 equates to 75% of the £1m (£250k), 15-19 equates to 50% (£500k) and a score below 15 equates to 0% (£1m).

25.2. Any additional resource requirement (staffing or financial) will be determined and met by the service responsible for carrying out the activity.

25.3. The Corporate Plan 2011-12 has been equality impact assessed, highlighting the need for additional equality impact assessments to be undertaken on specific projects and actions.

26. What consultations have been carried out?

26.1. The report was circulated to SLT on the 06 February 2012 giving the opportunity to discuss the report. The revised report was then agreed by the Leader of the Council and Head of Business Planning and Performance before being submitted to Cabinet.

27. Chief Finance Officer Statement

27.1. Section 24 outlines the potential cost implications of not meeting the outcome agreement targets. Current performance suggests there is a risk of scoring less than 25 points which would mean a reduction in the grant allocation of £250k. Given that this will not be clear until after the end of the financial year any shortfall would, at least initially, have to be met from balances.

28. What risks are there and is there anything we can do to reduce them?

28.1. Slippage against the Council's targets within the Corporate Plan creates a number of risks, including: financial risk from inefficient delivery; risk to the community through a failure to deliver quality services; and reputation risk from poor comparative performance with other authorities and regulatory reports. In addition, a financial risk is presented from the potential to lose up to 25% (£250k) of the outcome agreement grant during 2011-12 if we fail to successfully deliver on the planned outcomes. There are no risks associated with agreeing the recommendations.

29. Power to make the Decision

29.1. Performance management and monitoring is a key element of the Wales Programme for Improvement 2010 which is underpinned by the statutory requirements of the Local Government Act 1999 and the Local Government "Wales" Measure 2009.

30. Action Plan

ACTION	BY WHOM	BY WHEN	SCRUTINY LEAD
Focused work on risk management for adult protection referrals (2012 Indicator)	Phil Gilroy	31/03/2012	Cllr B. Feeley
Focused work on the indicators "carers offered an assessment" and "timely reviews of care plans" to meet our minimum target	Phil Gilroy	31/03/2012	Cllr B. Feeley

2012 Indicators

Quarterly
Performance
Report

October – December 2011

Becoming a 'High Performing Council'

Indicators

Title	Actual	Target	RAG
CHR002 Sickness Absence	6.61 days	6.75 days	Green
EDU002i All pupils who leave without a qualification	0.94%	0.27%	Red
EDU002ii LAC pupils who leave without a qualification	0.00%	0.00%	Green
EDU011 Average points score (aged 15)	450	440	Green
EDU015a Final statements of SEN issued (26wks inc exceptions)	n/a	100%	Annual
EDU015b Final statements of SEN issued (26wks ex. exceptions)	n/a	100%	Annual
EEF002 CO ₂ in the non domestic public building stock	n/a	2.00%	Annual
HHA013 Homelessness prevention (for at least 6 months)	97.5%	98.1%	Amber
PLA006 Affordable housing provision during the year	n/a	43.8%	Annual
PSR002 Delivery of Disabled Facility Grants	194 days	235 days	Green
PSR004 Vacant dwellings returned to occupation during the year	10.7%	4.00%	Green
SCA001 Delayed transfers of care for social care reasons (75+)	0.30	1.20 (rate)	Green
SCA019 Risk management of adult protection referrals	87.2%	95.0%	Red
SCC002 LAC who experience one or more changes of school	6.67%	7.50%	Green
SCC033a Former LAC whom the authority is in contact (age 19)	100%	100%	Green
SCC033b Former LAC in suitable accommodation (age 19)	60.0%	100%	Red
SCC033c Former LAC in education training or employed (age 19)	60.0%	100%	Red
WMT004 Municipal wastes sent to landfill	40.9%	41.0%	Green
WMT009 Municipal waste reuse, recycled, or composted	56.8%	54.0%	Green

Corporate Plan 2011/12

Quarterly
Performance
Report

October – December 2011

Older people are able to live independently for longer

Indicators

Title	Actual	Target	RAG
(A) The % of Extra Care flats occupied	100	95	Green
(Q) The % of clients who are supported in the community during the year aged 65+	82.4	87	Amber
(Q) The % of people no longer needing a social care service following involvement from the reablement and intake service	69	55	Green
(Q) The rate of older people whom the authority supports in care homes	24.4	25.75	Green
Residents Survey - The % positive response to "My council has helped me to live independently"	71	63	Green
Residents Survey - The % positive response to "My council will help me when I need social care support"	70	64	Green

Performance Measures

Title	Actual	Target	RAG
(A) The number of additional Extra Care flats		21	
(Q) The number of older people receiving Telecare Services	198	165	Green
(Q) The number of people receiving Reablement and Intake Services	1689	375	Green
(Q) The % of carers of adult service users who were offered an assessment in their own right during the year	73.2	85	Red
(Q) The % of older people having their needs and care plan reviewed on time	74.9	85	Red

Improvement Activity

Title	Status	RAG
Enhance the range of services available to carers that promote informal care arrangements and prevent breakdown	Complete	Green
Further develop Reablement in Extra Care Housing	Complete	Green
Further develop Reablement in Sheltered Housing	Complete	Green
Further develop Reablement with housing support providers	Complete	Green
Further develop reablement with independent sector providers	In Progress	Green
Open Llys Awelon (Ruthin Extra Care)	Complete	Green
Progress Plans for Extra Care Housing in Denbigh	In Progress	Amber
Re-launch Direct Payments	In Progress	Green
Review and reconfigure day services to support the delivery of options that both promote independence and are cost effective	In Progress	Amber
Strengthen the focus and timeliness of reviews to actively consider the appropriateness of reducing care packages and/or replacing services with those that promote independence	In Progress	Green

People with learning disabilities are able to live independently for longer

Indicators

Title	Actual	Target	RAG
(Q) The rate of adults aged 18-64 with a learning disability who are supported in a care home	0.52	0.55	Green
(Q) The rate of adults with learning disabilities helped to live at home	3.99	4.20	Amber

Performance Measures

Title	Actual	Target	RAG
(Q) The number of adults aged 18-64 with a learning disability who are supported in a care home	29	32	Green
(Q) The number of adults with learning disabilities helped to live at home	233	240	Red

Improvement Activity

Title	Status	RAG
Build an Intensively Supported Independent Living scheme in Henllan for disabled people	In Progress	Amber/Green
Increase commercial activity of in-house work opportunity businesses	In Progress	Amber
Subject to the outcome of Citizen Directed Support pilot roll out of this approach across the learning disability service	Complete	Green

Community initiatives meet the needs of an increasing population of older and disable people

Indicators

Title	Actual	Target	RAG
(A) New Work Connections: The number of people involved who feel more involved in the community			
(A) New Work Connections: The number of people involved who identify that they are looking after themselves better			
(A) New Work Connections: The number of people involved who feel more confidence generally			
(A) New Work Connections: The number of people involved who identify that they take more pride in themselves			
(A) New Work Connections: The number of people involved who can relate better to others			
(A) New Work Connections: The number of people involved who are introduced to healthier activities			
(A) New Work Connections: The number of people involved who feel more organised in day to day life			
(Q) New Work Connections: The number of people who were economically inactive and unemployed who have been supported into Employment, Education or Training	27	61	Red
Residents Survey - The % positive response to "My council has helped me to live independently"	71	63	Green
Residents Survey - The % positive response to "My council has helped vulnerable people in general to live independently"	77	72	Green
Residents Survey - The % positive response to "My council will help me when I need social care support"	70	64	Green

Performance Measures

Title	Actual	Target	RAG
(A) Benefit and tax credit gains confirmed (£)		£7m	
(A) Debts resolved (£)		£15m	
(A) The number of communities engaged in developing sustainable support networks for older people		6	
(A) The number of individuals taken above the UK and Welsh poverty lines		1000	
(A) The % completion rate for the 16 week National Exercise Referral Scheme intervention programme		41	
(Q) The number of disabled people (including mental health and age related) who participate in disability sport sessions	4100	6375	Red
(Q) The number of older people (aged 50 or over) enrolled on the "First Click" programme	585	300	Green
(Q) New Work Connections: The number of people gaining qualifications	4	40	Red
(Q) New Work Connections: The number of people helped into	3	8	Red

Community initiatives meet the needs of an increasing population of older and disable people

Title	Actual	Target	RAG
paid employment			
(Q) New Work Connections: The number of people helped into volunteering	9	- ¹	n/a
(Q) New Work Connections: The number of people participating	138	80	Green
(Q) The number of people involved in the "tele-buddies" scheme	62	40	Green
(Q) The % of adult protection referrals completed where the risk has been managed	87.2	95	Red
(Q) The rate of older people participating in physical activity and wellbeing opportunities through day centres, and other community based settings	0	-	n/a

Improvement Activity

Title	Status	RAG
Community Initiative: Citizen Empowerment Model (provide a framework for older people to enable people over 50 to move from where they are in their lives to where they want to be)	Complete	Green
Community Initiative: Free Swim (implement the national free swim agenda for young and older people)	In Progress	Green
Community Initiative: New Work Connections (provide opportunities for older people to become mentors to help people find employment)	In Progress	Green
Community Initiative: Tele-Buddies (pilot a telephone befriending service)	Complete	Green
Community Initiative: Telecare (roll out a personal care response service)	Complete	Green
Ensure that older people have a direct say in the priorities for our annual training programme	Complete	Green
Evaluate the impact that extra care and reablement have on people's sense of wellbeing	In Progress	Amber
First Click: Computer Skills for Older People	In Progress	Green
Implement our Older People's Development Strategy and WAG Dignity programme for older people	Complete	Green
National Exercise Referral Scheme	In Progress	Green
Protection of Vulnerable Adults guidance and implementation	Complete	Green
Recruit and train up to 6 older people from the citizens of Denbighshire and support them to promote and cascade the messages of the WAG Dignity in Care programme to other older people	Complete	Green
Review person centred planning and to assess the appropriateness of developing this approach for people with disabilities	Complete	Green
Work in partnership with communities and the third sector to encourage independence (this will include developing six new community based initiatives)	Complete	Green
Work with Leisure Services to promote and develop opportunities for older people to participate in leisure activities linked to our reablement strategy	Complete	Green

¹ Volunteering does not form part of the targeted NWC Project.

Pockets of high socio-economic deprivation in the northern coastal strip. Particularly those in Rhyl, will be tackled to allow them to catch up with other parts of Wales

Indicators

Title	Actual	Target	RAG
(A) The average point score for pupils aged 15 at the preceding 31 August in schools maintained by the LA (Rhyl)	314	400	Red
(A) The average point score for pupils aged 17 at the preceding 31 August in schools maintained by the LA (Rhyl)	n/a ²	810	n/a
(Q) The incidence of criminal damage in Rhyl	32	58	Green
(Q) The relative reduction in JSA claimants in each LSOA in Rhyl	4.11	3.38	Red
Residents Survey - The % positive response to "Satisfaction with their local area as a place to live (Rhyl)"	74	77	Red
Residents Survey - The % positive response to "Their local area had got worse in the last 12 months (Rhyl)"	34	31	Red

Performance Measures

Title	Actual	Target	RAG
(A) Reduce the number of people below the 60% poverty line		732 ³	Red
(A) The additional number of HMO taken through the licensing scheme	26	30	Green
(A) The % of year 11 pupils who continue in FTE in Rhyl		80	

Improvement Activity

Title	Status	RAG
Apollo Cinema Refurbishment	In Progress	Green
Bee and Station Office Scheme	In Progress	Green
Completion and publication of Rhyl Strategic Regeneration Framework	In Progress	Green
Delivery of Rhyl Town-Scape Heritage Initiative	In Progress	Green
Forydd Harbour Cycle and Pedestrian Bridge	In Progress	Red/Amber
Forydd Harbour Phase 2: commercial units, square & quay wall extension	In Progress	Red/Amber
Project NEET: Rhyl	In Progress	Green
Purchase of properties within Strategic Regeneration Area	In Progress	Green

² The final year of school in Rhyl is done at the college.

³ The increase in target for 2011/12 coupled with the decrease in performance so far this year make it unlikely that this (DCC specific) annual target will be met.

We will support sustainable economic growth by: increasing the number and quality of job opportunities; improving opportunities for business growth and start-ups; and ensuring that housing of the required quality and quantity is available

Indicators

Title	Actual	Target	RAG
(A) The ratio of average house prices to average earnings	5.06 ⁴	6.84	Green
(Q) The relative reduction in economic inactivity	25.2	27.4	Green
(Q) The relative reduction in JSA claimants in Denbighshire	-0.20	0.21	Red

Performance Measures

Title	Actual	Target	RAG
(A) Reduce the number of people below the 60% poverty line		732	Red
(A) The number of social enterprises assisted		18	
(A) The total number of businesses receiving assistance from the council		-	n/a

Improvement Activity

Title	Status	RAG
Celtic Authentic Niche Tourism Advancing the Atlantic Area	Complete	Green
Denbighshire County Council Business Grants	In Progress	Green
Denbighshire County Council Community Grants	In Progress	Green
Skills Forum	In Progress	Green
Wales Ireland Network for Social Enterprise (WINSSENT) Project	In Progress	Green
Welsh Housing Quality Standards	In Progress	Green

⁴ December 2011

The rate of decline in the rural economy will be reduced

Indicators

Title	Actual	Target	RAG
(A) Reduce the decline in rural business: total number of micro enterprises receiving assistance		7	
(A) Reduce the decline in tourism sector: gross number of additional visitors		3000	

Performance Measures

Title	Actual	Target	RAG
(A) The gross number of jobs created in rural micro businesses	21	13	Green
(A) The number of new and existing micro rural enterprises (<10 employees) financially assisted	34	29	Green
(A) The number of village facilities improved	21	12	Green

Improvement Activity

Title	Status	RAG
Denbighshire Rural Key Fund	Complete	Green
Destination Denbighshire Project	In Progress ⁵	Green
Grants for Micro Business	Complete	Green
Green Tourism Project	In Progress	Green
Rural Denbighshire Business Creation and Development Project	In Progress	Green

⁵ The Destination Denbighshire Project has been transferred to Environmental Services for delivery. The project is Denbighshire's contribution to the Green Tourism Project run by Cadwyn Clywd.

Denbighshire will be within the top 10 performing authorities in Wales for educational attainment

Indicators

Title	Actual	Target	RAG
(A) The average point score for pupils aged 15 in schools maintained by the local authority	449.5	440.0	Green
(A) The % of pupils achieving level 2 threshold inc. E/W & Maths	52.5	52.5	Green
(A) The % of pupils achieving level 2 threshold or voc. equivalent	71.4	66.0	Green
(A) The % of pupils achieving the CSI at KS 1	79.8	83.5	Red
(A) The % of pupils achieving the CSI at KS 2	82.3	79.5	Green
(A) The % of pupils achieving the CSI at KS 3	65.5	66.5	Red
(A) The % of pupils achieving the CSI at KS 4	51.3	50.0	Green

Performance Measures

Title	Actual	Target	RAG
(A) The number of school days lost due to fixed-term exclusions (5 days or fewer), in secondary schools		-	n/a
(A) The number of school days lost due to fixed-term exclusions (6 days or more), in secondary schools		-	n/a
(A) The % attendance by pupils of compulsory school age, in all maintained secondary and special schools	92.0	-	n/a
Residents Survey - The % positive response to "Satisfaction with primary education (5-11)"	93	92	Green
Residents Survey The % positive response to "Satisfaction with secondary education (11-16)"	82	79	Green

Improvement Activity

Title	Status	RAG
Complete formal consultation for the Edeyrnion Review	In Progress	Green
Establish professional learning communities at regional, local and school level in order to promote and disseminate good practice across all Key Stages		
Review systems of tracking attendance and exclusion, set realistic targets, review use of lesson monitor to ensure that attendance is accurately monitored	Complete	Green
Conduct a review of Foundation Phase	Complete	Green
Conduct a review of the welsh teacher advisory service in order to ensure that there is parity across the Key Stages	Complete	Green
Conduct an annual school self assessment and evaluation process in all schools		
Undertake termly performance reviews with secondary schools and provide secondary governing bodies with termly updates on school performance		
Work with secondary schools to ensure that the curriculum offer is fit for purpose		

Residents and visitors to Denbighshire have access to a safe and well managed road network

Indicators

Title	Actual	Target	RAG
(A) The % of (A) and (B) roads that are in overall poor condition		8.50	
(A) The % of Category C (Streetworks) inspections that are carried out within the prescribed timescale		50	
(Q) The % of total penalty charge notices issued that relate to on street infringements	39	n/a	n/a
(Q) The total number of accidents involving Injury	4.71	4.00	Red
(Q) The total number of accidents involving serious or fatal injury	0.40	0.65	Green
Residents Survey - The % positive responses to "Satisfaction with 'maintaining main roads in good condition'"	61	64	Red
Residents Survey - The % positive response to "Satisfaction with 'maintaining main roads in good condition'"	63	65	Red
Residents Survey - The % positive response to "Satisfaction with 'maintaining footpaths in good condition'"	63	69	Red

Performance Measures

Title	Actual	Target	RAG
(A) The days taken to repair street lamp failures during the year		1.00	
(A) The number of participants (age 9-11) in Cycle Training		700	
(A) The numbers of participants in Pass Plus (Council subsidised)		110	
(A) The % of highway in red/yellow bands of SCRIM measure		1.16	
(A) The % of the annual structural maintenance expenditure that was spent on planned structural maintenance		87	
(A) The % take up of children's Traffic Club (age 3-4.5)		35	
(Q) The % of roads that have an overall poor RCI	2.64	n/a	n/a

Improvement Activity

Title	Status	RAG
Bridges Maintenance Programme	In Progress	Green
Continue programme of Kerbcraft training and cycle training	In Progress	Green
Develop and expand use of the Highways Asset Management System	In Progress	
Implementation of Symology	In Progress	Amber
Roads and Highways Capital Maintenance Programme	In Progress	Green
Task & Finish Group looking at residential parking policy	Complete	Green
Traffic Scheme Programme	In Progress	Green
Work with partners to reduce road casualties on the county road network to achieve government targets	In Progress	Green

Properties have a reduced risk of flooding

Indicators

Title	Actual	Target	RAG
(A) The number of properties with a reduced risk of flooding as a result of programmed work	580	665	Red
(A) The % of properties at high risk of flooding where the risk of flooding has been reduced	3.92	4.49	Red

Performance Measures

Title	Actual	Target	RAG
(A) The number of people accessing information via electronic means		1200	
(A) The number of people engaged in public events and leafleting activity	1069	1000	Green
(A) The number of pupils participating in flood awareness activities in schools		500	

Improvement Activity

Title	Status	RAG
Coastal Defence Strategy	In Progress	Green
Contractor appointment	Complete	Green
Schools flood awareness project	In Progress	Green

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Outcome Agreement 2010/13

Quarterly
Performance
Report

October – December 2011

Identified young people aged between 9 -16 in the most deprived wards in Denbighshire will thrive

Summary Evaluation

The status of this outcome is positive, with current performance (Q3) showing good results in the indicators, and there has been no indication from the service that we will not meet the targets.

Current Point Expectation: 3

Indicators

Title	Actual	Target	RAG
(A) The number of young people supported across Denbighshire through Families First	69	25	Green
(A) The number of multi agency panels operating in high schools within the Community First areas	2	2	Green
(A) The numbers of organisations involved	15	6	Green
(A) The number of multi agency training opportunities	5	3	Green

Improvement Activity

Title	Status	RAG
Build on Multi Agency Panel (MAP) arrangements in Secondary Schools to develop a Team Around the Family approach	Complete	Green
Agree criteria with contributing agencies and services for identifying the 300+ most vulnerable families in Denbighshire	Complete	Green
Undertake a critical analysis of current activity in priority areas and identify the most effective model of working in that sphere of activity	Complete	Green
Work with local initiatives to develop services and empower communities to support each other and promote good relations to add value to service provision	Complete	Green
Agree and establish baseline data across the consortium	Complete	Green
Embed Families First in Denbighshire with the range of regeneration initiatives in Rhyl to ensure that physical regeneration and people focussed regeneration are completely integrated	In Progress	Green

People have an alternative to residential care and can live independently within the community

Summary Evaluation

The status of this outcome is positive; with current performance (Q3) showing good results in all indicators and improvement activities, where we fully expect to meet our targets.

Current Point Expectation: 3

Indicators

Title	Actual	Target	RAG
(A) The number of flats occupied in Nant y Mor (Prestatyn)	53	53	Green
(A) The number of flats occupied in Llys Awelon (Ruthin)	95	95	Green
(A) The % occupancy of the short term care flat at Nant y Mor	-	-	n/a
(A) The % of interventions at Nant y Mor based on the Reablement ethos	-	-	n/a
(A) Independent evaluations of service users quality of life Prestatyn and Ruthin Extra Care Housing schemes	-	-	n/a
(Q) The % of people no longer needing a social care service following involvement from the Reablement & Intake Team	69	55	Green

Improvement Activity

Title	Status	RAG
Extra Care Housing Project (Prestatyn)	Complete	Green
Extra Care Housing Project (Ruthin)	Complete	Green
Reablement Project	Complete	Green
Commission a feasibility study on a potential site in the Denbigh area	Complete	Green
Identify other suitable Extra Care Housing sites within the Denbigh area	In Progress	Amber
Evaluate the Extra Care Housing Scheme	In Progress	Green

Denbighshire's residents will be lifted above the UK and Wales 60% median income poverty lines (after housing costs) and have their financial quality of life improved

Summary Evaluation

The status of this outcome is ongoing but current figures indicate that we are below target for all three indicators.

In an effort to improve performance an additional 10 hours per week overtime has been committed by the staff of the Welfare Rights Team (19/12/2011 – 31/03/2012), however, we need to double the figures in order to meet the annual target for 1000.

Using figures generated by Age Concern (£400k), plus overtime and chasing up results we expect target for benefit and tax credit gains confirmed to be met.

Our partner organisation, the Citizen's Advice Bureau (CAB), didn't receive external funding for a post which has contributed to not meeting the expected target for debt resolution. As this is outside of our control it is likely we won't be penalised for this, but it is a possibility that we may still receive a penalty.

There is no improvement activity associated with this outcome, but currently we do not meet the target of any indicators suggests a high risk that we could lose 3 points from a possible 3 for this outcome. However, it is noted that with some overtime and focused work we could meet the target for benefits and tax credit gains confirmed reducing the points lost to 2.

Current Point Expectation: 1

Indicators

Title	Actual	Target	RAG
(Q) The number of individuals taken above the UK & Wales poverty lines	533	750	Red
(Q) Benefit and tax credit gains confirmed	£4.57m	£5.25	Red
(Q) Debts resolved	£7.89m	£11.25m	Red

Services for disabled children and their families are seamless and well co-ordinated

Summary Evaluation

The Hyfrydle service has been delayed due to issues with financing from Health. We have implemented interim arrangements and have pursued the project. It is out of our control and we can demonstrate attempts to deliver the project. There is the potential to lose 1 point, although we hope that WG will not penalise us on the grounds that we can evidence our efforts to deliver the outcome. There is little more we can do to influence the delivery of this outcome.

Current Point Expectation: 2

Indicators

Title	Actual	Target	RAG
(A) The number of referrals to multi agency panel	6	10	
(A) The number of children and young people receiving multi agency intervention from Hyfrydle	0	0	Green
(A) The number of families accessing voluntary sector services from Hyfrydle	0	0	Green
(A) Children and young people receive coordinated health appointments in one visit		25	
(A) Children and families report satisfaction with services received through multi agency approach to care		40	
(Q) The % of open cases of children in need who have an allocated social worker	94.2	95	Amber
(Q) The % of initial assessments completed within 7 working days	83.9	85	Amber
(Q) The % of required core assessments completed within 35 working days	70.3	55	Green

Improvement Activity

Title	Status	RAG
Early Support	Complete	Amber/ Green
Identify training provision in participating organisations (streamlining training courses to provide a multi-agency/joint training programme and deliver the training programme)	Complete	Amber/ Green
Set up Parent consultation mechanism	Complete	Green
Recruit Hyfrydle Integrated Services Project Manager	Not Started	n/a
Set up multi-agency panels with agreement on members, frequency and location (in the interim)	Complete	Green
Regular multi-agency panels being held	In Progress	Green
Evaluation of multi agency panel approach	Not Started	n/a

Children and young people in Denbighshire have the education and skills to enable them to reach their full potential

Summary Evaluation

The work associated to this outcome relates to the academic year and was completed early in the financial year of 2011/12. We can show that we exceeded our target for pupil average points score by a significant margin, although provisional figures suggest a decrease in 16-18 who are NEET we were a little off our planned target, and unfortunately the target number of pupils who left without an approved qualification increased for the first time since 2008/09.

The pupils identified (17) as being in danger of leaving without a qualification had been individually supported. However, over half (12) came from one high school where there are high levels of deprivation and provision was historically poor. Future support from the "Reingage Project" at Rhyl High School has been successful in engaging pupils in danger of leaving without a qualification and has so far achieved significant success rates for individual pupils.

The improvement activity was completed on track and target as planned but the deviation from target on a number of the indicators suggests a high risk that we could lose 2 points from a possible 3 for this outcome.

Current Point Expectation: 1

Indicators

Title	Actual	Target	RAG
(A) To reduce the % of 16-18 year olds not in employment, education or training	4.32	4.20	Amber
(A) To increase the average points score per pupil aged 15 for all qualifications approved for pre-16 use in Wales	450	410	Green
(A) To reduce the % of pupils who leave full-time education without an approved qualification	0.93	0.50	Red

Improvement Activity

Title	Status	RAG
Project NEET: Rhyl	In Progress	Green
Moodle	In Progress	Green
Skills Forum	In Progress	Green
Learner Voice	In Progress	Green
NW Regional LA Coaching Scheme	In Progress	Green

Anti-social behaviour and alcohol related crime is reduced

Summary Evaluation

The status of this outcome is positive, with current performance (Q3) showing good results in all indicators, where we fully expect to meet our targets.

Current Point Expectation: 3

Indicators

Title	Actual	Target	RAG
(Q) The number of anti-social behaviour reports to the police	3905	5691	Green
(Q) Reported Anti Social Behaviour to the LA	1079	1358	Green
(Q) Alcohol related violent crime	317	591	Green
(Q) Environmental crime prosecutions carried out by the LA	333	400	Green

Improvement Activity

Title	Status	RAG
Multi agency visits to licensed premises	In Progress	Green
Test purchasing	In Progress	Green
Management of the night time economy	In Progress	Green
Effective use of CCTV Surveillance	In Progress	Green
Alcohol Controlled Areas	In Progress	Green
Anti Social Behaviour Officer	Complete	Green
Effective Signage	In Progress	Green

Denbighshire manages waste sustainably

Summary Evaluation

The status of this outcome is positive, with current performance (Q3) showing good results in all indicators, where we fully expect to meet our targets.

Current Point Expectation: 3

Indicators

Title	Actual	Target	RAG
(Q) The % of landfill allowance used	56	58	Green
(Q) The residual household waste (kg per capita)	131	185	Green
(Q) The % of municipal wastes sent to landfill	40	42	Green
(Q) The % of municipal waste reused, recycled or composted	58	54	Green

Improvement Activity

Title	Status	RAG
Joint Residual Waste Project	In Progress	Amber
Further roll out of the x2 recycling scheme	In Progress	Green

The risk of coastal flooding in west Rhyl will be reduced and communities will be aware of flood risks and have developed community resilience

Summary Evaluation

The status of this outcome is positive, with current performance (Q3) showing good results in some indicators and improvement activity but it highlights where necessary action is required. There is an issue with participation in school activities and electronic information access. A plan has been developed to increase the number of people accessing information via electronic mediums and the service intend to visit another 7 schools before April 2012 which should reach our target. A progress update is to be provided by the service to the Corporate Improvement Team in February.

Current Point Expectation: 3

Indicators

Title	Actual	Target	RAG
(A) The number of properties with a reduced risk of flooding as a result of the project	0	0	n/a
(A) The number of pupils participating in flood awareness activities in schools	180	500	Red
(A) The number of people engaged in public events or leafleting activity	1599	1000	Green
(A) The number of people accessing information via electronic means	769	1200	Red

Improvement Activity

Title	Status	RAG
Coastal Defence Strategy	In Progress	Green
Scheme schools logo competition	Complete	Green
Planning Application	Complete	Green
Contractor Appointment	Complete	Green
Schools flood awareness project	In Progress	Green
Adult flood awareness project	In Progress	Green

More children and young people will become active participants in sport activities

Summary Evaluation

The status of this outcome is positive, with current performance (Q3) showing good results in all indicators, where we fully expect to meet our targets. The data is collected each school term and we are awaiting the figures for 7-11 year olds for the Autumn Winter term. This should put the current total close to the final target for the year. A potential 1 or 2 points could be deducted if we miss the key target for attendance by 7 - 16 year olds in Sport and Physical Activity. The current position is 20,000 short of the minimum target which needs to be made up in the final quarter; but we did achieve 63,000 in 2010-11. It is not clear whether anything further (additional resource etc) could be done to ensure the minimum target is met.

Current Point Expectation: 3

Indicators

Title	Actual	Target	RAG
(A) Increase the number of young people engaged in Physical Activity through the Positive Activity for Young People Project	823	600	Green
(A) Increase attendance by 7 - 16 year olds in Sport and Physical Activity opportunities delivered through the Active Young People's Programmes	42.5k	63k-67k	Green
(A) The number of people completing the Training Young Sports Leaders Course	129	60	Green

Improvement Activity

Title	Status	RAG
Dragon Sports Scheme	In Progress	Green
5 x 60 Scheme	In Progress	Green
Positive Activities for Young People Project	In Progress	Green
National Aquatics Plan	In Progress	Green

Efficiency savings are realised through improved contracting and the cost of the procurement process is reduced

Summary Evaluation

The status of this outcome is ongoing but current figures indicate that there is some work required in order to ensure success this year. The service is confident that this can be achieved and are focusing on completion of the necessary work to satisfy the outcome agreement target. This confidence removes the expected risk that points could be deducted.

Current Point Expectation: 3

Indicators

Title	Actual	Target	RAG
(A) The total procurement efficiency savings realised		£200k	Green
(A) The % implementation of the corporate e-procurement solution	68	80	Amber

Improvement Activity

Title	Status	RAG
Deliver efficiency savings against the North Wales Procurement Partnership work programme	In Progress	Green
Implementation of a corporate e-procurement solution	In Progress	Green

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Report To:	Cabinet
Date of Meeting:	20th March 2012
Lead Member/Officer:	Stuart Davies, Head of Highways & Infrastructure Services
Report Author:	Mike Hitchings, Head of Operations – Highways and Infrastructure
Title:	North and Mid-Wales Trunk Road Agency – New Partnership Agreement (2012).

1. What is the report about?

The management and maintenance of trunk roads in Wales has been undertaken for a number of years by local authorities on behalf of the Welsh Assembly Government (now Welsh Government) through an agency agreement.

The North Wales Local Authorities agreed to form a North Wales Partnership, with Gwynedd Council acting as lead partner, to enable Gwynedd to enter into a formal agreement with the then Welsh Assembly Government. The relationship between the partner authorities is covered by a Partnership Agreement, which was agreed in 2005.

In order to reflect changing circumstances which have occurred in partner numbers since 2005 and latest developments as included in this report, there is now a need for a new North and Mid-Wales Trunk Road Agency Partnership Agreement to be agreed.

2. What is the reason for making this report?

That Members are aware of the background, latest developments and current situation relating to the North Wales Trunk Road Agency, and the need for a new Partnership Agreement in respect of the North and Mid Wales Trunk Road Agency.

3. What are the Recommendations?

That Cabinet confirm that Denbighshire County Council continues to take part in the partnership and enter into the new Partnership Agreement in principle as per the draft at Appendix 2 herewith, (but subject to any amendments recommended by the Head of Highways and Infrastructure Services and confirmed by the Head of Legal and Democratic Services).

4. Report details.

BACKGROUND INFORMATION

4.1 Responsibility for the trunk road network lies with the Welsh Government, the management and maintenance of these trunk roads has historically been undertaken by local authorities on the Welsh Government's behalf.

4.2 The map in Appendix 1 shows the network of trunk roads in North and Mid Wales.

4.3 In 2005, the then Welsh Assembly Government, decided that it wished to deal with fewer Local Authorities and centred its operations around 3 areas, one each for North, Mid and South Wales.

4.4 The North Wales Local Authorities agreed to form a North Wales Partnership of the 6 authorities with Gwynedd Council acting as lead partner to enter into the formal agreement with the Welsh Assembly Government.

4.5 Gwynedd Council therefore entered into an agency agreement in 2005 with the Welsh Assembly Government on behalf of the partnership. Each partner authority then agreed to undertake the management and maintenance of the trunk road in their area in order to fulfil the obligations of that agency agreement.

4.6 The current agency agreement with the Welsh Assembly Government was due to expire in October 2010 but as they wanted to undertake a review of the current arrangements, the arrangements were extended until April 2012.

4.7 The review was driven by the Welsh Assembly Government's wish to establish whether the arrangements operating in England (whereby the trunk roads are managed and works undertaken by the private sector) could be providing better value for money.

4.8 An evaluation of the financial benefits of the two types of arrangement was commissioned along with an examination of the wider economic benefits accruing from the current arrangements.

4.9 As part of this review the North Wales local authorities formulated an evidence paper noting the benefits which accrued to the Welsh Assembly Government from the current arrangements and also the benefits which accrue to the wider highway network. Gwynedd Council's officers also met with the individuals undertaking the economic assessment to underline the importance of the current arrangements to local economies and the extent and nature of posts which would be lost if the current arrangements were dismantled.

4.10 The benefit to Local Authorities of retaining the current arrangements cannot be over emphasised both in terms of local employment and the

economies of scale afforded to the county roads network. The Corporate Directors of every Authority agree on this issue.

Latest developments

4.11 Immediately before the last Assembly elections, the Minister at the time wrote to Gwynedd Council as agent to state that he had come to a final decision on the issue, and announced that he intended to continue with the current arrangements subject to capability, capacity, performance and value for money.

4.12 This is of course good news as we can continue to share overhead recovery and retain local employment.

4.13 However, the Minister also stated that he wished to reduce the number of agencies and announced that he intended to terminate the Mid-Wales agency agreement. Gwynedd Council made representations that it would be beneficial for the Trunk Road areas to be co-terminous with the Consortia of Taith and TRACC, and that the Mid-Wales Agency should join that of North Wales and he agreed with this view. This is also good news as it gives the North Wales entity greater resilience as it is now roughly the same size as that of South Wales.

4.14 It was proposed that the new arrangements would come into effect in April 2012 and discussions have since centred on merging the two trunk road units (which Gwynedd Council have been managing) and establishing the new agency agreement.

The new Agency Agreement

4.15 It was felt that the previous agency agreement was not fit for purpose as it was based on the commercial arrangements operational in England rather than the partnership approach adopted in Wales. Discussions on the new agency agreement have centred on ensuring that it reflects current practice.

4.16 However, both the North Wales and South Wales agencies are trying to ensure that a potential risk loophole contained in the previous agreement is closed. Previously liability following legal action was ambiguous whereby a partner authority could be held liable for an action arising out of a defect, which had not been actioned upon due to funding limitations by the Welsh Government.

4.17 As a result of this issue and problems experienced by the Welsh Government itself, there have been considerable delays in completing the new agency agreement. Gwynedd Council will be required to sign this and officers are pursuing the Welsh Government officials to finalise the documentation.

4.18 Despite the fact that it is unlikely that the new Agency Agreement will contain anything different in any material respect from the current Agreement

(apart from mitigating the risk referred to), it would not be appropriate for this authority to sign the new Partnership Agreement until the new Agency Agreement is agreed

The new Partnership Agreement

4.19 The new arrangements are due to take effect on 1 April 2012 as the current agency agreement expires on that date.

4.20 Gwynedd Council have therefore taken the view that they can delay no longer and have formulated a revised Partnership Agreement to ensure that it can be in place as from 1 April 2012.

4.21 The latest draft of the revised Partnership Agreement is attached as Appendix 2 and was considered at a meeting of the North Wales Trunk Road Joint Committee on the 29 February and the Mid Wales Trunk Road Agency Joint Committee on 5 March.

4.22 It notes the rights and obligations of each partner to the agreement and the exact detail of what each partner has agreed to provide is contained in a Service Provider Schedule, which has been the subject of discussions between the Trunk Road Unit's officers and this Authority's officers.

4.23 The Partnership Agreement largely replicates the clauses of the previous North Wales agreement but differs in the fact that it now contains the Mid-Wales authorities as well as the North Wales authorities and contains some minor amendments.

4.24 The reality of course is that the operation of the Agency has worked well over the past few years to the mutual benefit of all parties involved and these adjustments have been included in order to iron out minor issues which have arisen over the past operating period.

4.25 The duties of the Joint Committee (established under the provisions of the partnership agreement) have also been clarified and an escalation process included in order to iron out any problems in an effective and efficient manner.

These have been included in order to clarify the difference between the Joint Committee's functions and those of Taith / Tracc.

4.26 The Joint Committee was established to ensure that we meet the obligations of the Agency Agreement (that is to say fulfil the Welsh Government's needs as the principal to the agreement) and to ensure that Gwynedd Council, as lead authority, treats the partners in a fair and equitable manner.

4.27 Issues relating to transport policy are the prerogative of Taith and Tracc and this issue has caused some confusion in the past.

4.28 As noted in 4.18 above it would be inappropriate for any partner authority to agree to the Partnership Agreement without having formally approved the Agency Agreement, the obligations of which the partner Authorities are agreeing to implement, but we need to be in a position to move quickly once the Agency Agreement has been made available.

5. How does the decision contribute to the Corporate Priorities?

Links to the Corporate Plan and Risk Register

*Any equalities, sustainability and biodiversity implications
(If this proposal affects employees and/or our customers, an Equality Impact Assessment should be carried out)*

None.

Effect/Impact on existing policies and procedures

None.

6. What will it cost and how will it affect other services?

Continued local employment and economies of scale.

7. What consultations have been carried out?

The lead member Cllr Sharon Frobisher has been consulted about the proposal

8. Chief Finance Officer Statement

Please include the statement of the Chief Finance Officer here, if one is required (statements are mandatory for reports to Cabinet, Council and for delegated decisions).

9. What risks are there and is there anything we can do to reduce them?

Assuming the principal terms and conditions of the new Agency Agreement is the same as the previous arrangement, , the financial aspects and risks involved are largely those currently in operation.

In fact if the new agreement closes the loophole noted in 4.16, the risks to the authority will be reduced.

The greatest financial risk is if we decided not to take part in the partnership agreement as we would then lose the benefits of sharing over-heads and lose the benefits to the local economy.

10. Power to make the Decision

Section notes: This refers to the statutory basis [duty or power] which enables

the decision to be taken e.g. Section XXI of the ABC Act 1936. Please liaise with the Legal Department if unsure of the relevant Act / Sections in operation.



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Draft 14.2.12 (following suggested revisions from Powys & Ceredigion)

***North and Mid Wales Trunk Road
Agency***

Partnership Agreement

2012

Contents	Page
The Agreement	
1. Definitions and Interpretation	1
2. Preliminary	2
3. The Partnership	2
4. Responsibilities of the Lead Authority	2
5. Commencement and Term	2
6. Staffing and Operational Matters	3
7. Service Provider Units	3
8. Service Delivery	3
9. The Joint Committee	3
10. Property	4
11. Liability	5
12. Termination	5
13. Financial Arrangements	6
The Schedule - Financial Arrangements	7-8

THIS AGREEMENT is made the
B E T W E E N

- **CEREDIGION COUNTY COUNCIL (1)**
 - **CONWY COUNTY BOROUGH COUNCIL (2)**
 - **DENBIGHSHIRE COUNTY COUNCIL (3)**
 - **FLINTSHIRE COUNTY COUNCIL (4)**
 - **GWYNEDD COUNCIL (5)**
 - **ISLE OF ANGLESEY COUNTY COUNCIL (6)**
 - **POWYS COUNTY COUNCIL (7) and**
 - **WREXHAM COUNTY BOROUGH COUNCIL (8)**
- ("the Authorities" and "Authority" means any one of them)

WHEREAS:-

- (1) Gwynedd Council as Lead Authority has entered into an Agency Agreement with the Welsh Government for the management, maintenance and improvement of trunk roads within the area of the Authorities
- (2) This Agreement is entered into to establish the relationship rights and liabilities between the Authorities in order to implement the Agency Agreement

NOW IT IS AGREED as follows:-

1 Definitions and interpretation

1.1 In this agreement unless the context otherwise requires:

- | | |
|--|---|
| <p>"the 1972 Act"</p> <p>"the 1980 Act"</p> <p>"the 1994 Act"</p> <p>"the 2000 Act"</p> <p>"Agency Accounts"</p> <p>"Agency Agreement"</p> <p>"Agency Area"</p> <p>"Agency Manager"</p> <p>"the Agency Service" or
"the Service"</p> <p>"Agent"</p> <p>"Assembly"</p> <p>"Authority" or
"Partner Authority"</p> <p>"Corporate Director"</p> <p>"Chief Officers"</p> <p>"Financial Year"</p> <p>"Further Agency Agreements"</p> <p>"Joint Committee"</p> <p>"Lead Authority"</p> <p>"Partnership"</p> | <p>means the Local Government Act 1972</p> <p>means the Highways Act 1980</p> <p>means the Local Government (Wales) Act 1994</p> <p>means the Local Government Act 2000</p> <p>means the accounts to be kept pursuant to paragraph 2 of the schedule to this Agreement</p> <p>means the North and Mid Wales Trunk Road Managing Agency Agreement relating to the maintenance and improvement of trunk roads made between the Assembly and the Lead Authority on behalf of the Authorities</p> <p>means the trunk roads within the area defined by the Agency Agreement</p> <p>means the person appointed by the Lead Authority to the post of managing the implementation of the Agency Agreement and also defined by the Agency Agreement</p> <p>means the service provided to the Assembly under the terms of the Agency Agreement</p> <p>means Gwynedd Council acting in its role as Lead Authority of the Partnership and as signatory to the Agency Agreement</p> <p>means the National Assembly for Wales,</p> <p>means any one of the Authorities</p> <p>means the Corporate Director at the Lead Authority with responsibility for leading on the Agency Agreement;</p> <p>means the chief officers of each of the Authorities with responsibility for delivering the Partnership Commitments of the Authority or their delegated officers</p> <p>Means a period of 12 months commencing on 1 April in any year and ending on 31 March in the following year</p> <p>means any further or additional agreement relating to trunk roads within the area of the Authorities</p> <p>means the "North and Mid Wales Trunk Road Agency Joint Committee" to be established under clause 9 of this Agreement</p> <p>means Gwynedd Council</p> <p>means the joint working arrangements established by the Authorities for the implementation and administration of the Agency Agreement.</p> |
|--|---|

“Service Provider Schedule	means the document defining the service delivery requirements between the Lead Authority and each Authority.
“Service Provider Unit”	means an in-house team, unit, section or department of an Authority which provides or carries out, or offers to provide or carry out, any direct service, contract service, professional service or support service pursuant to a Service Provider Schedule for the provision of Agency Services
“Termination”	means the termination of this Agreement pursuant to clause 12
“TRMU”	means the Trunk Road Management Unit.

- 1.2 Reference to statutory provisions shall be construed as references to those provisions as respectively amended or re-enacted or as their application is modified by other provisions (whether before or after the making of this Agreement) from time to time and shall include any provisions of which they are re-enactments (whether with or without modifications)
- 1.3 References to “this Agreement” or to any other agreement or document referred to in this agreement mean this Agreement or such other agreement or document as amended, varied, supplemented, modified or novated from time to time, and include any schedules and appendices
- 1.4 Headings are inserted for convenience only and shall not affect the construction of this agreement
- 1.5 Words importing one gender include all other genders and words importing the singular include the plural and vice versa
- 1.6 References to “parties” are references to the parties to this agreement and references to “persons” or “parties” shall include bodies corporate, unincorporated associations and partnerships
- 1.7 Any covenant by a party not to do an act or thing shall be deemed to include an obligation not to permit or suffer such act or thing to be done by another person
- 1.8 References to “includes” “including” or “in particular” are to be construed as being by way of illustration and shall not limit or prejudice the generality of the foregoing words

2 Preliminary

- 2.1 This Agreement is made pursuant to the powers contained in the 1972 Act, Section 25 of the 1994 Act and section 20 of the 2000 Act as being conducive to the discharge of the functions of the Authorities as local highway authorities for the purposes of the 1980 Act
- 2.2 It is agreed between the Authorities that a joint committee shall be established pursuant to sections 101 and 102 of the 1972 Act section 25 of the 1994 Act and section 20 of the 2000 Act for the purpose set out in clause 9.2 and which shall be known as “The North and Mid Wales Trunk Road Agency Joint Committee”

3 The Partnership

- 3.1 The Partnership shall operate in accordance with the terms of this Agreement and the Authorities agree that the terms of the Agency Agreement are incorporated in this Agreement and each of them shall abide by those terms when delivering services pursuant to the Agency Agreement and terms of the Agency Agreement take precedence over the terms of this Agreement where there is any inconsistency
- 3.2 The Partnership shall come into effect upon the commencement date of the Agency Agreement and shall continue until Termination

4 Responsibilities of the Lead Authority

- 4.1 The Lead Authority shall, with the assistance of the remaining Authorities, be responsible for implementing the Agency Agreement and ensuring compliance with its requirements; allocating services to the Service Provider Units for the provision of the Agency Service; managing the TRMU; servicing and supporting the Joint Committee; operating and managing the Agency Accounts; establishing Standing Orders, Financial Regulations, Human Resource Strategies and Procurement Strategies; appointing staff or agreeing secondment of staff as required to implement the Agency Agreement and this Agreement; providing legal, financial and administrative support services to the TRMU, the Joint Committee and generally to support the Agency Agreement and monitoring and auditing all aspects of the TRMU’s operations
- 4.2 Any right or responsibility of the Lead Authority as Agent shall be exercised in accordance with this Agreement

5 Commencement and Term

- 5.1 This Agreement shall come into force on the date hereof
- 5.2 Termination shall be in accordance with clause 12
- 5.3 Following Termination of this Agreement whether pursuant to clause 12 or otherwise
 - 5.3.1 The provisions of clauses 1 (Interpretation) 11 (Liability) shall bind the parties and remain in full force and effect notwithstanding Termination;
 - 5.3.2 Any rights or obligations to which any of the parties may be entitled or be subject before Termination shall remain in full force and effect; and
 - 5.3.3 Termination shall not affect or prejudice any right to damages or other remedy which the terminating party may have in respect of the event which gave rise to the Termination or any other right to damages or other remedy which any party may have in respect of any breach of this Agreement which existed at or before the date of Termination

6 Staffing and Operational matters

- 6.1 The staff structure for the TRMU shall be the responsibility of the Lead Authority. The staff of the TRMU shall be the employees of the Lead Authority.
- 6.2 Provision of services within the Agency Area shall be by Service Provider Units in accordance with Service Provider Agreements or external contractors in accordance with the Lead Authority's Financial Regulations and Contract Procedure Rules for the letting of contracts
- 6.3 Service Provider Units may, if required by the Lead Authority, operate within any part of the Agency Area in accordance with section 25 of the 1994 Act and in accordance with the Agency work allocation protocol contained within the Service Provider Agreement.

7 Service Provider Units

- 7.1 The staff structure and appointment of staff for any Service Provider Unit engaged in the provision of the Agency Service shall be the responsibility of the relevant Authority and each of the Authorities shall appoint sufficient and suitable staff to ensure that Service Provider Units meet their obligations under this Agreement.
- 7.2 Each Service Provider Unit shall be responsible for executing its part of its obligations under this Agreement not only in accordance with the Service Provider Schedule agreed with that authority but also in a proper workmanlike and substantial manner in accordance with generally accepted practice and with due regard to all relevant health and safety requirements either by law or which it is best practice to provide and shall be responsible for the safety, proper functioning, fitness for purpose and compliance with all legal requirements of all plant tools and equipment it brings into the Service

8 Service Delivery

- 8.1 In general, the Agency protocol for service delivery is that all suitable and relevant trunk road work shall be allocated by the TRMU to each Authority in respect of its own area on a subject to capability and capacity basis.
- 8.2 The details of service delivery arrangements for each Authority shall be set out in the Service Provider Schedule agreed between the Lead Authority and each Authority.
- 8.3 Each Authority shall ensure that it has sufficient and capable resources to deliver the service requirements set out in the Service Provider Schedule.
- 8.4 The Authorities undertake to use their best endeavours to provide the services set out in the Service Provider Schedule efficiently and demonstrably at value for money and in accordance with the requirements of the Agency Agreement.
- 8.5 The Lead Authority shall be responsible for all aspects of the TRMU's performance and compliance with the Agency Agreement and Welsh Government requirements. The TRMU shall be responsible for co-ordinating all necessary services and works in pursuance of the procedures as outlined above and as set out in individual Service Provider Schedules.
- 8.6 For ease of administration, authority to change an individual Service Provider Schedule shall, under this Agreement, be delegated for - agreement between the Agency Manager and a Chief Officer. Any disputes shall be dealt with as outlined in the procedure at paragraph 9.6 of this Agreement.

9 The Joint Committee

- 9.1 The Authorities shall form a joint committee (The North and Mid Wales Trunk Road Agency Joint Committee) for the purpose set out in clause 9.2
- 9.2 The Joint Committee shall be responsible for supporting the Lead Authority and Service Provider Units in meeting the requirements of the Agency Agreement and its terms of reference shall be:-

- 9.2.1 to monitor work allocation to Service Provider Units
- 9.2.2 to ensure that the TRMU satisfies Welsh Government requirements with regard to the Agency Agreement
- 9.2.3 to monitor performance of Service Provider Units
- 9.2.4 to receive reports on the management of the Partnership arrangements, and to take any necessary action to ensure that the operation of the Partnership is satisfactory
- 9.2.5 to monitor arrangements and proposals to enable continuous improvement of the service provided to the Welsh Government under the agency agreement
- 9.2.6 to consider issues referred to the Joint Committee under clause 9.6.

9.3 Meetings of the Joint Committee

- 9.3.1 The Inaugural Meeting shall take place as soon as practicable following the signing of this Agreement. The Joint Committee shall thereafter meet at intervals agreed by the Joint Committee but at least once in every Financial Year and
- 9.3.2 the first meeting of the Joint Committee in any Financial Year shall take place before 30th September in that year
- 9.3.3 the time and venue for meetings of the Joint Committee shall be determined by the Chairman.
- 9.3.4 the provisions of paragraph 3 of Part 1 of Schedule 12 to the 1972 Act (calling of extraordinary meetings) shall apply to this Agreement subject to the variation that references to “five members” in that paragraph shall be construed as references to “Four Authorities”

9.4 Constitution of the Joint Committee

- 9.4.1 The Joint Committee shall consist of eight (8) councillors one (1) from each of the Authorities.
- 9.4.2 Each Authority shall have one vote. Unless otherwise stated decisions shall be made by simple majority of votes. The quorum shall be at least one member from each of five Authorities.
- 9.4.3 Save as varied by this Agreement the Standing Orders of the Lead Authority shall apply to the proceedings of the Joint Committee and that Authority shall be responsible for the administrative arrangements in connection with the convening of meetings of the Joint Committee.
- 9.4.4 The proper officer of the Joint Committee for the purposes of the 1972 Act shall be the Chief Executive of the Lead Authority and the Scheme of Delegation of the Lead Authority shall apply so far as it is relevant.

9.5 Chairman and Vice-Chairman

- 9.5.1 The Chairman and Vice-Chairman of the Joint Committee in any year shall not be from the same Authority.
- 9.5.2 The Chairman and Vice-Chairman may be consulted on amendments or variations to the Agency Agreement and on the entering into of further Agency Agreements

9.6 Role of Officers

- 9.6.1 The Chief Officers shall ensure service delivery in accordance with this Agreement and any other agreements between the Lead Authority and Service Provider Units, and in accordance with the Agency Agreement
- 9.6.2 The Agency Manager shall act as reporting officer to the Joint Committee assisted as necessary by the Chief Officers
- 9.6.3 If any Chief Officer has reason to consider that the TRMU is procuring services in a way which is inconsistent with this Agreement he shall be required in the first place to raise the matter with the Agency Manager in order to resolve the issue;
- 9.6.4 If the Agency Manager considers that a Service Provider Unit is not fulfilling the requirements of this Agreement he shall raise the matter in the first place with the Chief Officer responsible for the Service Provider Unit in order to resolve the matter
- 9.6.5 If the issues raised in sections 9.6.3 or 9.6.4 remain unresolved, then the Chief Officer for the Service Provider Unit and the Corporate Director of the Lead Authority will consider the issue and seek to resolve the matter.
- 9.6.6 If, having considered the matter the issue remains unresolved the Chief Officer or the Corporate Director may refer the matter to the Joint Committee for determination.

- 10.1 Each Service Provider Unit shall provide and shall repair and maintain all plant tools and equipment required to perform any Agency Service
- 10.2 If any plant tools or equipment are lent or hired by any Authority to another, the borrower shall take all reasonable measures required to preserve them in good condition, including all day-to-day maintenance, and shall promptly deliver them up to the lender on request as soon as they are no longer required

11 Liability

- 11.1 In the event of:
 - 11.1.1 a successful claim being brought against any or more than one of the Authorities arising in respect of negligence, nuisance, breach of statutory duty or any other tort or in respect of any other legal right or remedy, howsoever arising out of the performance of the works under the Agency Agreement, including, for the avoidance of doubt breach of the conditions or requirements of the Agency Agreement or
 - 11.1.2 any occurrence affecting or abating the valuation of any work or materials supplied pursuant to the Agency Agreement resulting from a breach thereof by any Authority, or
 - 11.1.3 a successful prosecution against any Authority or their employees in respect of any failure to comply with any legal requirement to be complied with during the course of the works under the Agency,

then as between the Authorities all liabilities, costs, claims, demands, expenses, fines and other penalties (including legal fees and expenses) arising therefrom or in any way relating thereto shall be borne by any Authority to the extent of its responsibility therefor, determined in accordance with the Schedule and the provisions of this Agreement generally, and each of the Authorities shall indemnify and keep indemnified and account to the other Authorities accordingly.
- 11.2 The provisions of this clause shall survive the termination of this Agreement.

12 Termination

12.1 Termination of the Agency Agreement

- 12.1.1 In the event of the termination of the Agency Agreement:-
 - 12.2.1.1 This Agreement shall automatically terminate on the same date as the effective termination of the Agency Agreement
 - 12.2.1.2 the Joint Committee shall cease to exist on the same date as 12.1.1.1 above and
 - 12.2.1.3 each Partner Authority shall bear its own costs, if any, which are not met by the Assembly

12.2 Termination of this Agreement

- 12.2.1 THIS Agreement may be terminated on the 1st April in any year by:-
 - 12.2.1.1 any one or more of the Partner Authorities serving on the Chief Executives of each of the other Authorities before the preceding 1st April Notice of Termination (“the Notice of Termination”) whereupon the remaining Authorities may conclude a revised partnership between themselves by not later than the 1st October following the Notice of Termination
 - 12.2.1.2 the Joint Committee passing a resolution supported by three fourths of its members before the preceding 1st April terminating this Agreement
- 12.2.2 In the event that no revised partnership is set up as provided in clause 12.2.1.1 or in the event of Termination under clause 12.2.1.2 the Lead Authority may make such arrangements as are necessary to provide the Agency Service either to the continuing satisfaction of the Assembly or until such time as a new Agency Agreement is entered into by the Assembly
- 12.2.3 IN the event of the Termination in the circumstances set out in clause 12.2.1.1 any costs of the Authorities reasonably incurred jointly and severally as a direct result of the Termination of this Agreement and the Agency Agreement, and which are not chargeable to the Agency account shall be reimbursed by the Authority or Authorities responsible for the Termination
- 12.2.4 In the event of the Termination in the circumstances set out in clause 12.2.1.2, each Authority shall bear its own costs

PROVIDED THAT in any event of Termination of this Agreement

- 12.2.5 any rights or obligations to which any of the Authorities may be entitled or be subject before Termination shall remain in full force and effect; and
- 12.2.6 Termination shall not affect or prejudice any right to damages or other remedy which any party to this Agreement may have which existed at or before the date of Termination or which occurred as a result of any act or omission prior to Termination

13 Financial Arrangements

THE financial arrangements for the administration of the Partnership shall be as set out in the Schedule to this Agreement.

AS WITNESS the hands of the parties hereto acting through their respective Chief Executives/Heads of Legal Service

SIGNED on behalf of

**CEREDIGION COUNTY COUNCIL
CONWY COUNTY BOROUGH COUNCIL
DENBIGHSHIRE COUNTY COUNCIL
FLINTSHIRE COUNTY COUNCIL
GWYNEDD COUNCIL
ISLE OF ANGLESEY COUNTY COUNCIL
POWYS COUNTY COUNCIL
WREXHAM COUNTY BOROUGH COUNCIL**

DRAFT

THE SCHEDULE**Financial Arrangements****1 Definitions**

In this Schedule all reference to the Head of Finance is deemed to be a reference to the “responsible financial officer” who, by virtue of section 151 of the Local Government Act 1972, is responsible for the administration of the financial affairs of the Lead Authority, and where this Annex refers to “the Head of Finance”, this shall mean “the Head of Finance or other Finance officer nominated as the Head of Finance’s representative”. All other terms shall have the meanings identified or defined for them in this Agreement or in the absence of definition as defined in the Agency Agreement.

2 Agency Accounts

- 2.1 The Head of Finance shall establish a separate account for any finances connected to the operation of the Agency Agreement within the Lead Authority’s financial systems. All payments from the Assembly in connection with the Agency Agreement will be paid into this account, and all payments to Authorities and other parties in respect of the Agency Service or the implementation of the Agency Agreement will be made from this account.
- 2.2 Operation of the Agency Accounts shall be in accordance with the Lead Authority’s Financial Regulations.

3 Requisitions to the Assembly for Payment

The Agency Manager shall be responsible for making requisitions and other applications for payments to the Assembly in accordance with the Agency Agreement. The Agency Manager will be accountable to the Head of Finance for ensuring that all payments due from the Assembly are fully claimed at the appropriate time.

4 Contracts for Trunk Road Works

- 4.1 All contracts with external contractors or providers which are administered directly by the Trunk Road Management Unit for the provision of the Agency Service will be made between the Lead Authority and the contractor. The Lead Authority will make all necessary payments to contractors and other suppliers and will recover the costs from the Assembly in accordance with the Agency Agreement.
- 4.2 Where a Service Provider Unit of an Authority procures works or services from an external contractor or provider for the provision of the Agency Service, the contract will be made between that Authority and the contractor. That Authority shall be responsible for making all payments and administering all aspects of the contract and shall then be reimbursed by the Lead Authority in accordance with the Agency Agreement, this Agreement and any agreement between the Lead Authority and the Service Provider Unit.
- 4.3 If the Assembly elects to let a contract directly, the Assembly will make all payments to contractors or other suppliers. If a Service Provider Unit is employed to prepare, supervise or administer any such contract, payment for such functions will be arranged through the TRMU in accordance with the relevant Agreements.
- 4.4 All contracts shall be let in accordance with the relevant Authority’s Contract Procedure Rules and the general law relating to public procurement.

5 Works and Services Provided by Service Provider Units

- 5.1 Allocation of works, professional or other services, or supply of goods relevant to the Agency Service to Partners shall be in accordance with the Service Provider Agreements
- 5.2 Any arrangements between two or more Service Provider Units in order to carry out works, or to provide a service or to supply goods relevant to the Agency Service shall comply with the provisions of this Agreement.
- 5.3 In the event of default by any Service Provider Unit to fulfil its obligations under an Agreement referred to paragraph 5.1, or a Joint Arrangement under paragraph 5.2, the Agency Manager shall take appropriate action to ensure adequate performance of the Agency Agreement. If such action results in additional cost to any Authority or the Assembly, these shall be recoverable from the relevant Authority within which the Service Provider Unit(s) is/are located.
- 5.4 Each Authority accepts liability for the operation of its own Service Provider Unit(s), including any financial losses which may arise in undertaking the Agency Service, and agrees to indemnify the other Authorities in respect of the same.
- 5.5 It will be a matter for each of the authorities to make appropriate provision for any costs or other risks associated with maintaining a Service Provider Unit or similar which provides an Agency Service;
- 5.6 The prices, rates and payments agreed between any authority (in respect of a service provider unit or otherwise) and the Agency manager will include all other direct and indirect costs and all allowances for overheads, contingencies, insurances and other risks associated with the service provided, works undertaken or function performed.

6 Payments to Partner Authorities

- 6.1 The Agency Manager shall agree payments to be made to a Service Provider Unit for work carried out, service provided or performance of other agreed functions and shall certify the sums due on vouchers submitted to the Head of Finance.
- 6.2 Payments from the Lead Authority to each Authority shall be made monthly in arrears on receipt of monthly invoices in line with Welsh Government requirements and paid by the Agency Manager within 10 working days of receipt, subject to the deduction of disputed amounts.

7 Payments to Contractors etc

- 7.1 The Head of Finance shall arrange payment of any sums due to external contractors, consultants or suppliers as certified by the Agency Manager. The Agency Manager and the Head of Finance shall ensure that such payments are made within any time limits included in the relevant contracts or agreements.
- 7.2 Where an Authority enters into a contract as set out in paragraph 4.2, the Authority is responsible for ensuring all payments to Contractors are made in accordance with the contract and for accounting to the Agency Manager and Head of Finance for all reimbursement claimed.

8 Agency Budget

- 8.1 The Head of Finance will prepare an annual budget for all income and expenditure involved in the implementation of the Agency Agreement in consultation with the Agency Manager. The Budget will include all expected expenditure by the Lead Authority and all expected income from the Assembly or elsewhere.
- 8.2 The Budget will separately identify the estimated cost of management and administration including the proposed provision for items such as training, staffing the TRMU and costs of accommodation together with an indication of how those costs are covered by the income.

9 External Audit Arrangements

Authorities shall supply all necessary information to enable the Lead Authority to comply with the auditing requirements of the Assembly and the Wales Audit Office.

10 General

All expenditure and reimbursable expenses incurred are as defined in the Agency Agreement.

Agenda Item 10

AGENDA ITEM NO:

CABINET: FORWARD WORK PROGRAMME

24 APRIL 2012	
Finance Report 2011 -2012	Councillor J Thompson Hill P McGrady
ABBA Floating Support Project – Contract Award	Gary Major / Cllr P A Dobb
Mental Health Homeless Supported Housing – Contract Award	Gary Major / Cllr P A Dobb
The Proposed Denbighshire Community Endowment Fund. Purpose: To receive Cabinet approval for a new approach to deal with the dormant trust funds.	Councillor H H Evans / Hywyn Williams
Regional Collaborative Committees	Cllr P A Dobb / Sally Ellis / Jenny Elliot
Recommendations from Scrutiny Committees	Scrutiny Coordinator

FUTURE ISSUES

JUNE 2012	
Regional CCTV	Councillor Sharon Frobisher / Graham Boase
Regional Collaboration on Economic Regeneration Purpose: Approval for the governance arrangements for priority collaborative activities Mark Dixon advises that this report	Councillor David Thomas / Mark Dixon
DECEMBER 2012	
Welsh Housing Quality Standards	Councillor David Thomas / Peter McHugh

Updated 09/03/2012 RAH

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Report To: Cabinet

Date of Meeting: 20th March 2012

Lead Member: Councillor P.A.Dobb, Lead members for Health, Social Care and Well-being

Report Author: Supporting People Manager

Title: Changes to the Supporting People Strategy for 2012 to 2014 and Supporting People Operational Plan for 2012/13.

1. What is the report about?

The Welsh Government require the Supporting People Operational Plan (SPOP) on an annual basis. A three year Supporting People (SP) strategy was agreed in Denbighshire for 2011/14 setting out the strategic priorities for the Supporting People programme in the county as a framework for revenue resource allocation. The SPOP considers the housing-related support services required to meet the needs of vulnerable people for the period 1st April 2012 to 31st March 2013.

2. What is the reason for making this report?

To agree changes to the SPOP for 12/13 & SP Strategy 2012 to 14, prior to plans being submitted to the Welsh Government.

3. What are the Recommendations?

To agree the changes to the Supporting People Strategy for 2012 to 2014 and Supporting People Operational Plan (SPOP) for 2012/13.

4. Report details.

The SP strategy for 2011-14, which outlined the SPOP for 2012/13, was originally agreed in 2010. Planned actions for 2012 -4 have changed over time and in response to consultation. A summary of changes proposed are set out in appendix 1. The updated plan is included in appendix 2. (Actions for 2012 to 2014 are set out in full in appendix 2 page 11 onwards).

5. How does the decision contribute to the Corporate Priorities?

Supporting People funded services underpin cross cutting multi-agency priorities as well as contributing directly to Denbighshire's priorities.

Education

The provision of accommodation and appropriate support helps vulnerable people to sustain their accommodation and independence by developing

life skills to maintain a home. Vulnerable families are supported in developing skills to support their families, crucial to ensuring school attendance and attainment for their children. Support is also provided to vulnerable adults and young people (16+) to develop the skills and confidence to access education and training and engage with community activities to enable social inclusion.

Regeneration

Projects support service users in addressing issues of multiple deprivation including housing deprivation and needs. This is essential if Community Regeneration is to be achieved. Supported housing services enable tenancies and independent living to be sustained for many of our most vulnerable people within our communities.

New supported housing development will be outside of the West Rhyl Area and a supported accommodation strategy will be developed to support the Rhyl Going Forward strategy.

Demographic Change

Support is provided to children and families in need and people who need housing and contributes towards tackling the issues of transience and poverty. Support promotes independence, enablement and prevention through early intervention. This contributes to countering dependency and a culture of reliance on statutory services, necessary in addressing future demographic challenges faced by Denbighshire with a growing older population.

The employment of an occupational therapist will expand the adoption of a reablement approach into housing services. Investment in alarm services will further support independent living.

6. What will it cost and how will it affect other services?

The projects and changes identified will be managed within the existing Supporting People budget allocated to Denbighshire by the Welsh Government.

Supporting People Grant will continue as a single programme grant in 2013/14 however, the grant available will be reduced going forward with a cap on reduction of 5% per annum. Services identified can be managed within the grant available and projected cuts. Further consideration would be required for 2013/14 onwards once final grant allocations are known. There is an action within the strategy to consider the strategic priority to fund services in 2013/14 in response to funding reductions.

7. What consultations have been carried out?

The Supporting People Planning Group (SPPG) held 6 meetings during the development of this report and considered "Strategic Priority to Fund"

commissioning tools, Needs Mapping Exercise (NME) data, outcomes reports, supply map information and feedback from stakeholders and consultation meetings.

A consultation event for current support providers was held in July 2011 and feedback reported to the SPPG to inform the development of this plan.

Further consultation with providers & stakeholders was conducted during July and August. A final consultation event was held in February. A draft document was circulated to all existing planning groups and forums linked to Supporting People.

A joint Communities & Partnerships scrutiny seminar was held on 22nd February 2012 to consult with members on the changes proposed. Members commented in relation to the following areas:-

- Domestic abuse services should be accessible to both male victims of domestic violence in addition to female victims. It was confirmed that provision had been made available to accommodate male victims in addition to women's refuge provision and that two organizations Hafan Cymru and North Denbighshire Women's aid worked with both genders.
- A query was raised regarding replacing supported housing affected within the two regeneration intervention areas. It was confirmed that Clwyd Alyn Housing association (CAHA) as the landlords are finding alternative provision for seven units. Replacement provision would be outside of the intervention areas but likely to be in the Rhyl area due to the availability of provision. CAHA are working with providers to ensure suitability of replacement property. A supported housing strategy will be developed to look at this in further .
- Concerns were raised regarding some individuals moving into Denbighshire & the operation of some B&B's. It was confirmed that people are able to choose to live where they wish. In some circumstances placements may be multi- agency arrangements, for example in relation to public protection or risk management. However such arrangements also operated on a reciprocal basis, so people from Denbighshire in similar circumstances may be placed in other counties. If members had queries regarding homeless placements these should be referred to head of service and if queries related to specific B&B's who may not be operating as B&B's, these should perhaps be referred to Denbighshire's planning department.
- Members requested that the table on page 5 of the strategy document where completed and details provided back to communities scrutiny members.

Final feedback from consultation processes was presented to the Supporting People Planning Group (SPPG) on 7th March 2012 and final changes were made. The draft plan was then signed off by SPPG on 7th March 2012.

8. Chief Finance Officer Statement

The cost of delivering the plan must be contained within the funding available. The reductions in grant funding and the implications on the Supporting People programme - and the wider impact on other budgets will have to be carefully managed. The council has been prudent and made some financial provision to dampen the impact of funding reductions but the programme and the services it funds will have to be kept under review to ensure expenditure does not exceed the allocated funding.

9. What risks are there and is there anything we can do to reduce them?

Reduced funding is being managed by using under spend to cushion cuts in year 1 and by managing additional commitments with short term funding allocations.

10. Power to make the Decision

To determine the content of any plan, strategy or other policy document
Requires approval by the Lead Cabinet Member in accordance with Statutory Instrument 2001 No. 2291 (W,179) Regulation 4 (3)(c) + (d).

Appendix 1

2012/13 Summary of Proposed Changes

All services

- Implement Outcomes reporting for all SP services in 12/13
- To ensure information about incidences of hate crime and harassment are consistently and accurately recorded, reported and is acted upon

Regeneration

- Review the potential need for additional capacity for existing floating support services to ensure vulnerable people
- The development of a strategy to address any identified over-concentration of services (e.g. in West Rhyl) alongside Denbighshire's Housing Strategy to support Rhyl Going Forward.

Domestic Abuse

- To work with providers and stakeholders on implementing "The Flexible Service Proposal for Domestic Abuse services in Denbighshire".
- Fund the North Denbighshire Domestic Abuse Service (NDDAS) Additional Refuge Units until March 2014 to retain self-contained dispersed refuge accommodation in North Denbighshire

Mental Health

- New supported housing provision to be commissioned outside of West Rhyl (eg mental health homeless supported accommodation)
- Consider incorporating the findings of a review of Swansea City Council's "OASIS" (Opportunities for Accommodation and Support in Swansea) to address identified for Denbighshire in the Wales Audit Office report on Housing Services for Adults with Mental Health Needs.

Young People

- To reconfigure an existing 5 unit young persons support services managed Tai Clwyd, into a tenure neutral floating support service which will be linked to a 24 hour staffed young persons supported housing scheme in Denbigh, due open in 2013-14
- To consider and where possible jointly commission with housing and children's services:-
 - a Nightstop or Crashpad facility.
 - Ring fencing of beds within existing Supporting People provision
 - a small assessment centre for young people

- Reconfigure Young People's services to ensure high intensity floating support will be provided to young people placed in any of the above provision
- Recruit two full-time support workers for one year to support vulnerable people with high level and complex needs.

Homelessness services

- Allocate additional resources to Seashells' Homeless Project to increase support staff numbers and enhance outcomes
- Consider the findings and recommendations of a Housing Services review of the accommodation requirements of Gypsies & travellers to ensure that the needs are assessed in a strategic way and addressed through the promotion of inclusive service responses.
- Monitor and review the impact of welfare reforms on Homelessness in Denbighshire. To identify the implications for housing related support services and respond to changes as appropriate within available resources.
- Consider the need to jointly commission a regional or sub regional project to ensure support is accessible for out of county emergency homeless placements
- Fund the recruitment of a full-time support worker for one year to be based with Housing Options in the Homelessness and Allocations team in DCC Housing Services
- Contributing to a pilot project for aids and HIV

The Big Plan

- Provide evidence to demonstrate the Supporting People programmes substantial contribution to successfully delivering the outcomes identified in Denbighshire's Big Plan.
- To contribute to "provide effective preventative support services to vulnerable individuals and families, including those with mental health problems, to ensure their housing needs are met. People with mental health needs will be more effectively supported to live independently, in their own homes."

Community Care Services

- Investigate housing support need within adult services reablement service. Evidence & financial resources permitting, consider a joint funding contribution to this service.
- Make a contribution to funding the maintenance and monitoring of Telecare alarm services for eligible service users.

Older People Services

- To fund a full-time occupational therapist for one year to be based in DCC Sheltered Housing Services with the aim of consolidating and expanding the adoption and implementation of a reablement approach to sheltered housing.

2013/14 Proposed Changes

Redistribution

- Determine the long term Strategic Priority to Fund of all services in the light of a likely reduction in funding for Denbighshire resulting from the geographical redistribution of Supporting People funding across Wales.

Families

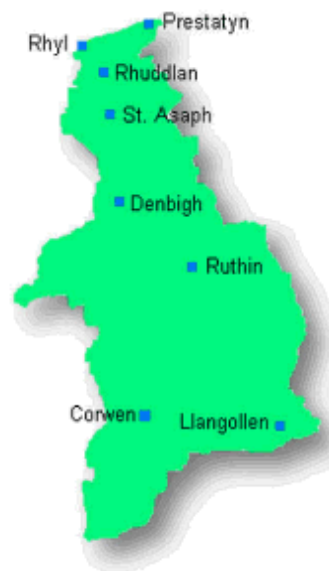
- Establish robust systemic links between Supporting People services for Families and Integrated Family Support Services at both strategic and operational levels.

Young People

- In anticipation of the end of temporary funding for the Nacro Symud Ymlaen 24Hour provision, to determine future service specification and revenue funding for the property formerly used by Y Dyfodol Phase 1 in partnership with the owners, Clwyd Alyn Housing Association. & manage the transition to a new service model.(eg a jointly commissioned small assessment centre

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Denbighshire County Council Supporting People Strategy 2011-2014 Update & Operational Plan 2012-13



Report status: **TENTH DRAFT**

Date: **9TH MARCH 2012**

Section 1: Introduction

2.1 General Overview

Denbighshire Supporting People vision statement:

“Working together to ensure the delivery of quality housing support services that enable vulnerable people to live independently or avoid homelessness.”

This is the tenth Supporting People Operational Plan (SPOP) produced by Denbighshire County Council (DCC) and considers the housing-related support services required to meet the needs of vulnerable people residing within the county for the period 1st April 2012 to 31st March 2013 as well as providing an update to Supporting People Strategy 2011-2014.

2.1 An Overview of Establishing this Report

Denbighshire Supporting People funding is split between three portfolios: Community Safety; Homelessness Prevention; Community Care & Older People. Supporting People projects are organized into a number of service delivery groups:

Community Safety and Homelessness Prevention

- Families (people with dependent children)
- Over 25s
- Young People
- Targeted and Specific projects (non-generic services)

Community Care

- Learning Difficulties
- Mental Health
- Physical Disability
- Older People services

This pattern of services has been compared with information collated from Needs Mapping Exercise (NME) forms to identify any gaps and shortfalls in the supply of support services.

1.3 Consultation

The Supporting People Planning Group (SPPG) will held 6 meetings during the development of this report and considered “Strategic Priority to Fund” commissioning tools, Needs Mapping Exercise (NME) data, outcomes reports, supply map information and feedback from stakeholders and consultation meetings.

A consultation event for current support providers was held in July 2011 and feedback reported to the SPPG to inform the development of this plan.

Further consultation with providers, stakeholders and service users was conducted during July and August. A draft document was circulated to all existing planning groups and forums linked to Supporting People.

The final document will be submitted to the Supporting People Planning Group, the Communities Scrutiny Committee and to Cabinet for approval in March 2012.

Section 2: Data Analysis Update 2010-2011

2.1 Needs Mapping Exercise (NME) Analysis

The previous three year analysis of information for 2007-8, 2008-9 and 2009-10 has been updated with information from 2010-11. The overall pattern is very similar to that of 2009-10, with levels remaining stable rather than continuing previously observed trends.

Proportions of NME forms by service delivery group have continued to fluctuate along with the total number of forms received.

The steady increase in the proportion of forms submitted by young people from 2007-8 to 2009-10 has not continued into 2010-11. Analysis of forms by age group, to include young people with dependant children, indicates that numbers are levelling off. In general, there was an increase in forms submitted by Families in 2010-11 (from 447 to 606), though no pattern is discernable over the last four years.

Data continues to indicate a broadly stable breakdown of age and ethnicity over time. However, there has been a shift in the gender balance in 2010-11, with an increase in the number of females from the previous year's 841 (51.8%) to 1054 (57.5%). These proportions are similar to those in 2007-8.

In 2010-11, NME forms were submitted by a number of older peoples' services for the first time, leading to a corresponding marked increase in the number of forms from those aged 61+. This does not appear to reflect changes in patterns of need, but rather improved reporting.

2.1.1 Lead Needs

The largest lead need group is still Homeless or Potentially Homeless and the second largest is still Domestic Abuse. Indeed, reported needs in both these areas increased last year.

Other numerically significant areas of need continue to include Substance Misuse (Alcohol issues and Drug Use), Mental Health and Offending Issues.

Increased numbers reporting a lead need of mental health broadly stabilised with numbers among rising from 71 in 2007-8, to 76 in 2008-9, then to 119 in 2009-10 and then to 111 in 2010-11. Similarly, the previous year's increase in the number reporting Alcohol Issues as lead need has levelled off from 131 to 125. Proportions reporting a Drug Use related lead need remain broadly static.

2.1.2 All Reported Needs

Indications from patterns of lead need are again supported by the overall pattern of all reported needs (where all high, low and medium level needs are recorded). The proportion of forms indicating other needs associated with domestic abuse has increased after falling over the previous three years. The most consistent increase in total numbers over four years has been in the Mental Health category. Numbers of those reporting Offending Issues and Drug Use have remained fairly stable.

There have been sharp increases in those reporting needs as Vulnerable Older People (from 65 in 2009-10 to 129 in 2008-8), Physical Disability (from 94 to 137) and Chronic Illness (from 59 to 80), though the extent to which this is attributable to changes in reporting is unclear.

The largest divergence from the lead needs picture is among those presenting as Young and Vulnerable, with overall numbers and high needs numbers increasing while lead needs numbers decreased. This possibly reflects the rather broad nature of this category, with more specific lead needs being reported in other areas.

2.1.3 Service Delivery Groups

The most significant area of lead need for those in the Families service delivery group is Domestic Abuse, with numbers rising to 277 in 2010-11, above the 2007-8 level of 272. Last year also saw a significant increase in families reporting a lead need of Homeless or Potentially Homeless to 193 following a previously consistent level averaging at around 123. Unsurprisingly, the other notable lead need area for this group is Vulnerable Single Parent, with numbers broadly stable over the last 4 years.

Numbers of Over 25s citing Domestic Abuse as lead need have also risen from 137 to 159, though not quite as dramatically as in the Families group. Increases in Mental Health and Alcohol Issues related lead needs from 2009-10 have been maintained at 83 and 103 respectively. Increases in the areas of Chronic Illness and Vulnerable Older Person are again evident as noted above. As expected, Homeless or Potentially Homeless accounts for the largest number of lead needs in this group by a very considerable margin at 282.

Domestic Abuse lead need among the Young People's group is significant though much lower than in the other groups, declining a little to 33 in 2010-11 from 40 in 2009-10. More numerous are the Young and Vulnerable lead needs, largely maintaining the previous years very sharp increase at 99. As among the Over 25s, Homeless or Potentially Homeless accounts for the largest number of Young People's lead needs in this group reaching its highest level over four years at 226.

Among Young People and Over 25s, most of 2010-11's Needs Mapping Exercise (NME) forms came from males, outnumbering females by 3 to 1. In the Families group, however, females were in the majority by 10 to 1. Around three quarters of people in the Families group were aged under 40, including a about a third aged between 16 and 25.

2.1.4 Accommodation

The numbers and proportion of NME forms completed by those living in Private Rented accommodation has continued rise steadily, while figures for social housing have remained stable since the previous year. There has been a very significant increase in Home Owners completing NME forms since 2008-9 from 60 to 94 to 131 (following a very large drop after 2007-8). The pattern of accommodation among those in Fixed Abode has otherwise remained broadly consistent.

The pattern of responses among those reporting No Fixed Abode has also remained broadly consistent. Numbers recorded as Rough Sleeping may have stabilised with little change from 2009-10.

2.1.5 Supported Accommodation

Numbers stating a preference to receive support in Ordinary Accommodation have again increased from 1130 to 1272. Numbers of NME forms indicating a preference for Refuge have also risen markedly from 110 to 146 following a previously consistent three year pattern of decline. Numbers preferring Self-Contained Accommodation have also increased.

When viewed by service delivery group, it is evident that while Ordinary Accommodation is the preferred option among Families, Over 25s and Young People, this preference is less marked among the latter group with much larger proportions of Young People requesting both a Shared House and Self Contained Accommodation. A significant number (25) stated a preference for a Short Term hostel. For comparison, 19 Young People requested Refuge accommodation. Demand for Refuge was highest in the Families Group at 73.

2.2 Supply Analysis

2.2.1 Supply Map

Overall maximum capacity has steadily increased from 873 in 2008-9 to a projected 1023 in 2011-12, representing a 17% increase. Generic provision for Young People and the Over 25's is proposed to increase significantly in 2011-12 while provision for Families will be maintained at 2010-11 levels.

Community Care services relating to Mental Health will reduce, though this will be balanced by an increase in Targeted and Specific mental health homeless provision.

An apparent reduction in Community Care Physical Disability provision is in fact a reflection of the change in the structure of Denbighshire county Council (DCC) Adult Services; with the Specialist Adult Team (SAT) absorbed into locality based services and the associated support project incorporated into generic provision – though with clearly specified referral routes from locality social work teams.

2.2.2 Outcomes

Data from outcomes exit questionnaires has been collated by strategic service delivery group (Families, Over 25s, Young people, Targeted & specific etc) and compared with funding levels. The pattern of outcomes delivery (per £10,000 funding) is very similar for generic and targeted service delivery groups, with the largest number of outcomes delivered in the areas of Feeling Safe, Managing Accommodation, Managing Money and Physical Health. Outcomes around Education/Learning and Employment/Volunteering are the least effectively achieved.

It is interesting that the Targeted and Specific group of projects appears to deliver outcomes more effectively than generic groups in all areas except Education/Learning and Employment/Volunteering, where services for Young People are most effective.

However, detailed analysis of figures for both headline outcomes and recorded milestones achieved by individual projects in these areas reveal no clear pattern to account for this.

Further analysis is required.

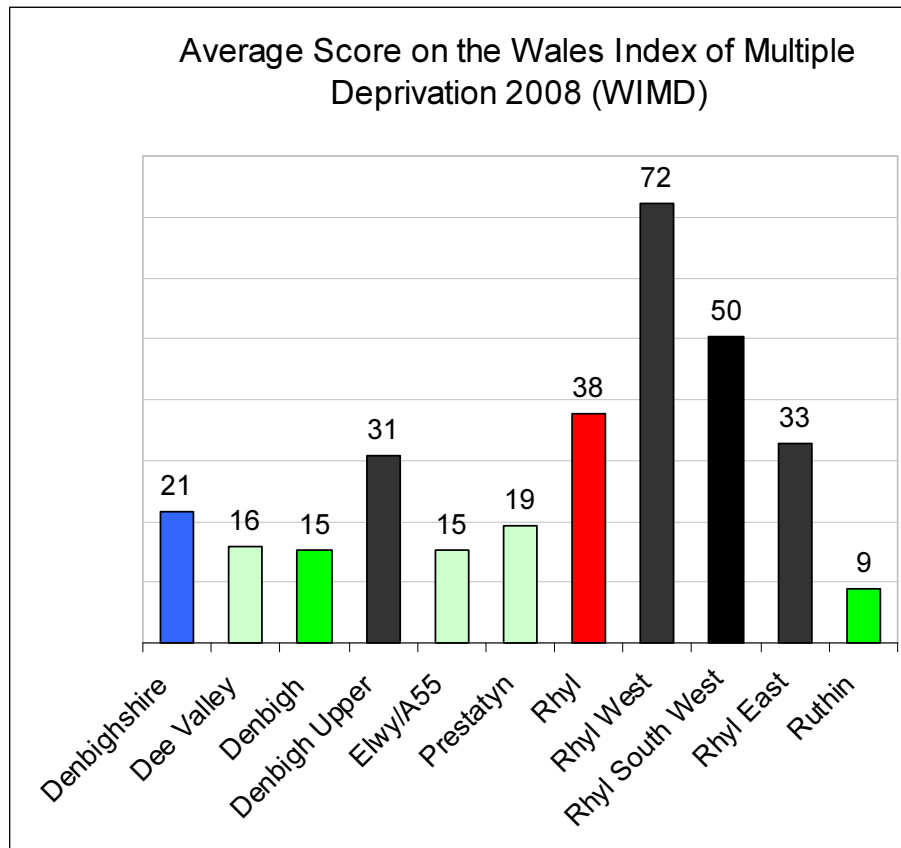
Among Community Care type projects (Learning difficulties, Mental health' Physical disability etc.) the pattern of outcomes delivery is less consistent, probably reflecting less consistent reporting. For example, only the Beginnings SAT project reports on the area of Physical disability. This is very much a homelessness type service delivered in a similar way to generic services. The pattern of outcomes achieved in comparison to funding level is very similar to that of the generic projects. The outcomes rates for Learning difficulties and Mental health however are generally much lower but more evenly distributed.

2.2.3 Geographic Distribution of Supported Housing

The table below appears to indicate an over concentration of supported housing units in Rhyl and particularly in West Rhyl.

	Population		Supported Housing	
Denbighshire Total	97,009		188 units	
Dee Valley	7,754	8%	3	2.1%
Denbigh	14,051	14%	28	19.9%
<i>Denbigh Upper</i>	3,167	3%	5	3.5%
Elwy/A55	16,883	17%	5	3.5%
Prestatyn	19,622	20%	8	5.7%
Rhyl	25,569	26%	94	66.7%
<i>Rhyl West</i>	4,321	4%	63	44.7%
Ruthin	13,130	14%	3	2.1%

However, these figures are based solely on population distribution and take no account of the widely varying levels of deprivation across the county.



The above chart shows the average scores given to the LSOAs (Lower level Super Output Areas) within each of the six Areas within Denbighshire, as well for some of the county's most deprived wards and an average for Denbighshire as a whole. On this basis, the concentration of supported housing in West Rhyll appears appropriate and there is evidence of an under-supply in Upper Denbigh.

NB: Data to support this section is available on request.

Section 3: Actions 2011 – 2012

NB: All actions will be reviewed once details of reductions in Supporting People funding for Denbighshire are known e.g. reductions in Supporting People grant levels and the redistribution of Supporting People funds by the Welsh Assembly Government.

3.1 Actions for the Community Safety & Homelessness funding portfolios 2011 – 2012

3.1.1 Regeneration	
Action 2011 - 2012	Update
3.1.1.1 Review the geographical distribution of supported housing projects to establish whether there is an over-concentration of such services in the West Rhyl Strategic Regeneration Area.	The Supporting People team will conduct a “snapshot” survey of support services.
3.1.1.2 Review the potential need for additional capacity for existing floating support services when the West Rhyl Housing Regeneration Plan for the Strategic Regeneration Area is implemented to ensure that any vulnerable people affected are able to access housing related support to meet their needs.	This action is to be reviewed in the light of changes to the regeneration agenda and may be carried forward to 2012-13.
3.1.2 Domestic Abuse	
Action 2011 - 2012	Update
3.1.2.1 Implement the findings of the review of the Black Association of Women Step out (BAWSO) cross-boundary pilot service for people from black and minority ethnic groups experiencing domestic abuse	The BAWSO project was reviewed in November 2010. The project ended in February 2011.
3.1.2.2 Agree a longer term vision of refuge provision in both North and South Denbighshire by September 2011 as part of an integrated domestic abuse service to include elements of dispersed refuge accommodation and self contained refuge accommodation.	A vision statement is to be proposed and considered by the Supporting People Planning Group meeting scheduled for 30 th September 2011.
3.1.2.3 Specify the low level Glyndwr Women’s Aid (GWA) SH supported housing unit as a self-contained dispersed Refuge unit for South Denbighshire and designate one unit of the current GWA Refuge as low level supported accommodation.	This action will be reviewed with reference to action 3.1.2.2 above.
3.1.2.4 Work with Glyndwr Women’s Aid and Cymdeithas Tai Clwyd on the potential for remodelling of the GWA Refuge into self-contained accommodation.	This action will be reviewed with reference to action 3.1.2.2 above.

3.1.2.5 Fund the North Denbighshire Domestic Abuse Service (NDDAS) Additional Refuge Units until March 2012 to retain self-contained dispersed refuge accommodation in North Denbighshire.	Funding for this project will be reviewed with reference to action 3.1.2.2 above.
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3.1.3 Mental Health (Homelessness Prevention and Community Safety)

Action 2011 - 2012	Update
3.1.3.1 Develop Mental Health homelessness floating support to complement the Making Space Mental Health Homelessness supported housing project for two years	Following an open tender, the contract for this service was awarded to Hafal and commenced in July 2011
3.1.3.2 Roll out the Supporting People (SP) Access and Move-on Framework for all Supporting People Mental Health services to support the National Service Framework	This action will be considered alongside actions 4.2.2.1 & 4.2.2.2 below re the development of an integrated framework for Supporting People mental health services.

3.1.4 Ex Offenders

Action 2011 - 2012	Update
3.1.4.1 Monitor refused referrals and repeat presentations to supported housing schemes via the Housing Support Coordinator to ensure Persistent and Priority Offenders (PPO) are able to get the support they need.	Monitoring is ongoing through referrals processes and multi agency meetings. The findings will be reported through case studies to inform strategic and operational planning.

3.1.5 Young People

Action 2011 - 2012	Update
3.1.5.1 Develop a two year pilot Crisis Intervention service to support young people sharing accommodation	The specification for this service is in development and the contract will be tendered shortly.
3.1.5.2 Reconfigure the remodelled Nacro Symud Ymlaen supported housing project for two years to facilitate the continued operation of the accommodation previously used for Y Dyfodol Phase 1.	Remodelled provision commenced in May 2011.
3.1.5.3 Monitor acceptance of referrals for young people with Substance Misuse (SM) needs into services via the SP Coordinator.	Monitoring is ongoing through referrals processes and multi agency meetings. The findings will be reported through case studies to inform strategic and operational planning.
3.1.5.4 Review Young People's floating support services to establish the impact of the potential non-renewal of Cymorth funding for the Denbighshire Support & Accommodation Development Worker role and to ensure continued accessibility.	Funding has been secured for the post until March 2012. Ongoing funding will be applied for through the Families First initiative.

3.1.6 Homelessness	
Action 2011 - 2012	Update
3.1.6.1 Review accessibility of Supporting People (SP) Services for ex service personnel	The Supporting People team will conduct a "snapshot" survey of support services.
3.1.6.2 Commission a replacement for the decommissioned Cae Dai supported housing scheme (to be delivered as floating support until accommodation can be secured)	Cae Dai funding has been recycled to contribute towards funding the expanded Mental Health homeless provision outlined in action 3.1.3.1 above.
3.1.6.3 Implement & Review the "access & move-on" framework	*NEW* The implementation and review of the framework are ongoing and have identified a need to implement a single referral pathway and point of access for all Supporting People services in Denbighshire. The Access and Move On Group will aim to agree proposals to implement this by September 2011.

3.1.7 Repeat Presentations	
Action 2011 - 2012	Update
3.1.7.1 Develop a person centred pilot project to test innovative and creative solutions to address barriers to achieving sustainable outcomes for these service users. This will continue into 2012-13 and 2013-14.	Options for the specification and implementation of this provision will be developed in due course.

3.2 Actions for the Community Care & Older People funding portfolio 2011 - 2012

3.2.1 Older People	
Action 2011 - 2012	Update
3.2.1.1 Deliver a 2 tier housing support service in Denbighshire County Council sheltered housing provision (Tier 1 – Careline; Tier 2 - Warden Service). Implement the SP strategic review recommendations once finalised.	A specification for a two tier service has been developed with colleagues in Housing Services.
3.2.1.2 Deliver a tenure neutral floating support service utilising Denbighshire Housing Support assistants to extend to both urban and rural areas.	The Llaw yn Llaw - Hand in Hand tenure neutral floating support service commenced in February 2011.
3.2.1.3 Review all existing Denbighshire County Council service users' support plans with the assistance of and alongside the Reablement service	The implementation of this action commenced in June 2011.

3.2.1.4 Evaluate the Value For Money of Registered Social Landlord (RSL) sheltered housing services and benchmark against Denbighshire County Council provision	This is work in progress and is currently ongoing.
3.2.1.5 Share learning re the reablement approach to sheltered housing with Registered Social Landlords' wardens and support workers.	This will follow the full implementation of actions 3.2.1.2 and 3.2.1.3 above.
3.2.1.6 Work with RSL providers who wish to deliver outreach services extending to both urban and rural areas. This will continue into 2012-13.	This will follow the full implementation of actions 3.2.1.2 and 3.2.1.3 above.
3.2.1.7 Complete the Supporting People review of the Rhyl Extracare scheme and integrate the findings into future Extracare specifications	The review of the Rhyl Extracare scheme was concluded in June 2011.
3.2.1.8 Reallocate funding from the decommissioned STEPS / Occupational Therapy service to contribute to new Extracare provision	Funding reallocation will be addressed as part of the implementations of the review of Rhyl Extracare as in action 3.2.1.7 above.
3.2.1.9 Roll out outcomes reporting to all SP funded older people services and all Community Care services.	Outcomes reporting questionnaires for these services have been developed and will be implemented
3.2.1.10 Reassess the strategic priority to fund Abbeyfield schemes given the development of Extracare	This will be considered along side housing services stock condition survey and review of housing strategy
3.2.1.11 Expand tenure neutral support services for Older People as opportunities arise.	This will be considered against the performance and capacity of the Llaw yn Llaw service in 2012-13.

3.2.2 Learning Disability (Community Care)

Action 2011 - 2012	Update
3.2.2.1 Develop a pilot preventive floating support service (temporarily funded for 2-3 years)	Following an open tender, the contract for this service was awarded to Cymryd Rhan and commenced in June 2011

3.2.3 Mental Health (Community Care)

Action 2011 - 2012	Update
3.2.3.1 Complete the review of Tai Clwyd mental health provision and implement recommendations.	The review of Tai Clwyd's mental health provision was concluded in June 2011.
3.2.3.2 Expand the Acute Care tenancy Support (ACTS) project by two units for two years in response to the increase in reported Mental Health Needs.	The ACTS service expanded by two units in April 2011

Section 4: Proposed Actions 2012 – 2013

NB: Any requirements of the new Supporting People programme and any issues arising from the North Wales regional collaboration options appraisal conducted by Expanding futures will be incorporated into this plan for implementation

4.1 Actions for the Community Safety & Homelessness funding portfolios 2012 – 2013

4.1.1 Outcomes		
Action 2012 - 2013	Finance	Baseline Outcomes
4.1.1.1 *NEW* Compile outcomes reports for all services for 2012/13	N/A (within existing Supporting People (SP) Team resources)	N/A

4.1.2 Regeneration		
Action 2012 - 2013	Finance	Baseline Outcomes
4.1.2.1 *NEW* On completion of a geographical review of supported housing projects, develop a strategy to address any identified over-concentration of services (e.g. in West Rhyl) alongside Denbighshire's Housing Strategy.	N/A (within existing SP Team resources)	N/A
4.1.2.2 *NEW* Review the potential need for additional capacity for existing floating support services to ensure that any vulnerable people affected are able to access housing related support to meet their needs. NB: Action carried forward from 2011-12 in the light of changes to the regeneration agenda.	Capacity permitting	N/A

4.1.3 All Services		
Action 2012 - 2013	Finance	Baseline Outcomes

<p>4.1.3.1 *NEW* Ensure information about incidences of hate crime and harassment are consistently and accurately recorded and reported by all Supporting People services. Ensure that this information is monitored by the Supporting People Team, acted upon promptly and appropriately where necessary, and collated, analysed and reported to the Supporting People Planning Group and relevant officers in Denbighshire County Council. Ensure that this data informs planning and commissioning decisions and the development of policies and procedures.</p>		
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4.1.4 Domestic Abuse

Action 2012 - 2013	Finance	Baseline Outcomes																																			
<p>4.1.4.1 Implement the North Wales SP Planning Group's regional Domestic Abuse principles at a local level. The range of provision will include dispersed refuge units to support people with complex needs and men. Also ensure accommodation meets service users' needs and complies with agreed regional strategic aims regarding self contained refuge accommodation.</p>	<p>Existing Resources (see below)</p> <table border="1"> <thead> <tr> <th>Project</th> <th>Project type</th> <th>Min SUs</th> <th>Max SUs</th> <th>Min hrs/wk</th> </tr> </thead> <tbody> <tr> <td>GWA Refuge</td> <td>DA</td> <td>5</td> <td>5</td> <td>43.75</td> </tr> <tr> <td>GWA SH</td> <td>SH</td> <td>1</td> <td>1</td> <td>2</td> </tr> <tr> <td>NDDAS Low Level</td> <td>SH</td> <td>1</td> <td>1</td> <td>2</td> </tr> <tr> <td>NDDAS Refuge</td> <td>DA</td> <td>4</td> <td>4</td> <td>70</td> </tr> <tr> <td>Hafan Cymru Rhyl Cluster</td> <td>SH</td> <td>5</td> <td>5</td> <td>43.75</td> </tr> <tr> <td>Totals</td> <td></td> <td>16</td> <td>16</td> <td>161.5</td> </tr> </tbody> </table>	Project	Project type	Min SUs	Max SUs	Min hrs/wk	GWA Refuge	DA	5	5	43.75	GWA SH	SH	1	1	2	NDDAS Low Level	SH	1	1	2	NDDAS Refuge	DA	4	4	70	Hafan Cymru Rhyl Cluster	SH	5	5	43.75	Totals		16	16	161.5	<ul style="list-style-type: none"> •09/10 outcomes for above services •09/10 supply map details •Voids •Refused referrals 09/10 •Evictions 09/10
Project	Project type	Min SUs	Max SUs	Min hrs/wk																																	
GWA Refuge	DA	5	5	43.75																																	
GWA SH	SH	1	1	2																																	
NDDAS Low Level	SH	1	1	2																																	
NDDAS Refuge	DA	4	4	70																																	
Hafan Cymru Rhyl Cluster	SH	5	5	43.75																																	
Totals		16	16	161.5																																	
<p>4.1.4.2 Consider the possible development of a county wide floating support service (funded for an initial period of 30 months) to work with women who wish to remain in their own homes to prevent homelessness. Also those who wish return to or remain with the perpetrator. The service would work with the whole family unit & ensure target hardening & telecare are utilised to maximum benefit.</p>	<p>Capacity permitting. (This may involve commissioning a new pilot service or reconfiguring existing provision.)</p>	<p>N/A</p>																																			
<p>4.1.4.3 In accordance with action 4.1.4.1 above, to work with providers and stakeholders on implementing The Flexible Service Proposal for Domestic Abuse services in Denbighshire.</p>	<p>Existing Resources (see above)</p>	<ul style="list-style-type: none"> •09/10 outcomes for above services •09/10 supply map details •Voids •Refused referrals 09/10 •Evictions 09/10 																																			

4.1.5 Mental Health (Homelessness Prevention and Community Safety)

Action 2012 - 2013	Finance					Baseline Outcomes
4.1.5.1 Review Mental Health homelessness supported housing services for a longer term funding decision. *ADDED* NB: any new provision will be commissioned in a location outside West Rhyl.	Existing Resources (see below)					N/A
	Project	Project type	Min SUs	Max SUs	Min hrs/wk	
	MH Homeless (Making Space)	FS/SH	7	7	122.5	
	MH Single Sex (Hafan Cymru)	FS/SH	4	4	35	
	Totals		11	11	157.5	

4.1.6 Ex Offenders

Action 2012 - 2013	Finance					Baseline Outcomes
4.1.6.1 Review existing provision for ex offenders. Ensure that services are accessible to Persistent and Priority Offenders with support needs and have the capacity to provide appropriate and timely responses.	Existing Resources (see below)					<ul style="list-style-type: none"> •09/10 outcomes information for the above •No. of Units of provision •Voids •Refused Referrals •Evictions
	Project	Project type	Min SUs	Max SUs	Min hrs/wk	
	Rhyl Flats	SH	4	4	35	
	GIFT High	FS	8	10	87.5	
	Totals		12	14	122.5	

4.1.7 Families

Action 2012 - 2013	Finance					Baseline Outcomes
4.1.7.1 Consider the development of e-learning resources for support workers in the Protection of Vulnerable Adults (POVA) and Child Protection (CP) if required to bridge any gaps in training provision.	Capacity permitting					N/A

4.1.8 Young People

Action 2012 - 2013	Finance					Baseline Outcomes
4.1.8.1 Review all Young People's accommodation based services with a focus on outcomes and rent levels	N/A (within existing Supporting People (SP) Team resources)					N/A
4.1.8.2 Review the Tai Clwyd 5 project to determine future funding & implement the recommendations of the review	Existing Resources (see below)					N/A
	Project	Project type	Min SUs	Max SUs	Min hrs/wk	

<p>*ADDED* (i.e. to reconfigure into a tenure neutral floating support service linked to the possible 24 hour staffed Young People project for Denbigh and surrounding villages in 2013-14.)</p>	Tai Clwyd 5 YP	FS	5	5	9	
<p>4.1.8.3 *NEW* Following the revision and adoption of the Denbighshire County Council Young People's Housing and Support Action Plan in response to the "Southwark" judgement, jointly develop, commission and fund services with colleagues in Housing Services and Children and Family Services as required in the final version of the plan, e.g.:</p> <ul style="list-style-type: none"> • Consider how to secure a Nightstop or Crashpad facility • Consider ring fencing of beds within existing Supporting People provision • Develop a joint project plan for a jointly commissioned small assessment centre for young people • Reconfigure Young People's services to ensure high intensity floating support will be provided to young people placed in any of the above provision 	Funded with Housing Services and Children and Family Services.					N/A
<p>4.1.8.4 *NEW* Re 3.1 Actions for the Community Safety & Homelessness funding portfolios 2011 – 2012, section 3.1.5 Young People (see above) Action 3.1.5.4 Review Young People's floating support services to establish the impact of the potential non-renewal of Cymorth funding for the Denbighshire Support & Accommodation Development Worker role and to ensure continued accessibility.</p> <p>In 2012-13, fund the recruitment of two full-time support workers for one year to be based in the Supporting People Team to support vulnerable people with high level and complex needs.</p>	Capacity permitting					N/A

4.1.9 Homelessness		
Action 2012 - 2013	Finance	Baseline Outcomes
4.1.9.1 Consider the prioritisation of ex service personnel for access to appropriate Supporting People services following a review of current access levels.	N/A (within existing SP Team resources)	N/A
4.1.9.2 *NEW* Allocate additional resources to Seashells' Homeless High Level Supported Housing Project to increase support staff numbers, improve service flexibility and responsiveness and enhance outcomes delivery.	Capacity permitting.	N/A
4.1.9.3 *NEW* Consider the implications for housing related support services of the findings and recommendations reported following Housing Services review of the accommodation requirements of Gypsies & travellers to ensure that the needs of Gypsies and Travellers are assessed in a strategic way and addressed through the promotion of inclusive service responses.	Capacity permitting	N/A
4.1.9.4 *NEW* Monitor and review the impact of welfare reforms and benefit cuts on Homelessness in Denbighshire, including changes to Housing Benefit and reductions in Supporting People funding. In particular, to liaise with Denbighshire County Council Housing Services' new collaborative project with Flintshire and Wrexham to mitigate the effects of these changes for residents in housing need. Also, to identify the implications for housing related support services and respond to changes as appropriate within available resources.	Capacity permitting	N/A
4.1.9.5 *NEW* Fund the recruitment of a full-time support worker for one year to be based with Housing Options in the Homelessness and Allocations team in DCC Housing Services	Capacity permitting	N/A
4.1.9.6 *NEW* Consider the need to jointly commission a regional or sub regional project to ensure that support is accessible to service users placed in out of county emergency accommodation by North Wales local authority Homelessness teams	Capacity permitting	N/A

4.1.10 Physical Disabilities (Homelessness Prevention and Community Safety)

Action 2012 - 2013	Finance	Baseline Outcomes
4.1.10.1 Ensure services are accessible for a range of disabilities	N/A (within existing Supporting People Team resources). SP team to review, audit provision & publish availability	No. of accessible units 09/10
4.1.10.2 Incorporate disability access assessment into review process.	N/A (within existing SP Team resources).	No. of accessible units 09/10
4.1.10.3 Publish disability access details in SP directory	N/A (within existing SP Team resources).	No. of accessible units 09/10
4.1.10.4 Ensure existing service users with disabilities are appropriately supported through a Disabled Facilities Grant application where a need for this is identified.	N/A (within existing SP Team resources).	N/A

4.1.11 Chronic Illness (Homelessness Prevention and Community Safety)

Action 2012 - 2013	Finance	Baseline Outcomes
4.1.11.1 *NEW* Consider contributing to the commissioning of a one year pilot specialist regional housing related support project for people with AIDS & HIV.	Capacity permitting. (Supporting People Planning Group (SPPG) to consider funding through underspend on the basis of a regional business case).	N/A

4.1.12 Denbighshire's Big Plan

Action 2012 - 2013	Finance	Baseline Outcomes
4.1.12.1 *NEW* Provide evidence to the Local Services Board and others to demonstrate the Supporting People programmes substantial contribution to successfully delivering the outcomes identified in Denbighshire's Big Plan.	N/A (within existing Supporting People (SP) Team resources)	N/A

4.2 Actions for the Community Care & Older People funding portfolio 2012 – 2013

4.2.1 Outcomes

Action 2012 - 2013	Finance	Baseline Outcomes
4.2.1.1 *NEW* Compile outcomes reports for all services for 2012/13	N/A (within existing SP Team resources)	N/A

4.2.2 All Services

Action 2012 - 2013	Finance	Baseline Outcomes
4.2.2.1 *NEW* Ensure information about incidences of hate crime and harassment are consistently and accurately recorded and reported by all Supporting People services. Ensure that this information is monitored by the Supporting People Team, acted upon promptly and appropriately where necessary, and collated, analysed and reported to the Supporting People Planning Group and relevant officers in Denbighshire County Council. Ensure that this data informs planning and commissioning decisions and the development of policies and procedures.	N/A	N/A
4.2.2.2 *NEW* Investigate evidence of housing support need within adult services reablement service. Where evidence of HRS need is robust and financial resources permitting, consider a joint funding contribution to this service.	Capacity permitting	N/A
4.2.2.3 *NEW* Make a contribution to funding the maintenance and monitoring of Telecare alarm services for those service users who are eligible under Denbighshire County Council's charging policy.	£12,603	N/A

Page 151

4.2.3 Mental Health (Community Care)

Action 2012 - 2013	Finance	Baseline Outcomes				
4.2.3.1 Develop a Step down Integrated Framework for SP Mental Health services including the roll-out of the Supporting People Access and Move-on Framework to support the National Service Framework. Utilise Telecare where possible and appropriate & tie the service into the "Move-on" Framework	Existing Resources (see below), SP Team capacity permitting.				<ul style="list-style-type: none"> • 09/10 outcomes for the above services • No Units of provision • Voids • Refused Referrals • Evictions 	
	Project	Project type	Min SUs	Max SUs		Min hrs/wk
	ACTS	FS	10	18		71.5
	East Parade (CMHT)	FS/SH	10	20		140
	MIND	FS/SH	24	40		72
	Poss 24hr MH SH	SH	6	6		105
	Totals		50	84		388.5

<p>4.2.3.2 *NEW* Re 4.2.2.1 above, consider incorporating the findings of the Conwy & Denbighshire Accommodation Network (CADAN) review of Swansea City Council's "OASIS" (Opportunities for Accommodation and Support in Swansea) service. This acts as a central referral point for Swansea's Mental Health accommodation services and was identified as a positive example of effective joint working in the Wales Audit Office report on Housing Services for Adults with Mental Health Needs.</p>	N/A (within existing SP Team resources)	N/A
<p>4.2.3.3 *NEW* To contribute to achieving the outcome detailed in Denbighshire's Big Plan to: <i>"provide effective preventative support services to vulnerable individuals and families, including those with mental health problems, to ensure their housing needs are met. People with mental health needs will be more effectively supported to live independently, in their own homes."</i></p>	Existing Resources	N/A

4.2.4 Older people

Action 2012 - 2013

Finance

Baseline Outcomes

<p>4.2.4.1 *NEW* Re 3.2 Actions for the Community Care & Older People funding portfolio 2011 – 2012, section 3.2.1 Older People (see above)</p> <p>Action 3.2.1.3: Review all existing Denbighshire County Council [sheltered housing] service users' support plans with the assistance of and alongside the Reablement service and</p> <p>Action 3.2.1.5: Share learning re the reablement approach to sheltered housing with Registered Social Landlords' wardens and support workers.</p> <p>In 2012-13, fund the recruitment of a full-time occupational therapist for one year to be based in DCC Sheltered Housing Services with the aim of consolidating and expanding the adoption and implementation of a reablement approach to sheltered housing.</p>	Capacity permitting	N/A
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Section 5: Proposed Actions 2013 – 2014

5.1 Actions for the Community Safety & Homelessness funding portfolios 2013 – 2014

5.1.1 Redistribution		
Action 2013 - 2014	Finance	Baseline Outcomes
5.1.1.1 *NEW* Determine the long term Strategic Priority to Fund of all services in the light of a likely reduction in funding for Denbighshire resulting from the geographical redistribution of Supporting People funding across Wales.	Review existing funding	N/A

5.1.2 Domestic Abuse		
Action 2013 - 2014	Finance	Baseline Outcomes
5.1.2.1 Review Domestic Abuse floating support services in the light of findings from the possible new county wide service (see c above) & Denbighshire's "move on" framework to inform future strategic priority to fund (SPTF)	N/A (within existing Supporting People (SP) Team resources)	N/A

5.1.3 Ex Offenders		
Action 2013 - 2014	Finance	Baseline Outcomes
5.1.3.1 Implement the findings of a North Wales Supporting People Planning Group regional review of ex-offender services at a local level. This will consider provision for women ex-offenders.	Review existing services if required	N/A

5.1.4 Families		
Action 2013 – 2014	Finance	Baseline Outcomes
5.1.4.1 *NEW* Establish robust systemic links between Supporting People services for Families and Integrated Family Support Services at both strategic and operational levels.	N/A (within existing SP Team resources)	N/A

5.1.5 Young People		
Action 2013 - 2014	Finance	Baseline Outcomes

5.1.5.1 Continue to seek to develop a 24 hour staffed Young People project subject to securing appropriate accommodation.	Long term funding already allocated to secure a project for Denbigh and surrounding villages. Discussions are ongoing with a range of providers and this may be in a position to progress in the next 2-3 years.	N/A
5.1.5.2 Review the effectiveness of Y Dyfodol's new dispersed model of supported housing following embedding of the new service model.	N/A (within existing SP Team resources)	N/A
5.1.5.3 *NEW* In anticipation of the end of temporary recycled funding for the Nacro Symud Ymlaen 24Hour provision, to determine future service specification and revenue funding for the property formerly used by Y Dyfodol Phase 1 in partnership with the owners, Clwyd Alyn Housing Association. To manage and facilitate the transition to a new service and funding model e.g. as a jointly commissioned small assessment centre for young homeless people as described in the Denbighshire County Council Young People's Housing and Support Action Plan	Funded with Housing Services and Children and Family Services.	N/A

5.1.6 Substance Misuse (Homelessness Prevention and Community Safety)

Action 2013 - 2014	Finance	Baseline Outcomes
5.1.6.1 Implement the Regional SP Strategy for people with Substance Misuse needs when published.	Review existing services if required	N/A

5.2 Actions for the Community Care & Older People funding portfolio 2013 – 2014

5.2.1 Redistribution

Action 2013 - 2014	Finance	Baseline Outcomes
5.2.1.1 *NEW* Determine the long term Strategic Priority to Fund of all services in the light of a likely reduction in funding for Denbighshire resulting from the geographical redistribution of Supporting People funding across Wales.	Review existing funding	N/A

5.2.2 Mental Health (Community Care)

Action 2013 - 2014	Finance	Baseline Outcomes
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<p>5.2.2.1 Continue to seek to develop a 24 hour staffed Mental Health project subject to securing appropriate accommodation. Utilise Telecare where possible and appropriate & tie service into the “Move-on” Framework</p>	<p>Long term funding already allocated</p>	<p>N/A</p>
<p>5.2.2.2 *NEW* To contribute to achieving the outcome detailed in Denbighshire’s Big Plan to: <i>“provide effective preventative support services to vulnerable individuals and families, including those with mental health problems, to ensure their housing needs are met. People with mental health needs will be more effectively supported to live independently, in their own homes.”</i></p>	<p>Existing Resources</p>	<p>N/A</p>

Report To: Cabinet

Date of Meeting: 20th March

Lead Member / Officer: Councillor P.A. Dobb and Councillor Julian Thompson-Hill

Date: 7th March 2012

Lead Officer: Supporting People Planning Officer

Title: Tender exemption for Supporting People Service contract transfers from the Welsh Government to Denbighshire County Council.

1. What is the report about?

Contracts for Supporting People projects in Denbighshire which are currently funded directly from the Welsh Government will transfer to Denbighshire County Council during 2012 - 2013.

2. What is the reason for making this report?

A decision is required on the exemption of these contracts from the requirement to tender under the Contract Procedure Rules.

3. What are the Recommendations?

To exempt new contracts for services previously funded by the Welsh Government through Supporting People Revenue Grant (SPRG) from the requirement to tender at the point of transfer to Denbighshire County Council's Supporting People Team through Supporting People Programme Grant

4. Report details.

- Since its inception in 2003, funding for the Supporting People programme has been split into two streams:
 - Supporting People Grant (SPG): paid directly to local authorities
 - Supporting People Revenue Grant (SPRG): administered by WAG through payment to a number of Accredited Service Providers (ASPs) including local authorities, registered social landlords and voluntary organisations. The ASPs have then either provided services themselves or sub-contracted to a third party.
- An independent review of the Supporting People programme was commissioned by the Welsh Government (WG) and reported in November 2010. This report made 25 recommendations, including a specific recommendation to combine the two funding streams into a single Supporting People Programme Grant (SPPG).
- Following consultation, draft guidance to implement the recommendations was issued on 11 November 2011. The Welsh Government decided to pass the responsibility for administering all new SPPG funding to local authorities. Final guidance is anticipated in March 2012

- The majority of former SPRG funding for Denbighshire has been paid to Denbighshire County Council as the Accredited Service Provider. However, a significant portion has been paid by the Welsh Government to other ASPs to fund other support services.
- In order to combine two former funding streams into a single Supporting People Programme Grant, the responsibility for administering this portion of the funding will pass from the Welsh Government to Denbighshire County Council Supporting People Team.
- In effect, Denbighshire County Council will take over the contractual relationship with other ASPs for funding these services and they will be subject to the Council's Financial Regulations, including Contract Procedure Rules.
- This will lead to a significant increase in contract management work for the Supporting People Team as the number of DCC SP contracts will roughly double.
- The contracts for these services will be protected for a transitional period. The Welsh Government has not yet published the details of this transitional protection, but has stipulated in the draft guidance that they will not be tendered unless the service has been reviewed.
- In accordance with Contract Procedure Rules 9.1 & 9.2, exemptions from the CPRs may be granted by Cabinet in order to meet the requirements of European Union legislation or any domestic legislation including any regulations or directives from the National Assembly for Wales.

5. How does the decision contribute to the Corporate Priorities?

Supporting People funded services underpin cross cutting multi-agency priorities as well as contributing directly to Denbighshire's priorities.

Education: The provision of accommodation and appropriate support helps vulnerable people to sustain their accommodation and independence by developing life skills to maintain a home. Vulnerable families are supported in developing skills to support their families, crucial to ensuring school attendance and attainment for their children. Support is also provided to vulnerable adults and young people (16+) to develop the skills and confidence to access education and training and engage with community activities to enable social inclusion.

Regeneration: Projects support service users in addressing issues of multiple deprivation including housing deprivation and needs. This is essential if Community Regeneration is to be achieved. Supported housing services enable tenancies and independent living to be sustained for many of our most vulnerable people within our communities. A supported accommodation strategy will be developed to support Rhyl Going Forward.

Demographic Change: Support is provided to children and families in need and people who need housing and contributes towards tackling the issues of transience and poverty. Support promotes independence, enablement and prevention through early intervention. This contributes to countering dependency and a culture of reliance on statutory services, necessary in addressing future demographic challenges faced by Denbighshire with a growing older population.

6. What will it cost and how will it affect other services

The projects and changes identified will be managed within the existing Supporting People budget allocated to Denbighshire by the Welsh Government.

7. What consultations have been carried out?

The Welsh Government has undertaken extensive consultation on the establishment of a single Supporting People Programme Grant (SPPG) to replace the two current funding streams.

Discussions are ongoing between the Welsh Government, the Welsh Local Government Association (WLGA) and Cymorth Cymru (the support providers' organisation) in relation to detailed timescales and arrangements for the establishment of SPPG and the handover of funding to local authorities. At present this is expected to be no sooner than July 2012.

A joint Communities and Partnerships scrutiny SP seminar was delivered on 22nd February 2012 to enable members to seek clarification on the changes.

8. Chief Finance Officer Statement

The cost of implementing the changes must be contained within the funding available. The programme and the services it funds will have to be kept under review to ensure expenditure does not exceed the allocated funding.

9. What risks are there and is there anything we can do to reduce them?

Tendering contracts at the point of transfer to the Council would be in breach of the Welsh Government's guidance on Supporting People Programme Grant.

Tendering contracts en masse would be disruptive and costly for both services providers and the Council.

Tendering contracts prior to service reviews would not be justifiable on the basis of value for money in terms of either cost or service quality as detailed information would not be available.

10. Power to make the Decision

Section 111 of the Local Government Act (1972)
Financial Regulation 25(Contract Procedure Rules)
CPR 9.1 & 9.2

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By virtue of paragraph(s) 13, 14 of Part 4 of Schedule 12A of the Local Government Act 1972.

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AGENDA ITEM NO:

Report To: CABINET

Date of Meeting: 20th March 2012

Lead Cabinet Member: Councillor Julian Thompson-Hill

Lead Officer: Paul McGrady, Head of Finance & Assets

Title: Finance Report

1 What is the report about?

The report gives a forecast position for the council's revenue budget and performance against the budget strategy for 2011/12 as at the end of January 2012. The report also gives a summary update of the Capital Plan, the Housing Revenue Account and Housing Capital Plan.

Part of the report concerns a recommendation from the Strategic Investment Group in relation to a capital project at the Fleet Management depot in Bodelwyddan.

2 What is the reason for making this report?

The report advises members of the latest financial forecasts in order to deliver the agreed budget strategy for 2011/12 as defined in the Medium Term Financial Plan, the Capital Plan and the Housing Stock Business Plan.

3 What are the Recommendations?

Members note the latest financial position and progress against the agreed budget strategy.

Members approve the recommendation of the Strategic Investment Group.

4 Report details

The latest revenue budget forecast is presented as **Appendix 1** and shows a net under spend of £846k on council services (£753k last month) plus £400k on corporate budgets, including the provision for slippage in this year's savings target of £300k. There are also variances within some services compared to original forecasts but these are being managed within the services.

The forecast position for schools shows an over spend of £505k (£396k last month). Further details of departmental budget performance are shown below. The Housing Revenue Account summary is also included in Appendix 1 for information but this is a separate fund and not part of the council's revenue budget.

Appendix 2 to this report gives an update showing progress against the savings and pressures agreed as part of the 2011/12 budget setting process. In total, net savings of £6.359m were agreed and £6.024m (95%) have been achieved with £0.275m (4%) still classed as in progress. The items remaining as 'in progress' are those that cannot be confirmed until the end of the year, though all should be achieved.

5 How does the decision contribute to the Corporate Priorities?

Effective management of the council's revenue and capital budgets and delivery of the agreed budget strategy underpins activity in all areas, including corporate priorities.

6 What will it cost and how will it affect other services?

This section of the report is used to highlight any key variances from budget or savings targets, risks or potential additional savings that may arise throughout the year and to give a more general update on the Capital Plan and the Housing Revenue Account.

Revenue Budget - The revenue budget for services to the end of January shows a projected under spend of £846k (£753k last month). There is also an under spend within corporate budgets. Details are shown below:

The under spend in **Business Planning & Performance** is primarily related to the budget for the administration of the Cymorth grant and the winding down of the current grant. It was agreed at the last service challenge that this could be reviewed as a possible budget saving in future if the net departmental position continues to show an under spend.

A small under spend of £12k is reported in **Leisure, Libraries & Community Development** as a result of delays filling vacant posts.

The **Finance and Assets** budget is forecast to be under spent by £20k, generally as a result of staff vacancies. **Property Services** budget continues to face pressure on fee income targets though this has reduced significantly throughout the year and the department has made savings across supplies and services budgets and is now forecasting a balanced budget.

PFI - The original PFI business case model was constructed using much higher interested rates than the council currently achieves, or is likely to achieve in the medium term. The model assumed investments could be made in the early years of the project which would provide a sufficient return to fund costs in later years. Therefore, provision is being made to ensure there isn't a funding gap in future years.

Highways & Infrastructure shows a forecast position of £263k under spend (£217k last month). As reported in detail previously, the department has

achieved the departmental savings target of £150k and a further £100k in relation to procurement savings on school transport. The budgets for road maintenance are currently forecasting an under spend and this has increased from last month in total, but within this is the budget for general and winter maintenance which is subject to significant swings in demand depending on weather conditions and other factors.

The **Regeneration, Planning & Public Protection** The department is forecasting an under spend of £215k (£228k last month). The under spend includes the priority funding of £145k for 2011/12 for the development of Town Plans and community projects which is currently unspent but will be committed in 2012/13. The service is now waiting for proposals to be considered to ensure they contribute fully to the council's corporate objectives.

Adult Services budgets are shown as balanced but assume that approximately £171k of Supporting People grant will be used to fund pressures within the year (£208k last month). This was part of the strategy agreed at the service challenge in 2010 to manage in-year cost pressures. However, the subsidy from Supporting People will be reducing and ultimately removed so underlying pressures will have to be addressed in the medium term. The outturn as forecast however in the current year allows for the Supporting People reserve to be increased but this is unlikely to happen in future. The overall position within Adults has improved this month and is the net impact of additional costs of residential and nursing care in some localities being offset by reductions in others, plus several charges made against the property of people formerly in care have been realised this month.

Children & Family Services are forecasting an under spend of £122k (£102k last month). There are two main reasons for this: the first is that a number of adoptions that were hoped to be completed before the year-end will now be finalised early in the new financial year - there is a cost associated with each case. The second is that a surplus residential care place is being used by another local authority and so generates income for the council.

The **Environment Services Department** has a budget savings target of £541k in 2011/12 and will be achieved in full. The department is forecasting an under spend for the year. The projected under spend is now £82k (£69k last month). The change is due to reduced expenditure within the cemeteries function as a result of the changes to workforce regulations covering agency employment.

The savings targets within **Customer Services** total £271k this year. Of this, £126k is in relation to procurement efficiencies and is on target. It can be assessed more effectively as actual expenditure on consumables is reviewed at the end of the year. An under spend of £40k is forecast over the departmental budget due to delays in recruitment. If departmental balances are carried forward, it is proposed to use some of this for investment in the intranet in 2012/13.

Expenditure on **corporate budgets** (including bank charges, audit fees and pension back-funding budgets) has been less than anticipated and this should generate an under spend of £100k. Collection rates on **council tax** have remained high this year which will have a positive impact on the yield at year-end and may generate a cash surplus. However, the reform to council tax benefits is likely to reduce collection rates in future years which will impact on the resources available to the council.

Schools – The movement on school balances is now forecast to be a reduction in overall balances of £505k (£396k last month). The position includes seven schools in financial difficulty. Schools with a forecast deficit position are required to submit proposals to achieve a balanced budget. Schools with an over spend at year-end will carry the deficit balance forward. There are currently 11 schools with balances in excess of 8% of their total budget, 12 schools holding balances in excess of 5% and 11 schools within the recommended range of between 2% and 5%.

Capital Plan – Expenditure to the end of February is £23.2m against a plan of £30.9m for the year. **Appendix 3** shows a summary of the current plan and how it is financed. **Appendix 4** gives an update of major projects.

Attached as **Appendix 5** is a capital investment proposal concerning the Fleet Depot at Bodelwyddan. It is being recommended for approval after having been considered by the Strategic Investment Group on the 8th March.

Housing Revenue Account (HRA) – The latest HRA forecast shows a planned in-year deficit of £1.109m (£1.117m last month) against an original budget of £1.025m. The forecast deficit is currently £94k higher than the original budget. The planned in-year deficit arises as £1.3m of revenue budget is to be used to fund capital expenditure as part of the agreed Housing Stock Business Plan for 2011/12. The Business Plan remains viable and based on the latest forecast, the HRA balance carried forward will be £899k (£892k reported last month).

The Housing Capital Plan forecast outturn has reduced to £5.354m (£5.413m reported last month) compared to the budgeted estimate of £5.969m for the year. Major Improvement Contracts 4 and 5 have been reviewed and the value of works estimated to be completed this financial year has been reduced. Both contracts are currently estimated to be over the original contract sums due to additional costs being identified, such as the removal of asbestos (as reported last month), but the expenditure within the year will be less than planned. The work will roll forward into next year's improvement plan. The achievement of Welsh Housing Quality Standard by the end of 2012/13 remains on target and the latest expenditure forecasts do not affect the viability of the Housing Stock Business Plan. A detailed stock condition survey is planned for early 2012/13 and this will help inform capital investment and business planning assumptions going forward. A summary of the latest HRA position is shown in the table below.

Housing Revenue Account & Capital Plan Summary:

<u>Housing Revenue Account Summary 2011/12</u>	
<u>February 2012</u>	
Expenditure	£'000
Housing Management & Maintenance	5,380
Capital Charges	2,585
Subsidy	3,079
Provision for Bad Debts	26
Revenue Contribution to Capital	1,341
Total Expenditure	12,411
Income	
Rents	11,138
Garages	155
Interest	9
Total Income	11,302
In Year Deficit	1,109
HRA Balance Carried Forward	899

<u>Housing Capital Plan</u>	
<u>February 2012</u>	
	£,000
Planned Expenditure	5,354
Funded By:	
Major Repairs Allowance	2,400
Revenue Contribution	1,341
Capital Receipts	65
Borrowing	1,548
Total	5,354

7 What consultations have been carried out?

The revenue budget was recommended by cabinet and agreed formally by council after an extensive round of service challenges. The capital plan was approved by council following scrutiny by the Capital & Assets Strategy Group (now called the Strategic Investment Group) and recommendation by cabinet. The Housing Revenue Account has been approved following consultation with elected members and tenant federation representatives.

8 Chief Finance Officer Statement

The delivery of the savings target for this year is a significant achievement. The savings that remain as in-progress will be confirmed by the end of the year. It is important that services continue to manage budgets prudently and that any in-year surpluses are considered in the context of the medium-term financial position.

As predicted, the overall position has continued to improve and part of this improvement is because of progress being made in the delivery of next year's savings. Some corporately held budgets for specific provisions that are committed in future years will generate a cash surplus in the current year.

Economic Commentary & Treasury Management Update

Financial markets continue to be very volatile and this is causing problems as the number of institutions with which the council can invest is very limited. Earlier in the year, the council decided to limit all investments to six months as a prudent measure. More recently, the ratings of a number of UK banks have been downgraded. This has a direct impact on the council's treasury management strategy and meant that amendments had to be agreed to the strategy for the current year to allow the council to place cash on deposit with its appointed bankers. Deposits with other UK banks have now been limited to one month. The council is continually exploring all prudent options to ensure that investments are secure whilst also trying to achieve the most reasonable returns possible in the circumstances.

Due to lower than anticipated borrowing costs this year, there will be a surplus in the capital financing budget. This is because additional borrowing was not required as originally planned. This will be used to reschedule debt before the end of the financial year and will provide a small reduction in the council's overall borrowing costs.

Total borrowing currently stands at £136m at an average rate of 5.73% and total investments are £27.0m at an average rate of 1.45%.

9 What risks are there and is there anything we can do to reduce them?

This is the most challenging financial period the council has faced and failure to deliver the agreed budget strategy will put further pressure on services in the current and future financial years. Effective budget monitoring and control and early reporting of variances will help ensure that the financial strategy is achieved.

Specific risks are apparent when dealing with capital projects and can include expenditure or time overruns, funding issues and other non-financial considerations. A robust approval mechanism and close financial monitoring

and reporting, along with effective project management procedures, help to minimise these risks.

The HRA is undertaking a considerable capital investment to improve the housing stock and using borrowing and grants to fund the works. Any borrowing must be affordable and the regular monitoring and annual approval and viability assessment of the Housing Stock Business Plan ensures that this is so.

10 Power to make the Decision

Local authorities are required under Section 151 of the Local Government Act 1972 to make arrangements for the proper administration of their financial affairs.

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Appendix 1

DENBIGHSHIRE COUNTY COUNCIL REVENUE BUDGET MONITORING REPORT 2011/12

Forecast as at 29/02/2012	Budget			Projected Outturn			Variance			Net	Variance Previous Report
	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	£'000
Business Planning & Performance	2,263	-1,292	971	2,163	-1,292	871	-100	0	-100	-10.30%	-100
Legal & Democratic Services	2,086	-538	1,548	2,086	-538	1,548	0	0	0	0.00%	0
Finance & Assets	14,538	-7,413	7,125	14,925	-7,820	7,105	387	-407	-20	-0.28%	-20
Highways & Infrastructure	20,218	-9,529	10,689	20,133	-9,707	10,426	-85	-178	-263	-2.46%	-217
Regeneration, Planning & Public Protection	5,763	-1,949	3,814	5,452	-1,853	3,599	-311	96	-215	-5.64%	-228
Adult & Business Services	44,730	-13,004	31,726	43,884	-12,158	31,726	-846	846	0	0.00%	0
Children & Family Services	9,904	-1,105	8,799	9,922	-1,245	8,677	18	-140	-122	-1.39%	-102
Housing Services	1,624	-1,236	388	1,605	-1,209	396	-19	27	8	2.06%	23
Leisure, Libraries & Community Development	10,273	-4,675	5,598	11,370	-5,784	5,586	1,097	-1,109	-12	-0.21%	0
Strategic HR	1,672	-370	1,302	1,672	-370	1,302	0	0	0	0.00%	0
Customer Services	3,847	-876	2,971	3,807	-876	2,931	-40	0	-40	-1.35%	-40
Environment	19,650	-8,219	11,431	19,594	-8,245	11,349	-56	-26	-82	-0.72%	-69
Modernising Education	1,336	0	1,336	1,396	-60	1,336	60	-60	0	0.00%	0
School Improvement & Inclusion	11,225	-6,678	4,547	11,236	-6,689	4,547	11	-11	0	0.00%	0
Total Services	149,129	-56,884	92,245	149,245	-57,846	91,399	116	-962	-846	-0.92%	-753
Corporate	42,675	-36,671	6,004	42,575	-36,671	5,904	-100	0	-100	-1.67%	-100
MTFP 2011/12 Slippage Provision	300	0	300	0	0	0	-300	0	-300	-100.00%	-300
Precepts & Levies	4,549	0	4,549	4,549	0	4,549	0	0	0	0.00%	0
Capital Financing	12,104	0	12,104	12,104	0	12,104	0	0	0	0.00%	0
Total Corporate	59,628	-36,671	22,957	59,228	-36,671	22,557	-400	0	-400	-1.74%	-400
Council Services & Corporate Budget	208,757	-93,555	115,202	208,473	-94,517	113,956	-284	-962	-1,246	-1.08%	-1,153
Schools	67,166	-7,226	59,940	67,671	-7,226	60,445	505	0	505	0.84%	396
Total Council Budget	275,923	-100,781	175,142	276,144	-101,743	174,401	221	-962	-741	-0.42%	-757
Housing Revenue Account	12,327	-11,302	1,025	12,411	-11,302	1,109	84	0	84	8.20%	92

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**Appendix 2 Medium Term Financial Plan Update 2011/12
Update to 29/02/2012**

<u>Ref</u>	<u>Action</u>	<u>Status</u>	<u>Saving</u>	<u>Total</u>		<u>Posts</u>
<u>General</u>			<u>£'000</u>	<u>£'000</u>		
A1	Workforce Budget Reduction 1%	Achieved	125		Base budget reduction applied to staffing budgets.	
A4	Reduce staff advertising	Achieved	150		Base budget reduction applied though actual expenditure has exceeded the total cut.	
A5	Procurement savings	Achieved	200		Includes savings on e-tendering school transport contracts and new insurance contract.	
A7	Costs of Democracy	Achieved	25		Reduction in cabinet membership etc.	
A8	Review of Senior Management & Exec PAs	Achieved	365		Based on removal of 3 senior management posts and 2 PA posts.	
A9	Reduce budget for Major Events	Achieved	40		Base budget reduction.	
DS1	Reduction in School Roles	Achieved	340		Based on forecast reduction in pupil numbers.	
DS2	Removal of Unused School Pay Budget Provision	Achieved	620		Removal of single status funding.	
G1	Removal of one-off Budget 2010/11	Achieved	2,185	4,050		5
Asset Review						
B1	Office accommodation	Achieved	80	80	Savings in relation to Trem Clwyd and Fronfaith.	
Support Services Review						
C1	HR review	Achieved	50		Ongoing savings re HR Direct and impact of restructure, inc saving on 1 management post.	1
C12	Insurance Tender	Achieved	50		New contract has delivered savings. Part of the saving included in procurement target above.	
C2	Property services - phase 1	Achieved	100		Savings through restructure - redundancy and reduction in use of agency staff.	1
C3	Legal services - phase 1	Achieved	42		Removal of a solicitor's post	1
C4	Democratic support	Achieved	52		Removal of a manager's post	1
C5	ICT/IM	Achieved	131		Four redundancies as part of reorganisation of the department	4
C5	ICT/IM	In Progress	14		Dependent upon wider use of Proactis to allow a further post to be declared redundant	
C6	ICT/IM	In Progress	126		Procurement/consolidation of equipment - will be achieved but need to prove later in the year.	
C7	Finance - Financial Management	Achieved	70	635	Removal of 2 posts in creditor payments	2
Service Challenges						
Leisure, Libraries & Community Development						
Da1	Leisure services- Management System	Achieved	40		New booking system and membership scheme	
Da2	Back office co-location	Achieved	20		Savings in admin as sections move to one location	
Da5	Remove subsidy by increasing income	Achieved	50		General increases in income from various sources	
Dk2	Merger of N Wales Bibliographic Services	Achieved	20		Libraries	
Dk3	Running Costs / Income	Achieved	27		Libraries - review of cleaning and caretaking costs	
Dk4	Family Info and Archives review	Achieved	35		Libraries	
Dk5	Review of housesbound service	In Progress	10	202	Libraries	
Environmental Services						
Db11	Outsource Propogation	Achieved	30		Open spaces - included restricted use of nursery for bedding plants as well as outsourcing	
Db13	Cemetaries charging -	Achieved	34		Increase charges over inflation	
Db16	Countryside staff reduction	Achieved	24		Post reduction Senior Admin Officer	1
Db17	Tourism Service Redesign	Achieved	20		Saving of PA post.	1
Db18	Regeneration Service Redesign	Achieved	23		Savings from redefinition of roles, lower numbers and integrations with public realm and leisure.	
Db2	Renegotiate recycle and disposal contracts	Achieved	220		New recycling contract	
Db5	Regional Waste Project Procurement Budget	Achieved	94		Reduction in project budget as it comes live	
Db8	Reduce Overtime (Street Cleansing)	In Progress	20		Introduction of flat time for weekends and review of hours allocated to specific jobs	
Db9	Fleet Efficiency	Achieved	50		Hired vehicles replaced by in-house	
Db1/12	Other	Achieved	26			
Db14	WAG Waste Target Pressures	Confirmed	-247		Pressure is as originally forecast.	
Db15	Free School Meals Cost Pressures	Confirmed	-130	164	Pressure is as originally forecast.	
Planning, Regeneration & Regulatory Services						
Dc1	Review of Regeneration	Achieved	40		Staff reductions as a result of restructuring - includes elements of a management post	1
EC21	Review Pest Control	Achieved	30		Part of collaboration project - one post gone on EVR	0.5
EC22	Review Development Control	In Progress	20		Officer on long term sabbatical, not replaced.	1
EC25	Review of CCTV service	Achieved	20		Review of shift patterns and overtime.	
EC26	Review of Pollution Control	Achieved	30		Part of the same project as noted against Pest Control	0.5
EC27	Review of Trading Standards	Achieved	60	200	Part of collaboration - senior management posts shared with Conwy.	1

		Status	Saving £,000	Total £'000		
Highways & Infrastructure						
Dd1	Road Safety	Achieved	45		Various small savings due to use of traffic signals, anti-skid surfaces, etc.	
EC11	Street Lighting	Achieved	30		Based on work recharged to Conwy under collaborative structure.	
	Public Transport	Replacement	30		Saving based on work recharged to Conwy under collaborative structure.	
	Car Parking	Replacement	15		Part of the saving on collaborative parking arrangements brought forward from 12/13	
EC14	Street Works	Achieved	20		Savings on admin/standardisation of policies etc Including fees for skips, increasing inspection/charges	
EC16	Winter Maintenance	In Progress	10	150		
Adult & Business Services						
Df1	Cefndy Healthcare	Achieved	60		Gradual removal of council subsidy	
Df10	Restructure part of service	Achieved	53		Removal of one service manager post	1
Df16	Administration Rationalisation	Achieved	47		Reduction of administrative support as part of wider review	2
Df17	Systems Thinking and Vacancy Control	Achieved	40		Removal of long-term vacancies and introduction of new locality structure	1
Df19	Workforce Development Review	Achieved	30		Changes to qualifying routes for social work trainees - more use of part-time OU courses plus Gd 8 post (60%) being deleted	0.5
Df6	Day care - review and rationalise	Deferred	60		Will be delivered in full next year (£120k)	
Df8	Impact of investment in reablement	In Progress	75		Investment in reablement packages (intensive home care) to avoid residential care. On target to be achieved.	
Df9	Residential Care - Impact of Extra Care	Achieved	60		Saving is around the differential between residential care cost and extra care - up to £150 per week.	
Df99	Compensating savings within the services	Achieved	451		Pressure reduced by £115k as PMDF grant has been paid in 2011/12	
Df5,12-15	Other	Achieved	51		Includes savings through Telecare, re-ablement and reduction in contribution to Mental Health Partnership	
P1/4/6	Loss of Grant	Confirmed	-179		Loss of grant figure reduced by £115k as noted above.	
P2/3/5	Demographic Change	Confirmed	-272	476	Impact being dampened in 2011/12 by use of Supporting People grant funding.	
School Improvement & Inclusion						
Dh1	Service Restructure	Achieved	261	261	Includes the removal of 4.5 posts.	4.5
Children & Family Services						
Dj1	Management Changes	Achieved	105		Review of senior posts - includes removal of two senior manager level posts.	2
Dj10	TAPP Team change in funding	Achieved	93		CHC funding from the NHS has replaced the base budget for the team - long term funding.	
Dj3/6/9/13	Other Savings	Achieved	56		Includes £35k budget for projects that have now finished (inc merger etc), plus savings to therapy service	
Dj5	Re-shaping Supervised Contact Service	Achieved	33		Costs have been brought down but there is still a pressure hence marked as in progress.	
Dj2	Admin Rationalisation	Achieved	40		Deleted one vacant admin post and one further post will be redundant this year.	2
Dj20	Legislative	Confirmed	-14		Increased costs resulting from Southwark Judgement - more likely to be £20k.	
Dj16/17	Social Worker & Staffing Pressures	Confirmed	-117		Pressure has reduced because of vacancies but offset by an increase in fostering pressure.	
Dj18	In-house Fostering	Confirmed	-62		Pressure has increased from the original estimate.	
Dj19	Direct Payments	Confirmed	-24	110	Pressure is as expected.	
Housing Services						
Dz1	Various small savings	Achieved	31	31	Numerous small savings. Will be confirmed following review of total housing budget, including the HRA.	
Total Savings 2011/12				6,359		34
Summary:			£'000	%		
Savings Achieved/Replaced or Pressures Confirmed			6,024	95		
Savings In Progress/Being Reviewed			275	4		
Savings Not Achieved/Deferred			60	1		
Total			6,359			

Denbighshire County Council - Capital Plan 2011/12 - 2014/15
Position as at February 2012

APPENDIX 3

		2011/12	2012/13	2013/14	2014/15
		£000s	£000s	£000s	£000s
Capital Funding:					
1	General Funding:				
	Unhypothecated Supported Borrowing	3,262	9,549	3,152	2,994
	General Capital Grant	3,564	1,934	1,931	1,931
	General Capital Receipts	2,586	1,063		
	Earmarked Capital Receipts	216	150	0	0
		9,628	12,696	5,083	4,925
2	Prudential Borrowing	8,885	10,745	3	300
3	Reserves and Cera	886	1,740	0	0
4	Specific Grants and Contributions	11,521	9,610	2,809	619
	Total Finance	30,920	34,791	7,895	5,844
	Total Estimated Payments	-30,920	-33,260	-2,812	-919
	Contingency	0	-1,531	-1,000	-1,000
	Earmarked Contingency				
	Unallocated Reserve	0	0	0	0
	Funding available	0	0	4,083	3,925

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Appendix 4 Major Capital Projects Update

Rhyl Coastal Defence

Budget	£10.0m
Funding	WAG Grant
Expenditure to Date	£6.563m
Comments	<p>This coastal defence scheme will reduce the flood risk to some 2,000 properties and 500 businesses in West Rhyl. Approval for phases 1 & 2 has been given by the Welsh Government and they have notified us of approval to increase the grant to £8.246m. This will enable the Council to complete phases 1 & 2 of the scheme in isolation of Phase 3. Formal approval of the grant increase is still awaited.</p> <p>Phases 1 & 2 are the works to the inner harbour and river training wall. The works are underway and are anticipated to be complete by early May 2012.</p> <p>Approval for Phase 3 of the works, in relation to the stepped revetment towards the drift park is still awaited. The Welsh Government has approved a report identifying the remaining flood risk on completion of Phases 1 & 2 and instructed the authority to proceed to calculate the cost benefit of building Phase 3. As part of this, officers will calculate the cost of the most economic solution to reduce flood risk; this is likely to be a rock revetment.</p> <p>The Welsh Government have advised that if the Council decide to build a promenade as originally proposed, the additional cost would need to be met by the Council. Early estimates of this element suggest up to £1m funding would be required.</p> <p>It looks increasingly likely that grant approval for Phase 3 will not be received until 2013/14.</p> <p>The scheme is 100% funded by the Welsh Government until March 2012. Any costs incurred beyond this date will receive a lesser grant contribution of about 87%. The council will attempt to incur the majority of the costs for Phases 1 & 2 whilst 100% funding applies. However, Phase 3 will require a 13% contribution from the Council and funding has been allocated from existing capital resources to cover the required contribution.</p>
Forecast Expenditure 11/12	£5.545m

Foryd Development

Budget	£10.013m (inc Revenue £413k)
Funding	WG, WEFO and Sustrans grants
Expenditure to Date	£1.02m
Comments	<p>Summary</p> <p>A preferred design for the project which supports the working harbour and provides a smaller timber modular building on the harbour square, was agreed further to meetings with the Project Board, Informal Cabinet, Welsh Government (WG) and the Welsh European Funding Office (WEFO).</p> <p>A re profile of the project was submitted to the WG in February; this will form part of a new project approval to formally recognise the additional contribution from WEFO and the additional contribution agreed by the Council on 15 November 2011.</p> <p>The WG Estates department are currently reviewing the project costs to ensure that the project represents value for money; this is expected to be complete before the end of March 2012.</p> <p>Foryd Harbour Cycle & Pedestrian Bridge</p> <p>The detailed design is nearly complete other than the mechanical and electrical works and a tender report is being prepared.</p> <p>Further to a recent Cabinet report, an order has been placed for materials to ensure that that the project stays on the critical path.</p> <p>The preparation of the contract documents for the construction phase of the bridge is near completion, and it is hoped to award the contract in early April 2012.</p> <p>Correspondence from the WG regarding the Section 106 Order in respect of the bridge has confirmed that there are no major issues of concern and it is anticipated that the documentation required to allow confirmation of the order will now be completed.</p> <p>Commencement of on-site works will complement the Public Square scheme to share site costs. This is planned for June 2012 with completion by March 2013.</p> <p>Quayside Units, Public Square & Extended Quay Wall</p>

	<p>The Planning application for the works will be considered at a Conwy County Borough Council Planning Committee meeting scheduled for 14th March 2012.</p> <p>The environmental mitigation works within the Marine Lake have been amended further to consultation, and given that a lesser amount of shingle is to be imported from Foryd Harbour for this work, there is no longer a need for planning permission. This work is planned for February 2013.</p> <p>Work has now commenced on the detailed design which is progressing well, and in parallel the contract documents are being prepared. The contract documents for the public square and the bridge will be reviewed together to ensure that they are complementary.</p> <p>Applications for the necessary licences, permits and orders to commence the works have been made, and their progress is being monitored.</p> <p>The programme of works shows a start on site in June 2012 with the initial works being the construction of the quay walls and the infrastructure of the public square. The programme of works for this element of works dovetails with that of the Pedestrian and Cycle Bridge to enable the schemes to progress alongside each other. It is anticipated that the contract for the quay walls and the public square will be awarded in April 2012; the work will commence in June 2012 and complete by March 2013 enabling the bridge works to be completed. The finishes to the square and the building will be subject to subsequent works contracts; these are scheduled to complete in December 2013. This is due to the settlement period required further to the construction of the quay walls.</p>
Forecast Expenditure 11/12	£1.27m

Highways Programme Works

Budget	£5.87m
Funding	£5.87m Prudential Borrowing
Expenditure to Date	£5.0m
Comments	<p>An allocation of £5.87M was made to progress highways capital works as part of the 2011/12 Capital Bid process.</p> <p>A regular update on progress achieved is produced by the Head of Highways and Infrastructure. A final update for the year will be sent to Councillors and SLT in the near future.</p>

Forecast Expenditure 11/12	£5.87m
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Property Acquisition & Demolitions

Budget	£3.17m
Funding	£1.93m SRA Grant ; DCC Prudential Borrowing £1,025k , £220k PEG
Expenditure to Date	£2.65m
Comments	<p>Council have previously approved the purchase of a number of properties in Rhyl as part of public realm works:</p> <p>87/88 West Parade The Council has acquired the freehold of this property. The demolition contractor is on site and work is proceeding. Completion of all the works is expected to be complete by mid April.</p> <p>24 West Parade This property, which forms an integral part of a building known as the Honey Club is now in the ownership of the Council.</p> <p>25 & 26 West Parade Discussions with the owner are continuing. A separate report is on this agenda in relation to these properties.</p> <p>26 Abbey Street Transfer of ownership to the Authority is imminent.</p> <p>28 and 30 Abbey Street Both properties are now in the ownership of the Council. Tenders received for demolition have been sent to the Welsh Government for approval. It is anticipated demolition works will commence in May.</p> <p>Costigans This property is now in the Council's ownership. Contractors for the renovation works have been appointed and will be on site by 20 March. Following the renovations works, the property will be offered for sale on the open market.</p> <p>The Honey Club Developers have been invited to submit expressions of interest for the site. A separate report is on this agenda seeking approval for the sale of the property to the preferred developer.</p>
Forecast Expenditure 11/12	£1.2m

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